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# FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY AUGUST 26, 1994

Page 1

## Rising yen helps force Toyota profits down 25%

The downturn in Japan's car market and the impact of the sharp appreciation of the yen were highlighted as Toyota, the country's largest car maker, announced a 25 per cent decline in consolidated annual pre-tax profits to ¥214bn (\$2.2bn) from a previous ¥286.4bn on sales down 10 per cent to ¥8,156bn (¥9,031bn). The company cited the yen's rise and sluggish demand in its home market and Europe as key factors behind the disappointing performance. Page 15

**Hard US line on Cuba under fire:** US president Bill Clinton's administration faced growing opposition from both Republicans and Democrats over its refusal to talk with Cuban president Fidel Castro on the growing exodus of refugees from the island seeking entry to the US. Page 14

**Kohl seeks fourth term as chancellor:**

German chancellor Helmut Kohl (left) launched his campaign for a fourth term as head of government, presenting himself as the defender of unity, peace and stability against an emerging left-leaning force led by the Social Democrats. Speaking at the unveiling of the election manifesto for the senior coalition parties - his own Christian Democratic Union and finance minister Mr Theo Waigel's Christian Social Union - Mr Kohl said that Germany had found its place among "the winners for the first time this century". Page 14

**Hutchison surge surprises market:** Hong Kong conglomerate Hutchison Whampoa surprised the market with a 48 per cent rise in first-half earnings to HK\$3.7bn (\$480m). Page 15

**Mexican victor plans to speed reforms:** Ernesto Zedillo, the victorious candidate in Mexico's presidential election, outlined plans to intensify political reform. Page 3

**Work stopped at eight GM plants:** US vehicle builder General Motors stopped work at eight plants because of a strike at an Indiana supply factory. Page 14

**GRE interim doubled:** Composite UK insurance company Guardian Royal Exchange doubled interim trading profits to £131m (\$203m). Page 18; Lex, Page 14

**Swedish-UK groups win rail contract:** A SKR4.5bn (\$84m) contract to build a rail link between Stockholm and the city's main Arlanda airport was awarded to a Swedish-British consortium. Page 5

**Hyundai strike ends:** Workers at Hyundai Heavy Industries, South Korea's largest shipbuilder, agreed to end a 63-day strike. Page 4

**Japan's capital spending falls:** Domestic capital spending by Japanese companies remains on a downward trend and may not recover even by the year which ends in March 1995, a survey by the Long-Term Credit Bank of Japan shows. Page 4

**Slough 16% ahead:** Slough Estates, the UK's largest industrial property company, reported a 16 per cent increase in first-half profits to £33.3m (\$51.6m) reflecting an improving rental market. Page 20; Lex, Page 14

**Bayer profits recover:** The profits recovery at German chemicals company Bayer continued, with interim pre-tax income up 24 per cent to DM999m (\$636m) on sales up 6 per cent at DM22bn. Page 15

**Change of style at European Commission:** Jacques Santer, incoming president of the European Commission, is planning a more open style of leadership when he succeeds Jacques Delors in January. Page 14

**Weir Group to buy US pump maker:** Weir Group, Scottish-based specialist engineering products and services group, is paying \$210m to acquire EnviroTech Pumpsystems, a leading US manufacturer of specialist pumps. Page 15

**Ladbroke expected to buy casinos:** Ladbroke, UK hotels, betting and DIY group, is believed to be planning to announce the acquisition of three London casinos for about £50m (\$77.5m), 15 years after being expelled from the business. Page 16

**England wins:** England (219-4) beat South Africa (215-7) by six wickets in a one-day cricket international at Edgbaston. Mike Atherton was confirmed as England captain for the tour of Australia at the end of the year. Page 16

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,234.2 (+29.1)	New York Amcham	\$ 1,533.5
Yield	5.89	London	1.5626 (1.5598)
FT-SE Europe 100	1,370.77 (+11.48)	DM	2.4005 (2.3977)
FT-SE-Air-Sea	1,817.45 (+0.9%)	FF	8.2289 (8.2182)
Nikkei	20,443.29 (-68.31)	SFR	2,0253 (2,0229)
New York Amcham	1,533.5 (+3.24)	Y	154.944 (153.114)
Dow Jones Ind. Ave.	3,943.49 (-0.34)	£ Index	78.9 (78.9)
S&P Composite	469.37 (+0.34)		
US LUNDTIME RATES		DOLLAR	
Federal Funds	4.5%	New York Amcham	\$ 1,533.5
3-mo Treas. Bids: Yld	4.647%	London	1.5626 (1.5598)
Long Bond	7.465%	DM	2.4005 (2.3977)
Yield	7.465%	FF	8.2289 (8.2182)
LONDON MONEY		SFR	2,0253 (2,0229)
3-mo Interbank	5.12% (5.1%)	Y	154.944 (153.114)
Life long fut. rate - Sep 1995 (\$91/100)	1.12%	£ Index	78.9 (78.9)
NORTH SEA OIL (Argus)			
Brut 15-day (Oct)	\$16.33 (16.28)		
£/bbl	106.13 (106.08)		
New York Comex (Oct)	\$32.1 (32.0)		
London	\$32.0 (32.0)		

## Lockheed barred from exporting Hercules

### Transport aircraft tender worth \$1.55bn in jeopardy

By Bernard Gray in London

Lockheed, the US aerospace company, has been barred indefinitely from exporting its C-130 Hercules aircraft by the US State Department, raising doubts about the company's \$1.55bn (£1.55bn) bid to supply the UK with replacement transport aircraft.

The company is accused of breaching the US Foreign Corrupt Practices Act by bribing foreign officials on previous contracts. Lockheed is attempting to sell 30 of the latest-generation C-130J aircraft to Britain and 12 similar transporters to Australia.

The ban, revealed in documents filed with the Securities and Exchange Commission this week, was imposed by the State Department on August 18. It follows the indictment in June on bribery charges of two Lockheed executives and the Lockheed Aeronautical Systems Company (LASC) subsidiary, which makes the Hercules transporter and the P-3 Orion maritime patrol aircraft.

The scandal comes amid a battle over the UK transporter order between Lockheed and a group led by British Aerospace, which wants the Royal Air Force to buy a European alternative, dubbed the Future Large Aircraft. Lockheed already has export licences for the UK deal, but the political sensitivity of the issue would raise the stakes in the UK's decision to buy a US rather than European transporter.

The Ministry of Defence had hoped to make a decision before the end of the year. The C-130J is due to be in service by 1996.

though a separate US Air Force report suggests that the aircraft may be late.

The company is accused of paying an Egyptian politician, Mr Laila Taha, \$1m to help secure an order for three Hercules aircraft five years ago. It denies the allegations and is contesting the court case. The two executives accused are Mr Allen Love, formerly LASC's director of Middle East and North African sales, and Mr Suleiman Nassar, a Lockheed regional vice-president who operated from Geneva and is being sought in connection with the investigation.

If convicted, Lockheed faces an indefinite ban on exports from its LASC subsidiary until it can satisfy the State Department that practices have been improved. Export licences granted before the June 22 indictment still stand, and the company can appeal on a case-by-case basis for any ban to be lifted on US national security grounds.

Licensees for potential UK and Australian exports should be unaffected by the court case, according to the company. Even so, any conviction could be a serious setback for Lockheed.

In a separate report, the US Air Force said that the C-130J would be five months late and cost \$200m more to develop than Lockheed expects.

A Lockheed spokesman said the aircraft was being developed at the company's expense, and that it was happy to estimate the cost. As the RAF and the USAF would be offered the C-130J at fixed prices, any risk would be carried by the company.

## BSkyB and Ansett help News Corp to boost its profits

By Nikki Tait in Sydney

A surge in profits from News Corporation's two associate companies, BSkyB and Ansett Airlines, more than offset a small decline in earnings from its core operations, and allowed Mr Rupert Murdoch's media and film group to post after-tax profits, before abnormal, of \$1.31bn (\$894m) in the 12 months to June.

This was nearly 24 per cent up on the \$979m made in the previous year. Net profits after abnormal reached \$1.35bn, up from \$949m. This reflected a \$425m gain - largely on the sale of the group's interest in the South China Morning Post - compared with a \$115m charge last time. Revenues were 8.7 per cent higher at \$11.6bn.

Much of the improvement came from the two associates, whose combined contribution to profits more than doubled from \$177m to \$594m.

Ansett, the Australian airline owned jointly by News Corp and TNT, saw operating profits almost quadruple, while passenger volume rose by more than 13 per cent.

The airline attributed the improvement to increased business travel, better yield management, advertising and cost control. BSkyB, the satellite broadcaster in which News has a 50 per cent stake and where Pearson, publisher of the Financial Times, also has a stake, saw operating profits rise 170 per cent.

News Corp's figures were also helped by a \$570m drop in interest charges, to \$467m, as a debt reduction and restructuring programme continued. The group said yesterday that this meant it now had no "meaningful" debt amortisation requirements until the year 2000.

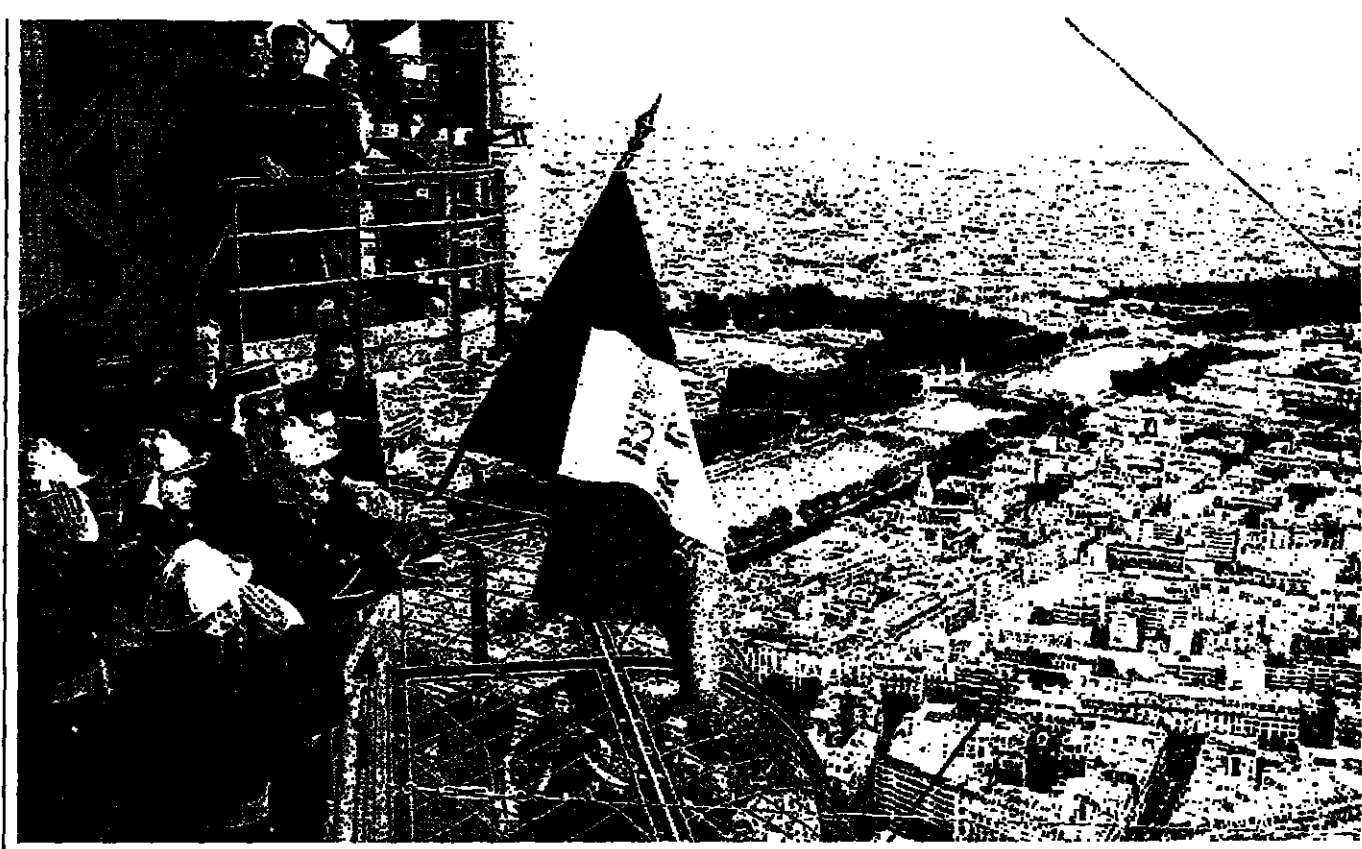
Operating profits from core operations, however, were 6.2 per cent lower at \$1.65bn, with strong increases on the film and television side offset by declines in newspapers and magazines/inserts.

The latter was due to the newspaper price war in the UK, which cut operating profits there by 37 per cent; to the sale of the South China Morning Post interest; to higher than expected start-up costs at a new Melbourne printing plant; and to competitive pressure in the coupon industry.

Overall, the newspapers division made operating profits of \$458m, against \$467m, while magazines and inserts contributed \$339m, against \$402m.

By contrast, the film division multiplied operating profits to \$141m, from \$83m, while television made \$466m against \$414m.

Lex, Page 14  
News Corp lifted, Page 15  
BSkyB soars, Page 20



In one of a number of ceremonies to mark the 50th liberation of Paris at the end of the second world war, a group of French firemen hang a French flag from the top of the Eiffel Tower to re-enact the 1944 event when a commando of 'Sapeurs Pompiers' secretly scaled the monument to unfurl a tricolour

## Output of TV sets threatened by lack of glass

By Alan Carne in London

Some 10m potential customers for colour television sets or computer monitors are likely to be disappointed this year - because of a shortage of the right kind of glass.

Makers of cathode ray tubes, the funnel-shaped electronic components responsible for the picture in a television set or computer display, cannot satisfy demand even though they are working to capacity. They are limited by the availability of the high quality lead glass used in making the tubes.

Only a handful of companies in the world manufacture the glass. They include Philips of the Netherlands, Schott of Germany, Videoglass of France and several Japanese producers, including Nippon Electric Glass and Asahi Glass.

Mr Wim de Klever, chief executive of Philips Components, the division of the Dutch company that makes cathode ray tubes, said world demand for tubes would be 160m units this year but that CRT makers would be able to produce only 150m because of the glass shortage.

The reasons for the shortage are twofold:  
● Glassmakers cut investment in the special glassmaking plant during the recession and are finding it hard to increase production to match demand, currently estimated to be growing by 25 per cent a year.

● A number of makers decided to take advantage of the recession for routine refurbishment and closed about a quarter of the industry's capacity.  
Now Philips is planning to spend about \$10m to increase capacity at its UK glassmaking plant near Blackburn in the north of England, while Schott is collaborating with Nippon Electric Glass to build a new plant in Cardiff, Wales, to supply Sony's Bridgend television factory.

Philips is a major supplier of CRTs to television and computer manufacturers throughout the world. In the UK its customers include National Panasonic, Hitachi and Sanyo of Japan and Samsung of South Korea.

In the meantime, CRT makers are seeking new sources of supply. Some are transporting glass around the world by ship while others are thinking of recycling old displays. This is regarded with horror by some manufacturers because of the greater risk that displays could burst in use.

## China faces swift urban growth as economy surges

By Tony Walker in Beijing

China faces an urban explosion in the next two decades with a massive population shift from rural areas to cities and new townships, according to a study by one of the country's most respected academic institutions.

China's Academy of Social Sciences forecasts that by the year 2010, the country's urban population will grow from 27.6 per cent of the total population to 50 per cent.

The startling urbanisation projection suggests that China, which has hitherto been predominantly an agrarian society, is undergoing a sociological revolution even more profound than has been recognised.  
Entitled "Policy Choices of China's Economic Development", the study calls for a rapid small town development programme to provide homes and jobs for peasants leaving the land "as cities have reached their limit in taking farmer-migrant workers".

Such rapid urbanisation would

have serious consequences for the environment in the world's most populous country, and would also suggest a revolution in consumer habits and lifestyles.

The academy, which frequently acts as a "think tank" for the government, predicts that China's economy will grow by an average 8.25 per cent a year to 2010 and will become "one of the world's largest".

Government officials are wary of claims that China is becoming the world's biggest economy. They are concerned that such recognition may jeopardise trade and other benefits accruing to a developing country. This has been one of the crucial issues in negotiations over China's entry to the General Agreement on Tariffs and Trade.

The government-commissioned study expects that, if average annual growth of 8.25 per cent is maintained, China's gross domestic product will more than quadruple by 2010. But it says the country will need to maintain exceptionally high growth rates

to cope with surging demand for new jobs. "Each year China needs to create 17m-18m new jobs, 3m-4m annually more than in the 1990s."

The study estimates surplus rural labour at between 100m and 120m. The bloated state-owned sector employs 140m, many of whom are believed to be surplus. Cities such as Beijing, Shanghai and Guangzhou have been overrun with migrant labourers. The influx has been blamed for an increase in crime and has stirred fears about social unrest.

The study predicts the gap between the prosperous coastal regions and the hinterland will continue to widen, but it also anticipates a "wave effect" of new foreign investment into more remote areas. The academy forecasts that China's population will rise from 1.17bn at present to 1.3bn in the year 2000, 1.4bn in 2010 and 1.6bn in 2050, which it predicts will be the peak.

China's golden era, Page 4  
Editorial Comment, Page 13

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Russia reveals mass resettlement plans as inefficient pits are closed

## Thousands of miners to leave Siberia

By Chrystia Freeland in Moscow

About 50,000 Russian coalminers and their families, who face redundancy as pits in the far north of the country are shut down, will be resettled by the Russian government, senior officials from the industry said yesterday.

The miners and their families, who live in barely inhabitable Siberian settlements where the pits are the only source of employment, represent a larger social problem which Russia is confronting, as inefficient factories are beginning to shut down in remote areas of Russia.

Siberia is filled with cities, like the mining towns, whose entire populations could be left jobless and with little possibility of finding employment elsewhere if the Russian government resists pressure to bail out failing state factories with inflationary soft loans.

The social ripple-effect of industrial closures is exacerbated by the role Russian mines and factories have traditionally played as the main providers of social welfare facilities in the towns and cities where they were located.

"We do not intend to throw anyone out on the streets," said Mr Yuri Malyshev, head of Rosugol, the state coal producers' association. "We are talking of veterans here who have worked all their lives in the north and are now impoverished in conditions of hyperinflation."

He said that 50,000 coalminers and their families from the mining settlement of Vorkuta and the northern region as a whole would be moved over the next few years.

However, so far only 500 families have been resettled in more hospitable southern

areas of the country, and to date Rosugol has acquired a total of only 1,800 flats for the hard-pressed mining families.

The Russian government is facing growing pressure from cash-strapped industries and agriculture to release more funds but fears triggering a new round of inflation. It has earmarked Rb500bn (\$140m at the market rate) for the resettlement programme this year, but Mr Malyshev said that only part of the money had so far been released to Rosugol.

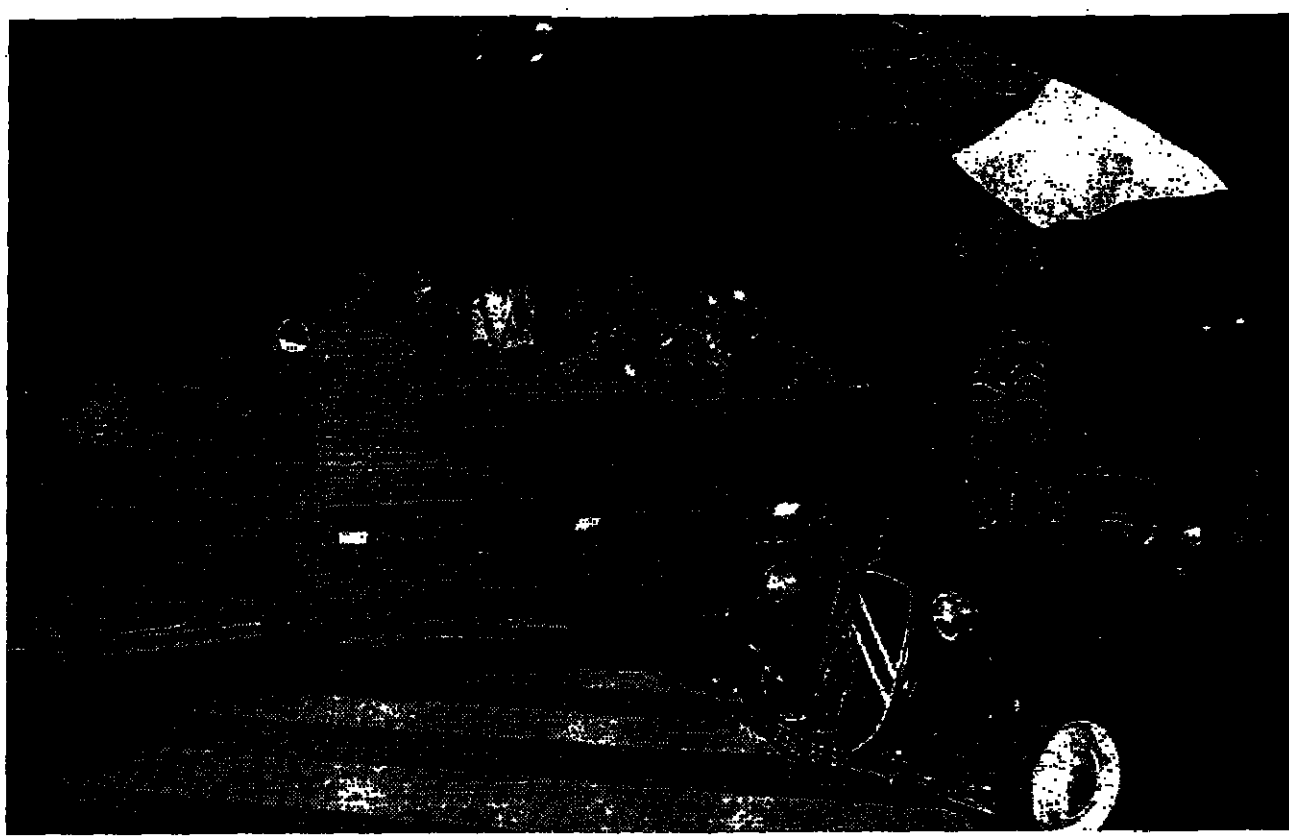
Russian coal production was down 12 per cent in the first half of this year, compared with last year's figures, as the industry, confronting a depletion of reserves and crumbling infrastructure, struggles to restructure.

Mr Malyshev said that 37 mines and one open cast pit had to be shut if the coal industry was to adapt to Russia's new, tougher, economic climate. However, so far only one mine, the Khatyn-U in Vorkuta, has been closed.

The high social cost of the Russian government's fiscal and monetary austerity was further underscored yesterday when 2,000 farmers called for President Boris Yeltsin's resignation at a rally in Moscow.

The farmers, trapped in the country's growing debt crisis, said the government paid for last year's crop several months late, a time lag which allowed inflation to consume part of the farms' revenues.

At the demonstration, which included an address by Mr Gennady Zyuganov, the Communist party leader, farmers also complained that financially squeezed Russian factories were unable to supply sufficient and timely agricultural inputs and machinery.



Parisians in vintage vehicles parade through the city's streets in celebration of the liberation of the French capital 50 years ago from German wartime occupation

Fireworks - and politics - mark commemoration of Paris liberation

## French rivals wave their flags

By David Buchanan in Paris

The successors of General Charles de Gaulle yesterday used the commemoration of the 50th anniversary of the liberation of Paris to promote their rival presidential bids, with Mr Jacques Chirac wrapping himself firmly in the mantle of the late general and Prime Minister Edouard Balladur presenting himself as the unity candidate representing all conservatives.

Their language was inevitably coded, given the nature of the occasion and the fact that neither is yet a formal candidate. The French press, however, was quick to interpret Mr Balladur's citing of the call of General Leclerc, whose French division freed Paris, for an end to "fractious divisions" as reflecting the prime minister's own strategy to unite the centre-right behind him. It saw in Mr Chirac's fulsome repetitions of De Gaulle's commentaries on the events of 50 years ago an attempt to ensure that the RPR neo-Gaullist party lines up behind him.

This commemorative summer of wreathe-laying and speech-making about the final year of the second world war, taking French dignitaries and Resistance veterans to the beaches of Normandy in June and Provence earlier this month, has been largely free of internal politicking. But at

these earlier ceremonies Mr Chirac and Mr Balladur were both said to have felt that President Mitterrand somewhat underplayed the role of the French Resistance, and thus saw in this week's events in Paris a chance to redress the balance.

Both, however, have vied to be the one to do the redressing. As mayor of Paris, Mr Chirac has been busy at centre stage, though taking time off to give interviews this week complaining that successive Gaullist governments - and by implication Mr Balladur's - have lost sight of the "social goals" of the revered general. Not to be left entirely in the wings, Mr Balladur is today giving his own reception for Resistance heroes.

The celebrations climaxed yesterday with a procession taking the route into the city of Gen Leclerc's armoured division, in a repeat of the feat of the lone fireman who climbed the Eiffel Tower to hoist the tricolour, and in a mass fête on the Place de la Concorde preceded by chain explosions of fireworks along the bridges of the Seine. Today sees Gen de Gaulle's march down the Champs Elysees commemorated. The progression of the liberators through Paris was last night marked by a fireworks spectacular successively lighting up the city's bridges, symbolically detonated by water-skiers passing under them.

The peaceful explosion of the 10 tonnes of fireworks was an indirect reminder of the main bridges and buildings 50 years ago and which Hitler ordered to be detonated.

But for the mediation of an exceptional Swedish consul, Raoul Nordling, and the Nelsonian blind eye that the German commander, Gen Dietrich von Choltitz, turned on Hitler's orders, Paris might have met the fate of Warsaw whose uprising and buildings were destroyed three weeks earlier, while nearby Russian troops stood by. Gen Leclerc's US superiors wanted to push on without being distracted by freeing and feeding Paris, and thus only gave him the go-ahead to march on Paris three days after the uprising had started.

Had this delay been fatal to Paris, it would have turned the chip-on-the-shoulder that some French still bear about having their country liberated by the "Anglo-Saxons" into a deeper enmity like that between many Poles and Russians. As it turned out, there was nothing to mar the welcome for Allied troops following Gen Leclerc - and Ernest Hemingway - into Paris. Last night the Ritz Hotel unveiled its bar revamped in honour of the American writer who "liberated", and drained it, on August 25, 1944 and who later said his dream afterlife was always the Paris Ritz.

## Moscow stalks Chechens' rebel state

The mountain region's independence looks increasingly shaky, writes Steve LeVine

The embattled government of the break-away Russian region of Chechnya brought thousands of supporters by bus to the capital Grozny yesterday to defend its stand against political challenges from Moscow and armed local rivals. This was all very well, except for the 10,000 people gathered at an opposition rally 5km away, celebrating - mistakenly - the supposed resignation of President Dzhokhar Dudayev.

Nearly three years ago, the Chechens, a mountain people in the Caucasus renowned for their fierce military traditions, asserted their independence from Russia with Mr Dudayev, a charismatic former Soviet air force general, as their leader. Over the past few months, however, the sovereignty of the increasingly impoverished region, and Mr

Dudayev's rule, have been threatened as Moscow has sought to bring the rebels to heel and internal opposition has grown.

"Russia still wants to enslave us," Mr Dudayev - clearly still in office - told about 3,000 supporters gathered yesterday in Grozny's central square. "Russia has declared there can be no free republic inhabited by free people." Some 15 black-clad presidential guards, their Kalashnikovs at the ready, stood on a balcony above Mr Dudayev as he spoke while dozens of his backers in the square below broke into the frenetic dancing, chanting and drumming of the mystical Islamic Sufi sect. "We are dancing in support of Dudayev and the sovereignty of the country," said Mr Akhmad Makhumudov, a local Islamic religious leader.

At about the same time, in the nearby town of Suzhka, Mr Ruslan Khasbulatov, the former leader of the Russian parliament who was ousted last year after a bloody power struggle with President Boris Yeltsin, declared that Mr Dudayev's government had been dissolved.

An ethnic Chechen who has returned to his homeland in an effort to launch a political comeback, Mr Khasbulatov made his claim at a rally of heavily armed opponents to Mr Dudayev's regime. Among their weapons were two Russian army helicopters. Some opposition leaders have said they have been armed by Russian military.

The two political rallies came against a backdrop of an increasingly tense tug-of-war between a Russian government trying to keep the federa-

tion together, and the maverick Mr Dudayev. Over the past three years the Chechen leader has repeatedly challenged Moscow's suzerainty over his oil-rich north Caucasus republic, and in the past month Mr Yeltsin has stepped up pressure to topple him.

Local analysts do not expect Mr Dudayev to be ousted soon but they say his conflict with Russian backed opposition forces is coming to a head.

The power struggle is complicated by the intricate clan-based loyalties which dominate local politics, and the region's unforgiving warrior traditions. One product of this culture is Mr Ruslan Labazanov, a 26-year-old warlord who appears to have taken control of a region 100km north of Grozny.

Formerly a Dudayev supporter, he declared a blood feud against the president last month and has now emerged, seemingly heavily armed, in support of Mr Khasbulatov.

Mr Dudayev's regime has been marked by his reliance on armed force and the effective support it has enjoyed from a powerful, locally based mafia which reaches into Moscow, other areas of Russia and even western Europe. Mr Dudayev has also successfully tapped his people's deep-seated hostility towards Russia based on a centuries-old struggle for independence and on Stalin's mass deportation of Chechens to Central Asia after the second world war.

Russian government efforts to unseat Mr Dudayev, which include a fierce rhetorical attack in the media but have fallen short of direct military

intervention, have increased as lawlessness has spread from Chechnya to other areas of southern Russia.

A turning point for Russian public opinion came last month when Chechen nationalists kidnapped several people in the nearby Caucasus city of Mineralnye Vody. Five of the hostages were killed in the rescue attempt.

Russian officials have accused Mr Dudayev of providing a sanctuary for Chechen gangsters and have claimed that Chechnya is a country run by and for criminals.



### EUROPEAN NEWS DIGEST

## Renault awaits sale decision

The French government confirmed yesterday that it will decide by mid-September whether to sell off part of the state's 80 per cent holding in Renault, amid signs that the prime minister, Mr Edouard Balladur, might keep 51 per cent in state hands. Mr Balladur's hands are caught up in conflicting pressures from the possible sale of the car group's protesting unions. Renault's hands are caught up in conflicting pressures from the prime minister's office, which wants to apply the brake in the interest of maintaining labour peace, and from the industry ministry, which is pressing the accelerator for the car group's privatisation. Industry ministry officials claimed yesterday not to be disappointed by Mr Balladur's political caution, because it indicated that the prime minister was seriously weighing the option of floating part of the company. The industry ministry is keen on privatisation before November 30 to take advantage of favourable disinvestment arrangements agreed with the Swedish car-maker Volvo. *David Buchanan, Paris*

## Turkey raises interest rates

Turkey's central bank yesterday moved to quell recent currency turbulence by raising interest rates to 240 per cent from 70 per cent in the overnight market. Before trading opened yesterday the lira had lost 11 per cent against the dollar in two days. The nervousness follows three months of monetary stability, when the lira had been steady at around TL51,000 to the dollar, and interest rates had been moving down. The central bank's official opening price yesterday was TL55,200 to the dollar. After the central bank move, the rate had steadied to around TL34,000. The uncertainty resulted as traders moved to anticipate a large repayment of government bonds, issued initially at rates as high as 400 per cent as the government sought to finance its budget. *John Murray Brown, Ankara*

## Germans settle property claims

The German federal office for the regulation of property questions, which was set up to deal with outstanding property rights claims in eastern Germany from both the Nazi and Communist eras, yesterday announced it had settled 38 per cent of all claims by last June, excluding enterprises. More than 43 per cent of all claims for businesses have also been settled. The office, which expects it will take another 10 years to clarify the remaining claims, had originally registered 1,248m claims for 2.8m property titles. Berlin and the state of Saxony-Anhalt have resolved only 20 per cent and 31 per cent respectively of all enterprise claims largely because both regions had sizeable Jewish communities and in many cases it has been difficult to trace descendants. *Judy Dempsey, Berlin*

## Romania detains pyramid chief

Romanian police said yesterday they had detained the owner of the collapsed pyramid investment scheme, Caritas, which syphoned off the savings of millions of people. Former bookkeeper Mr Ion Stoica was brought to Bucharest on Wednesday from the Transylvanian city of Cluj, where angry savers have been campaigning to have him brought to trial. "Stoica is accused of crimes listed in the financial law as misappropriation of bookkeeping documents, falsifying bankruptcy, forgery and fraud," a police statement said. Caritas collapsed last year after attracting an estimated \$1bn in investments from up to 4m Romanians. *Reuter, Bucharest*

## Kuchma appoints advisers

Mr Leonid Kuchma, Ukraine's new president, yesterday rounded out his circle of advisers by naming a new foreign minister. Mr Gennadiy Ushakov, whose appointment awaits parliamentary approval, was Ukraine's permanent representative to the UN while Ukraine was still part of the Soviet Union, and has been Ukraine's ambassador to Poland since 1991. This week Poland and Ukraine announced efforts to promote trade by improving transit links between Odessa on the Black Sea and Gdansk on the Baltic Sea. With parliament in recess, in the past two weeks Mr Kuchma has also appointed Mr Yuri Yashenkov to run Ukraine's faltering privatisation programme and Mr Serhiy Oshkara as minister of foreign economic relations. These appointments have been welcomed by Kiev's business community. *Matthew Kaminski, Kiev*

## Russia sends cholera taskforce

Russian interior ministry troops have been sent to the Dagestan region on the Caspian Sea to prevent a cholera epidemic from spreading. Rar-Tass news agency said yesterday. A spokesman called the measure "forced and temporary", saying the force was specially trained and equipped. At least 17 people have died from cholera, a further 836 sick and 688 have been diagnosed as carrying the disease, which can kill in a few hours by severe dehydration from diarrhoea. A senior Moscow health official said on Wednesday that it would take until mid-October to eliminate the epidemic. *Reuter, Moscow*

## Outcry over vodka price rise

The new leadership in Belarus raised vodka prices yesterday by 75 per cent and hard-pressed drinkers accused President Alexander Lukashenko of going back on election promises to make food and drink cheaper. The price of a 0.7 litre (11 oz) bottle leapt to 6,900 Belarusian rubles (\$2.50). Mr Lukashenko won last month's presidential election by a landslide on pledges to root out corruption and roll back price increases for food and drink. But since taking office, he has appointed a reformist prime minister and resolved to introduce market measures quickly and to tackle alcoholism. Yesterday's price increase for vodka was the second since his election and prices of bread and milk have risen fivefold. *Reuter, Minsk*

### ECONOMIC WATCH

## E German industrial output up

### Eastern Germany

Manufacturing production Annual % change

40  
30  
20  
10  
0  
-10  
-20

1992 93 94

Source: Datastream

Eastern Germany's industrial output rose by 15 per cent in June compared to the same period in 1993 and by 5.3 per cent compared to May, the federal economics ministry announced yesterday. It said seasonal factors had helped to boost overall output. However, output in individual sectors was mixed. Manufacturing recovered strongly, up 26 per cent year-on-year, and by 3.5 per cent between May and June. Construction, one of the most buoyant sectors, rose 14 per cent and 8 per cent over the same periods. Output in the electricity and gas sectors cent between May and June. The mining sector, mostly brown coal or lignite, fell by 13.6 per cent year-on-year, and rose 4.9 per cent in June compared to the previous month. *Judy Dempsey, Berlin*

Consumer spending in the Netherlands rose 1.5 per cent in real terms in the second quarter from last year, the Dutch Central Bureau for Statistics said yesterday. That gain was sharply narrower than the 2.3 per cent real increase in the first quarter. *AP, The Hague*

France's current account showed a seasonally adjusted surplus of FF1.14bn (\$130m) in May after a revised FF2.78bn surplus in April, the economy ministry said.

French housing starts continued to show gains in the three months to July. Figures from the housing ministry showed work began on 73,200 homes in the three months from May to July compared with 71,700 in April-June. May-July housing starts were 23.0 per cent up on the same 1993 period.

## Pension reform a key to Italy's budget problems

Two blind Italians have just come under police investigation. One is apparently a sharpshooting huntsman; the other drives a van for the local education authority. Both claim a state disability pension and an allowance for a sighted companion, which is good news for other drivers, but bad for

ducks and the Italian Treasury. They are among the first targets of a nationwide sweep to eliminate widespread fraud in the state's invalidity pension scheme. They are also being cited by Italian ministers and the media as symbols of Italy's state pensions crisis.

Pensions reform is by no means the only challenge facing Mr Silvio Berlusconi's government as it returns today from a short summer holiday. But analysts believe it may be the key to unlocking the central problem of Italy's public finances, posed by Mr Lamberto Dini, the Treasury minister, before the summer break: how to cut the budget deficit to L138,600bn (\$57bn) or 9.4 per cent of gross domestic product next year, compared with L154,000bn (\$63bn) estimated for this year.

The government needs to find L45,000bn over the next year by raising revenue and cutting spending. According to one undersecretary at the Treasury, that figure could rise to more than L50,000bn, because of the additional cost of financing the national debt following the half-point rise in interest rates earlier this month.

Mr Dini outlined some of the likely budget measures in July. They include an amnesty on the backlog of tax assessment cases which could generate

Andrew Hill reports from Milan on a move which would not only yield much needed savings but represent, in theory at least, a permanent structural change in the country's public finances.

L15,000bn of new revenues, and a similar pardon for buildings constructed without proper planning permission which could raise a further L5,400bn.

The significance of pensions reform in this complicated equation is not that it could supply a further L7,000bn-L8,000bn of savings in 1995, but that it would represent, in theory at least, a permanent structural change in Italy's public finances.

The bare statistics supplied by INPS, the national pension fund, illustrate the extent of the problem. According to figures released earlier this year, INPS expects to pay out L250,973bn in pensions and social assistance for 1994, while receiving only L178,823bn. The shortfall is covered by transfers from the Treasury, which helps explain why Mr Dini was one of the only government ministers not to take any summer holiday.

Industry and investors are pressing for swift and decisive action to tackle the problem. "What's needed is an across-the-board solution based

on strong principles of equity for everybody," said Mr Stefano Micossi, head of the research unit of Confindustria, the Italian employers' federation, yesterday.

Such a solution, according to Treasury sources, would require an end to a number of obvious anomalies in the Italian system. ● Fraud. This is the area where there is probably the greatest consensus, although there are differences of opinion about the extent of the problem and whether it should be solved, like other fraud problems inherited from Italy's corrupt old system, with an amnesty for blind drivers and their like.

● Pensionable age. Mr Giuliano Amato, when prime minister, proposed a harmonisation of pensionable age to 65 for men, and 60 for women - but only by 2002. This is too slow, Treasury sources suggest, especially as workers in different sectors are entitled to retire at different ages.

● The yield for calculating pensions. Italians accumulate

pension provisions at a faster rate than do citizens of most other European countries - 2 per cent a year. Thus, after only 15 years of contributions, Italians are already entitled to a pension worth 30 per cent of their average salary in the final years of employment. The average figure in France is 1.3 per cent, and in Germany 1.5 per cent.

● Pensions paid to workers. Certain pension benefits continue to be paid to workers who retire from one job, only to start a second career, for example as self-employed shopkeepers.

Even if all these problems are solved, the government may still have to find a way to deal with a constitutional court ruling earlier this year, which could oblige the state to pay more than L30,000bn to top up existing pensions. Perhaps sensibly, the Treasury is waiting for confirmation of the legal position before acting.

The difficulty for the Treasury in tackling the basic

anomalies is that the prospect of cutting pension benefits is highly sensitive. Mr Clemente Mastella, Italy's labour minister, hinted in a newspaper interview published on Tuesday, that indiscriminate cuts would bring angry pensioners into the piazza to protest. Labour unions are also keeping an extremely close eye on the plans, and the Treasury itself is likely to propose at first a range of solutions to the problem to avoid inflaming the first cabinet discussion.

In the past few days, however, the tone of the pensions debate has calmed somewhat. For one thing, the government has made it clear that there will be no attack on pension rights accumulated under the existing, albeit extravagant, system. Mr Mastella has also adopted a more sombre tone, warning that everybody will have to make sacrifices.

Mr Berlusconi's chief of staff said yesterday that public finances would not be on the formal agenda of today's cabinet meeting, but Treasury sources indicated that the government will be looking to submit a 1995 budget to parliamentary scrutiny well before the end-September deadline. Amid the political brouhaha, Mr Dini is certain of one thing: any delay is likely to be pounced on by the political opposition, and by the markets.

## Zedillo plans boost to pace of reform

By Stephen Fidler and  
Damian Fraser in Mexico City

Mr Ernesto Zedillo, the victorious candidate in Mexico's presidential election, has outlined plans to intensify political reform, saying he aims to change the ruling party and make the country's election machinery completely independent of the government.

Mr Zedillo said in an interview he intended to pursue dialogue with other parties in an attempt to create a common political platform to advance reform. "I would like to see in the first place a direct dialogue with all the parties and if possible, the candidates."

The election proposals of the three main parties coincided in important areas, he added. This should allow a common platform to be advanced in areas such as the economy, social policies, judicial reform and democracy.

The opposition parties have yet to respond to Mr Zedillo's

call. Mr Cuauhtémoc Cárdenas of the leftist opposition insists the election was fraudulent, and observers dismiss the possibility of any common platform.

Mr Zedillo was "in total agreement" with proposals to make the Federal Electoral Institute, the Interior Ministry arm which runs Mexico's elections, fully independent of the government.

After an election campaign in which the ruling party outspent its rivals and received more TV coverage, Mr Zedillo said he was willing to discuss making election campaign conditions more equitable.

Asked if he would include members of the opposition in his cabinet, he said the Mexican constitution did not allow for coalition governments.

But "I would not discount including independents or people belonging to other political parties that could be of enormous utility or service in the next cabinet."

Sunday's voting had also

given him a mandate to reform the ruling Institutional Revolutionary Party and give it more internal democracy. "I don't think it's an insoluble problem. In the next few months, we are going to be working at this."

"What I want before assuming the presidency is to leave some ideas for the reform of the party, some terms of reference over the direction of this reform."

Part of this might eventually involve the PRI chairman being chosen by a collective decision of the party, rather than by the president as at present.

Mr Zedillo said the margin of his victory (the final figures suggest he was 23 percentage points ahead of his nearest rival) would not deflect him from pursuing the reform.

He attributed his victory to three factors: the strength of the party, the favourable evaluation of President Salinas's government, and the ruling party's positive and intense campaign.

## Dual assault exposes Fujimori flaws

There is a bleaker side to the 'economic miracle' in Peru, writes Sally Bowen

The bitter feud within Peru's first family continues to dominate the country's political centre-stage - with President Alberto Fujimori this week stripping his wife, Ms Susana Higuchi, of first lady status after she persisted in allegations of corruption against cabinet ministers. Behind the scenes, however, the agenda for next April's general elections is starting to take shape.

Since his arrival in the Peruvian capital a week ago, Mr Javier Pérez de Cuéllar, former UN secretary-general, has been closeted in meetings with a series of prestigious economic analysts. Mr Pérez de Cuéllar has not yet formally announced he will run against Mr Fujimori - who has also still to declare an official candidacy - but his public addresses hint more strongly each day at the substance of his eventual campaign.

The suggestion that an elderly former diplomat might pose a serious threat to the buoyant Mr Fujimori provokes incredulity among many businessmen, both Peruvian and among the increasing numbers of foreigners who are flocking back to Peru to seize investment opportunities. "Fujimori is the best president this country's ever had," said one leading Peruvian businessman. "We couldn't be so incredibly stupid as to reject him."

Indeed, most macroeconomic indicators suggest things are coming right for long-beleaguered Peru. Inflation this year should be below 20 per cent, down from a staggering 7,000 per cent when Mr Fujimori took office in 1990. After expanding 7 per cent last year, GDP growth could top 10 per



Man in the middle: Alberto Fujimori (centre) is coming under increasing pressure from his wife Susana Higuchi and Javier Pérez de Cuéllar, the former UN secretary-general

cent in 1994. International reserves, at more than \$5bn (£3.2bn), are the highest in Peru's history.

Equally important, after more than a decade of terror and killing, guerrilla activity has virtually ceased. Mining and petroleum exploration and development has been resumed in many remote areas of the country while dozens of foreign concerns are either returning or setting up Peruvian offices for the first time.

But there is a bleaker side to the Peruvian "economic miracle", which both Ms Higuchi and Mr Pérez de Cuéllar have pinpointed. Only one in 10 Peruvians of working age is judged "adequately" employed; another eight survive through subsistence agriculture or a host of "informal" activities outside the legal economy.

Reform of the bloated state apparatus has pushed tens of

thousands of former civil servants and state company employees on to the street, literally. They have swollen the army of informal vendors eking out a living in the centre of Lima.

For the 300,000 or so young people who join the national workforce each year, the task of finding secure employment is all but hopeless.

Attending to the nation's poor has not, so far, been a priority for the government. In the early days of the Fujimori administration, as food subsidies and price controls were eliminated, the need to re-establish a working relationship with the multilateral organisations was more urgent. Repayments to the International Monetary Fund and World Bank cost the Treasury in a month what the social emergency programme doled out in a year.

More recent efforts to create a "compensation" programme similar to that designed for post-stabilisation Bolivia have been only partially successful. The Foncodes fund has for the past two years been channeling cash to community projects, focusing on small building projects, drinking water and sewerage systems.

Now, in this pre-election year, the government finds itself swimming in cash from privatisations. The IMF has authorised spending of up to \$576m on "social" programmes. But Foncodes does not have the organisational capacity to spend more than about \$120m. Other hastily hatched plans to funnel more money into health posts and schools may succeed in spending about the same amount again.

Multilateral organisations such as the World Bank and the Inter-American Develop-

ment Bank which have resumed lending to Peru are pouring money into upgrading infrastructure. Several hundred million dollars will, by 1995, have been pumped into road and bridge repairs; poverty alleviation is limited to, at best, inadequate food handouts and short-term palliatives.

Ms Higuchi has emerged in recent weeks as one of Mr Fujimori's harshest critics amid the couple's highly public falling out, fuelling rumours that she harbours political ambitions herself. She has made a series of attacks on her husband's regime, accusing him of personal authoritarianism and neglect of the "human factor" in the economic programme.

"There is too much emphasis on infrastructure," Ms Higuchi said. "The head of a household can't promise a fine mansion but keep his family starving whilst it is being built." These close to Mr Pérez de Cuéllar say his eventual campaign platform will echo this theme and propose reorienting Peru's economic programme to further-reaching solutions to unemployment and poverty. This would imply tougher negotiations with the IMF.

World Bank and IADB and, possibly, a halt to the break-neck privatisation of state assets.

"So far no one's taken a long hard look at where Peru is going," says Mr Francisco Sagasti, a former senior World Bank official now heading a Lima research institute. "Pulling the neo-liberal economic model back to the centre from the extremes where it's been for the past four years and renegotiating with the multilaterals would make a lot of sense."

## Venezuela acts over economy

By Joseph Mann in Caracas

Venezuela's cabinet this week approved an outline economic stabilisation plan designed to attack inflation and bolster government revenues. Approval of the final version is expected next week.

The move has been prompted by a deteriorating economic background. Venezuela's GDP contracted by 1 per cent last year and the recession has deepened this year.

Officials have not released details of the programme, but it is expected to include the following elements:

- Staggered increases in the retail price of petrol on the domestic market. High-octane petrol currently only costs about 13 US cents per US gallon at the pump in Venezuela, which loses PDVSA, the

national oil company, millions of dollars a year and cuts potential income to the Treasury. The government hopes to offset the effects of higher prices by giving a special monthly bonus to workers.

- Commitment to reform the system of accumulated severance benefits for workers. The present system carries a high cost for public and private sector employers and discourages the creation of new jobs.

- A new type of government bond, denominated in dollars (or linked to the value of the dollar), which is meant to replace zero-coupon bonds issued weekly by the central bank to absorb excess liquidity in the financial system. The government believes that the zero-coupon bonds, denominated in Venezuelan bolivars, carry an excessively high cost.

## Argentina drops blast accusations

Argentina's Supreme Court

yesterday dropped accusations against Iranian officials who were named over an anti-Jewish bomb attack last month in which nearly 100 people died. Reuter reports from Buenos Aires.

The court decided there was insufficient evidence against the officials and voted to pass the case back to investigating Judge Juan José Galeano, members of the court said.

In his report on the bombing, Judge Galeano named four Iranian officials as wanted in connection with the July 18 attack that razed Argentina's main Jewish community centre.

Under Argentine law, the Supreme Court would take on the case if foreign diplomats or officials were suspected to be involved.

## Higher rates continue to hit US home sales

Sales of existing homes in the US fell by 0.3 per cent in July from June, the third consecutive monthly decrease, as demand for housing continued to be squeezed by rising interest rates, the National Association of Realtors announced yesterday, writes James Harding in Washington.

The drop in sales to a seasonally adjusted annual rate of 3.95m units follows a 3.6 per cent decrease in

June and a 0.3 per cent fall in May.

Sales of previously owned homes have fallen in five of the seven months since January as demand has been hurt by rising interest rates on mortgages, triggered by rate increases from the Federal Reserve which has been tightening credit to hold down inflation.

Although the resales rate was down in July from June, it was up 2.6 per

cent on the same period a year earlier.

Mr Robert Elrod, president of the National Association of Realtors, said he was encouraged that existing home sales were higher than last year even though mortgage rates had risen. "Apparently consumers realise that purchasing a home is still a sound investment," he said.

At the current rate, existing home sales this year would be the second

highest on record, despite fluctuations in mortgage rates, he added.

The Federal Home Loan Mortgage Corporation reported the average commitment rate for 30-year fixed-rate mortgages was 8.62 per cent in July, up from 8.43 per cent in June.

The national median price for an existing single-family home was \$111,500 (\$71,500) in July, down 1.2 per cent from the June figure of \$112,800.



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## Go-ahead for controversial link to Stockholm's main airport

# Swedish-UK groups win rail contract

By Christopher Brown-Humes in Stockholm

One of Sweden's biggest infrastructure projects was launched yesterday when a \$1.45bn (\$844m) contract to build a controversial rail link between Stockholm and the city's main Arlanda airport was awarded to a Swedish-British consortium.

GEC Alsthom and Mowlem from the UK will be responsible for delivery of trains, tracks and switches for the 20km link, while the Swedish companies NCC, Slab and Kraftbyggarna will carry out the construction. Work will begin next year and is expected to take four years.

The contract has been opposed by the opposition Social Democrats, the likely winners of next month's general election, who have said they will try to get out of it. They want a greater state involvement in the project.

Most of the financing will be private, although there will also be a government grant and loan. The consortium partners are expected to put about SKr700m of equity into the project and raise about SKr20m in the capital markets. Although the government will provide a SKr850m grant and a conditional loan of up to SKr1bn, it will not guarantee the private-sector financing.

The consortium says 4m passengers a year need to use the link by the year 2000 for it to break even. But the viability has been openly questioned, given the extent of competition from bus and taxi services and good road links.

Mr Mats Odell, Sweden's communications minister, said the project would have significant environmental benefits, with much road traffic switching to rail. If the state-owned Swedish railtrack and rail companies, Banverket and SJ, had won the contract it would have cost taxpayers SKr30m more, he added.

GEC Alsthom was involved with Mowlem in the Manchester Metrolink - the UK's first privately financed rail project - and it was responsible for the turkey delivery of London's Dockland Light Railway. NCC is Sweden's largest construction company in civil engineering.

The project will involve the construction of 20km of double-track railway for high-speed trains, three underground train terminals at Arlanda, and modifications to the central rail station in Stockholm. The consortium - which beat a rival bid from Asea Brown Boveri, Skanska and SJ - has a 45-year mandate to operate the shuttle, although all fixed assets will be handed over to the government in 1998.

## Fresh bout of pipeline politics fuels scepticism

The signing in Tehran earlier this week of a \$7bn deal to ship natural gas from Turkmenistan to Europe via Iran and Turkey is the latest example of the "pipeline politics" being played out in the region.

Tehran radio reported on Wednesday that President Ali Akbar Hashemi Rafsanjani of Iran and President Saparmurat Niyazov of Turkmenistan dug a symbolic hole for the proposed 4,000km pipeline at a site south of the Iranian capital.

The plan calls for a gas pipeline with an initial annual capacity of 15bn cubic metres to enter Iran east of the Caspian Sea, pass through the cities of Shiraz and Semnan and bend south of Tehran towards Tabriz and the Turkish border.

"This is one of the biggest energy transfer projects in the world," according to Mr Gholamreza Aghazadeh, the Iranian oil minister.

It would take six to eight years to build, with the Iranian section alone costing \$2.5bn. Tehran Radio quoted Mr Aghazadeh as saying that half of that sum would be provided by Iran. Western analysts say the presence at the ceremony of officials from Russia, Turkey and Kazakhstan lent a degree of credibility to the proposal, one of many which have been put forward in recent months to link western markets with the large energy reserves of central Asia.

But many remain sceptical that two countries with such serious economic problems will be able to arrange the international finance that would be needed for such a massive project.

They also note that Turkey, Russia and Iran are all jockeying for political and economic influence in central Asia, and that all have advanced competing pipeline proposals.

"It seems more real now than a year ago," said Mr Laurent Ruseckas, an analyst at the Boston-based Cambridge Energy Research Associates. But he noted that this week's ceremony was long on symbolism and short on details of any cash commitments.

"The meeting benefited everyone politically without costing them anything," he added.

The Russians have a stranglehold over the gas export routes from the former Soviet Union, a position they do not want to lose. But nor do they want to take the blame for blocking the construction of alternative routes from now independent former Soviet republics, according to Mr Ruseckas.

Turkey, which currently buys gas from Russia, has in-

the past favoured a pipeline linking it to Turkmenistan via Azerbaijan. President Niyazov signed a deal with Turkey and a consortium led by Enron, the US engineering group, to consider the best route for a pipeline. But the deal, signed in November 1992 during a summit of Turkic states in Ankara, has come to nothing.

The accord envisaged a feasibility study of six possible routes, including proposals to take the gas under the Caspian Sea from Turkmenistan's Soviet-era fields to Azerbaijan. The main alternative was through Iran to Turkey, where it would link with Turkey's own gas network to Europe.

The consortium included the local Gama group and Botas, Turkey's state pipeline construction company.

## Robert Corzine and John Murray Brown on a \$7bn gas shipment deal

pany. However, the deal along with much of the enthusiasm felt by the Turks towards business opportunities in central Asia, has since evaporated. One of the consortium partners said yesterday the negotiations with the Turkmenistan had long since been called off.

"The geography of the route agreed this week is such that it does make sense in a perfect world," said Mr Ruseckas.

Finding an alternative to its present export arrangements is a priority for Turkmenistan, which last year accounted for about 8 per cent of the world's gas production. Under the old Soviet system, the country's gas went mainly to Ukraine, Georgia and Azerbaijan, which since the breakup of the Soviet Union have made only irregular payments. It owed to Turkmenistan, thought to be about \$1.5bn.

Gasprom, the Russian gas monopoly and large-scale exporter to western Europe, makes an annual hard currency payment to Turkmenistan for gas which enters the general Gasprom system.

But Russia's desire to expand greatly its own exports to western Europe means that it is unlikely to accept bigger volumes from Turkmenistan that could undercut its own export potential.

Tehran Radio said a number of meetings were due to be held over the next few months to deal in detail with difficult issues such as pipeline tariffs. But it may be some years before another hole is dug.

## US business undeterred by Mexican unrest

Rebellion and kidnapping south of border have failed to dispel optimism over Nafta, writes Nancy Dunne

Rebellion, assassination and kidnapping south of the border have failed to depress the optimism among US businesses engendered by the North American Free Trade Agreement.

A survey in May by KPMG Peat Marwick, the US business advisory company, found that while 97 per cent of senior corporate executives interviewed were aware of political unrest in Mexico, 87 per cent said it would not influence their companies' plans to conduct business there. More than a quarter said they had set up, or planned to pursue, a joint venture or strategic alliance with a Mexican company.

US Commerce Department officials are also unperturbed by the turbulence. The energetic trade team working under Mr Ron Brown, commerce secretary, views the integration of the North American economy under Nafta as both unstoppable and a step towards economic integration of the hemisphere.

"There's no walking out on Nafta," says Mr Jeffrey Garten, undersecretary for international trade and the leading voice on the commerce trade team. "This has to work. The implications of failure are dire for US trade policy in general and the implications of a clear success are extremely positive."

The growth in foreign direct

investment, which doubled in the last decade among the Nafta countries, has been slower than expected. But US officials see the run-up to the Mexican election as "a pause", with the pace now expected to accelerate.

The US trade surplus with Mexico, which narrowed last year, has begun to make a comeback. In the first six months of the year US exports shot up by 17 per cent to \$24.5bn and government economists believe the Mexican recovery will lift the trade surplus to at least \$2.1bn in 1994, up from \$1.6bn last year.

"Some firms are responding through increased production and new investments in their home markets while, for others, inter-firm agreements and strategic alliances at the transnational level will generate a new regional dynamism," Mr Garten said.

Despite Mexico's economic and social woes, restructuring and expansion continue. Motorola and Mexico's Proterra are creating a \$60m telecommunications company to serve long-distance and cellular customers in Mexico.

John Labatt, Canada's second largest beer company, and



Luis Donaldo Colosio, the Mexican presidential candidate, who was assassinated in March. This year has also seen a peasant rebellion and numerous kidnappings, of which the most prominent victim was Mr Alfredo Harp Helu

Femsa Cerveza, Mexico's largest brewer, are merging their US units and marketing each other's brands. John Labatt will acquire a 22 per cent stake in its partner and a three-year option to buy another 8 per cent.

GTE of the US added Telmex, Mexico's telephone monopoly, to an already existing partnership with Skytel Communications of Canada. The move will expand GTE's air-to-ground telephone network to serve air passengers calling business centres throughout North America.

US and second largest in Mexico, has announced a 40 per cent expansion of its Mexico operations.

Along with corporate changes there has been a continental restructuring of transport flows. Mr Garten sees the emergence of north-south trade corridors developing among all three Nafta countries. Trade flows in the developing eastern corridor are expected to increase at an annual rate of 5-7 per cent to 1997. Western traffic is expected to rise by 16-24 per cent over the next 10 years.

To liberalise trade further, the Nafta partners have established about 35 working groups charged with addressing problems left over from negotiations. One group is identifying products for accelerated tariff reduction while another is handling the issue of mutual recognition of professional licences. The Nafta partners would then move on to harmonisation of legal systems and policies on regulation, competition, taxes and exchange rates.

As far as labour is concerned, US unions, which conducted a full-scale battle against Nafta, are no more

enamoured with the pact than before. According to the AFL-CIO, the umbrella organisation for US labour unions, 180 US companies have already made applications to states for assistance on Nafta-related job losses. About 135 have been adjudicated and 63 companies with 5,200 workers have been accepted as casualties of Nafta and thus eligible for governmental assistance such as job retraining.

Meanwhile, the National Administrative Office (NAO) in the US Labour Department has been set up to receive complaints by US unions about US companies mistreating their Mexican workers. Three complaints have been lodged - against General Electric, Honeywell and Sony.

However, Mr Greg Woodhead, chief economist on the AFL-CIO's trade task force, said the NAO was understaffed and underfunded. A permanent director was only recently appointed and seven months elapsed before the NAO announced public hearings on the complaints it has received.

It is still unclear whether the administration is prepared to challenge businesses which mistreat their Mexican workers, but a strong labour movement would be more likely than a dozen bands of Zapatista rebels to turn US companies off Mexico as a land of investment opportunity.

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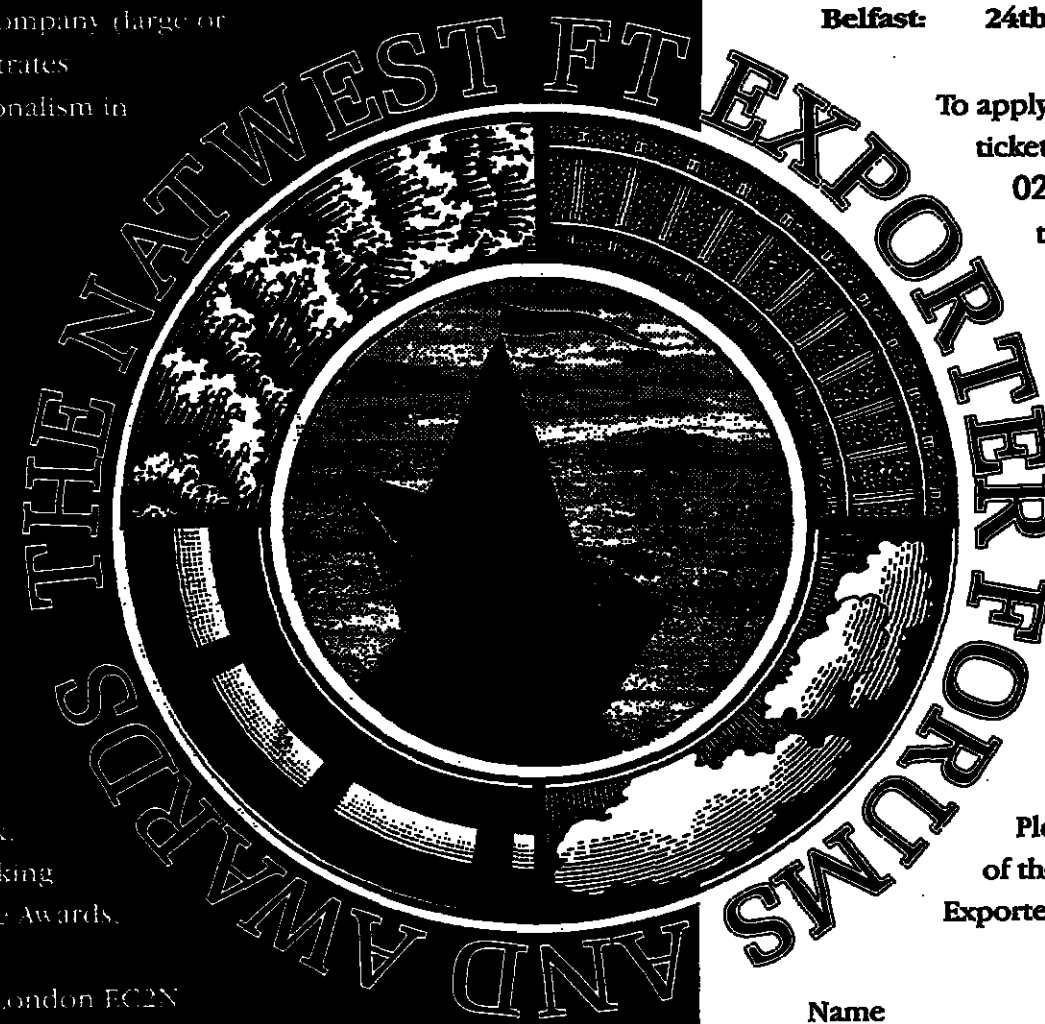
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# INDIAN COMPANIES

After a brief lull, the market is booming for domestic public offerings and dozens of Indian companies are making a beeline to make issues of global depository receipts. Among the issues likely to hit the market is Larsen & Toubro, an engineering giant with a solid stream of revenues, BPL, probably India's best consumer-electronics manufacturing company and Bajaj Auto, one of the world's top scooter manufacturers. Several other good issues are in the pipeline. Such resource-raising should get a boost with massive privatisation later this year. The current boom is being fuelled by a gradual but consistent rise in the prices in the Indian stocks. This is fetching handsome gains for the foreign investors who entered the Indian market when the 30-scrip sensitive index of the Bombay Stock Exchange was half the current level of around 4500.

This should give a boost to issues of global depository receipts by Indian companies which after a great going last year, turned sour when too many issues hit the market early this year. The government has since then rationed the entry of issues. The move was designed to create a demand for the euro issue of Videsh Sanchar Nigam Ltd, though it was aborted in May. Since then several companies have raised money from Euro issues taking the total tally to over 39 companies fetching \$ 3.9 bn.

The crop of companies intending to make GDR issues in the coming months is much better than what the foreigners have witnessed last year when there were no restrictions on companies coming out with euro issues. "The GDR market is picking up again" says Deepak Parekh of Housing Development Finance Corporation.

Foreigners have put money into India on the basis of the government's policy of economic reforms that scrapped industrial licensing, reformed trade and liberalised the financial sector. Last year, though, it seemed that the government was slackening on macroeconomic fundamentals, inflation and budget deficit which were going up. But it now appears that India is on the threshold of a major boom in industrial production and 1994-95 is going to be a growth year. "Production in basic industries like steel, cement, oil etc. are growing at a fast pace" says S H Khan chairman of Industrial Development Bank of India, India's biggest project-finance institution, while tax revenues are up by as much as 20% over the previous year. India has already been marked out as one of the best-performing emerging markets over the past five years (see Table). This year, thanks to the high-growth scenario some are painting, India is poised to out do its own past. Narayanan Vaghul, chairman of Industrial Credit and Investment Corporation of India says he is surprised by the high level of investment in manufacturing that is currently taking place.

Beginning 1991, India has been consistently marked out as one of the most exciting investment destinations. The stockmarket has already offered handsome returns to foreign investors who have entered the market when India opened it in 1992. By all accounts this boom will be sustained over the next three years as macroeconomic benefits flow in.

In rupee terms, the average daily turnover of the Bombay Stock Exchange, India's biggest and oldest exchange, has increased seven-fold between 1986-92. Prices have been going up steadily over the past five years and the daily turnover is now around \$ 74 million against the normal level of \$ 30 - \$ 50 million. Trading volume is likely to increase, intensified by inflow of funds from various sources, though the actively traded stocks number just a few hundred among over 7,000 listed stocks.

Till recently, the only investment institutions in India were the mutual funds floated by government-owned banks and insurance companies, and Unit Trust of India. Regulations framed by Securities and Exchange Board of India (SEBI) governing all mutual funds and permitting private mutual funds came into effect in early 1992.

Though direct portfolio investment is now allowed, country funds are suddenly popular too. Since July-August last year Credit Lyonnais placed \$ 100 million India Opportunities Fund to be managed by Martin Currie. This was followed by Bombay Fund of BZW; INDICO, placed by SG Warburg and India Liberalisation Fund of Alliance Capital. In March two funds of \$ 500 m each by Morgan Stanley and Oppenheimer were placed.

## Indian GDR Issues

	Issue Size \$ million	Issue Price US\$	Premium/Discount
Reliance	150	18.35	63.61
Grasim	90	12.98	96.46
Hindalco	72	16.10	120.50
SPIC	75	11.15	35.70
ITC	68.90	15.30	83.01
Bombay Dye	50	9.20	63.04
M&M	75	7.44	61.29
Sterite	100	17.88	13.26
Guj. Amb. Cem.	80	11.90	80.67
Arvind Mills	125	9.78	-30.98
Indo Gulfert	125	4.81	-6.87
Ind. Rayon	125	22.51	-0.04
Videcon	87	8.10	12.72
GE Shipping	100	15.94	-18.44
Indal	60	10.15	26.90
Jain Irrig	300	11.12	-5.58
Reliance	300	24.10	11.00
Tata Power	75	710.00	-21.83
United Phosphr.	55	41.00	-15.85
Wockhardt	75	28.69	-31.16
Garden Silk	50	26.28	-39.12
CESC	125	53.34	-3.92
Grasim	100	20.50	24.39
DCW	25	13.55	23.62
Tube Invest.	45	8.76	1.60
Core Parant	70	12.60	2.38
Dr Reddy	48	11.16	17.38
EID parry	40	8.39	7.27
Finolex Cab	100	16.60	14.46
Hindalco	100	24.00	47.92
Ranbaxy	100	19.37	8.42
Telco	100	14.00	4.50
Sanghi Polt	50	9.56	4.60
SI Viscose	45	19.10	9.93
JCT Ltd.	45	16.96	6.13

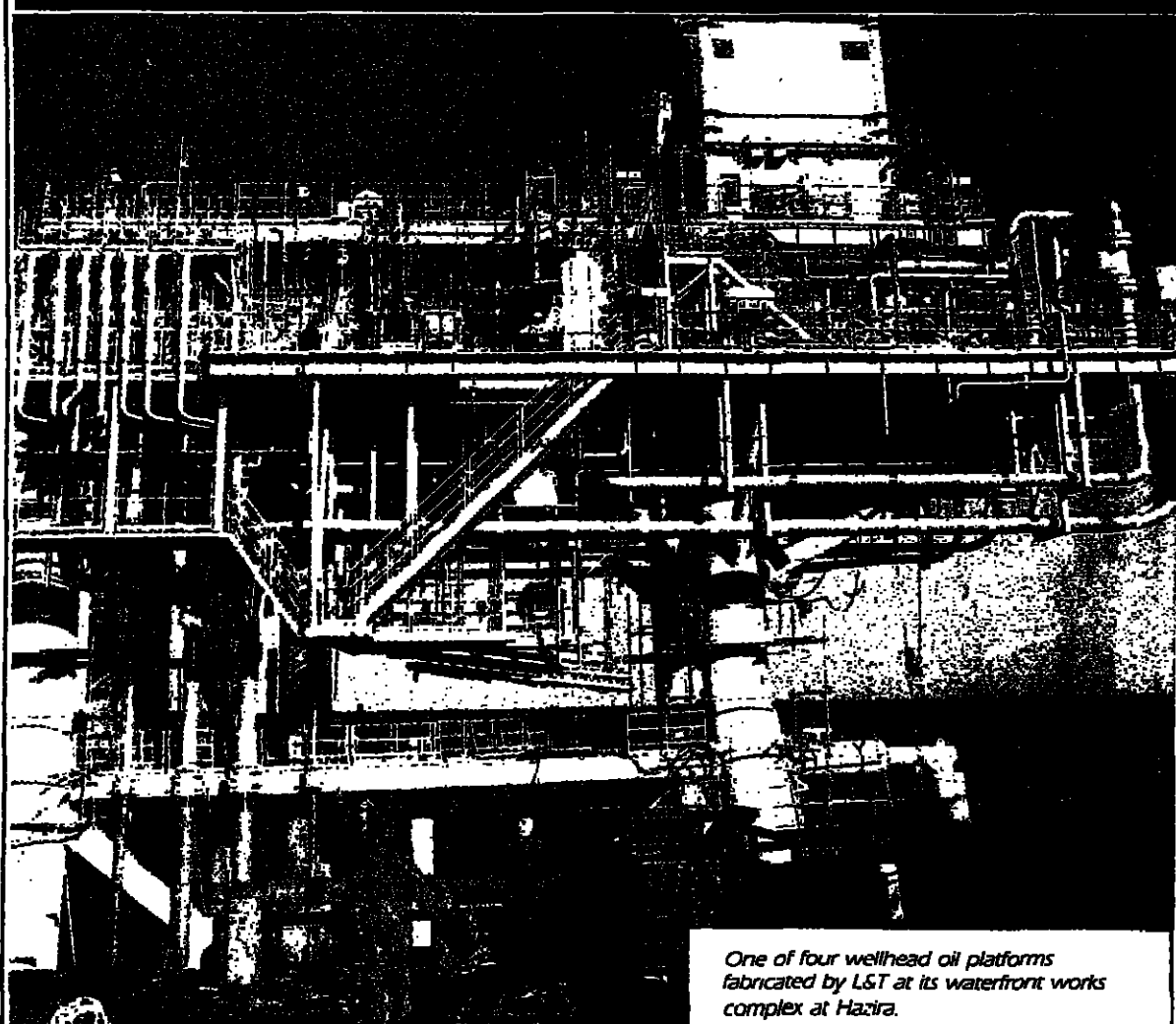
## Some Euro Issues Just Permitted

Companies	Issue Size (\$ mn)
Essar Shipping	172
Videcon Appliances	150
Mardia Chemicals	125
Raymond Woolen Mills	100
Mahavir Spinning Mills	100
McLeod Russel	100
Warren Tea	60
Rajasthan Spinning	50
Usha Martin Ind.	30
Kajaria Ceramics	30

EMERGING	MARKET MARKET CAP (\$ bn. 31.5.94)	ANN. GROWTH (%) (1988-92)
Mexico	110	37.8
South Korea	99	1.5
India	43	45.7
Brazil	60	35.5
Argentina	29	47.1
Taiwan	114	-3.4

(SOURCE: FORTUNE INTERNATIONAL, 25 JULY 1994)

## Full spectrum services...



One of four wellhead oil platforms fabricated by L&T at its waterfront works complex at Hazira.



Mechanical installation of equipment and piping for gas/crude treatment plant at Zirku Island

### In fabrication & construction

Larsen & Toubro Limited – India's multidimensional engineering organisation – has a trail-blazing tradition.

Comprehensive capabilities in fabrication and construction enable L&T to execute EPC projects in diverse sectors –

hydrocarbon, power, cement, fertilizer, mining...

L&T also has a track record in designing, manufacturing and supplying high tech equipment to meet the most complex requirements of industry.



## LARSEN & TOUBRO LIMITED

L&T House, P. O. Box 278, Bombay 400 038, India  
Tel: 0091 - 22 - 2618181 Tlx: 11 - 80020 Fax: 91 - 022 - 2620223



# COMPANIES & RESULTS

**TURNOVER**  
OVER  
Rs. 5000 Million  
— Up by 80%

**GROSS PROFIT**  
OVER  
Rs. 830 Million  
— Up by 89%

**81% GROWTH IN**  
EPS (Rs. 10.14)  
despite 2% share increase  
in Capital

**Rs. 6000 Million**  
INVESTMENT IN  
PAPER AND CEMENT  
— commissioning in 1994

## THE POWER OF PERFORMANCE

### AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31ST MARCH 1994

PARTICULARS	YEAR ENDED MARCH 31, 1994	YEAR ENDED MARCH 31, 1993	INCREASE %
SALES AND OTHER INCOME	5084.3	2934.9	80
NET SALES AND OTHER INCOME	4044.6	2705.1	80
TOTAL EXPENDITURE	4181.4	2283.7	
PROFIT BEFORE INTEREST AND DEPRECIATION	233.3	441.4	10
DEPRECIATION	152.0	150.3	
PROFIT BEFORE TAX	327.2	127.2	
PROVISION FOR TAXATION	—	38.5	
NET PROFIT	327.2	168.7	207
PAY-UP EQUITY SHARE CAPITAL	351.4	144.8	
RESERVES (including Revaluation Reserve)	238.5	1037.8	

#### NOTES :

- Working results for the year 1993-94 include the operations of erstwhile Orissa Synthetics Ltd. merged with the Company.
- Other income for the year 1993-94 Rs. 165.4 Million. (Previous Year Rs. 106.0 Million)

#### HIGHLIGHTS

- Paper capacity to increase from 80,000 to 75,500 tonnes.
- Cement capacity to increase from 0.6 to 1.5 million tonnes and the unit recently got ISO 9002 Certification.
- JK Magnetics : Three-fold increase in production in last 4 years.
- Production at Orissa Synthetics increased from 14505 tonnes to 21628 tonnes in 1993-94. First to get ISO 9002 Certification for its entire range of products.

**JK CORP**  
JAIN KIRTI CORPORATION

**WP=E<sup>2</sup>**  
And other powerful equations.

Western Paques, India's  
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Engineering Company. Through  
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Western Paques has helped  
Indian industries convert cost  
centres into profit centres.  
Western Paques now makes  
these technologies accessible  
to municipal bodies all over  
the country — converting  
municipal waste into a captive  
power source. Thus providing  
a total solution to the pollution  
problem. Western Paques  
looks towards newer  
technologies for better effluent  
treatment processes, with  
MSW based Power plants  
being set up in India and  
overseas.  
This equation has worked  
well for Western Paques  
financial performance.  
Net Profit has risen by 79.50%.  
Net Sales by 52.52%. In a  
period of one year! Bringing  
Power from non-conventional  
sources to India and soon to  
the world. Western Paques is  
set to become a major global  
player.

### AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31ST MARCH, 1994

Particulars	Year Ended 31.03.1994	Previous Year Ended 31.03.1993
Net Sales	441,386	285,840
Other Income	30,214	10,013
Total Expenditure	318,306	208,545
Interest	9,269	6,668
Gross Profit before Depreciation & Taxation	144,025	80,440
Depreciation	9,133	5,461
Provision for Taxation	—	—
Net Profit	134,892	74,979
Paid-up Equity Share Capital	188,233	56,587
Reserves (Excluding Revaluation Reserve)	799,293	99,826

For WESTERN PAQUES (INDIA) LTD.

Dated: 19.04.94  
Place: Bombay  
NANDAN GADGIL  
CHAIRMAN & MANAGING DIRECTOR

**WESTERN PAQUES**  
WESTERN PAQUES (INDIA) LIMITED  
THE LEADER IN ENVIRONMENTAL ENGINEERING  
Date: B-55, Pachmi Marg,  
Vasant Vihar,  
New Delhi-110 057.  
Fax: 00 91 11 6885058.

OUR 91% GROWTH  
IN EXPORTS CAN BE TRACED TO  
A SINGLE DROP OF WATER.



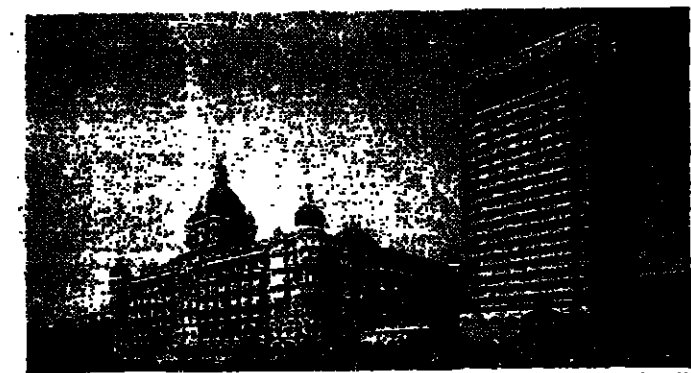
OR TO A BEAD OF SWEAT.

IT ALL STARTED WITH A DROP OF WATER, WHEN WE PIONEERED THE CONCEPT OF MICRO-IRRIGATION IN INDIA. BUT OUR VISION EXTENDED BEYOND THE BOUNDARIES OF OUR COUNTRY. TO SOME OF THE TOUGHEST MARKETS IN THE WORLD, BEYOND TODAY, INTO A FUTURE ONLY A FEW DARE TO DREAM OF. THE RESULT IS AN AMAZING GROWTH IN EXPORTS YEAR AFTER YEAR. AND A FUTURE THAT LOOKS EVEN BRIGHTER. WITH 'SUNRISE' PROJECTS LIKE TISSUE CULTURE, GREENHOUSES, LIQUID FERTILIZERS, SOLAR WATER HEATING SYSTEMS AND HIGH PERFORMANCE ENGINEERING PLASTICS. ALL THIS CAN BE TRACED TO THAT SMALL DROP OF WATER. OR TO THE HARD WORK AND UNTIRING EFFORTS OF EVERY SINGLE PERSON AT JAIN IRRIGATION.

Net Sales	47%
Export Sales	91%
Operating Profit	86%
Shareholder's Return	50%

**JAIN**  
IRRIGATION  
SMALL IDEAS. BIG REVOLUTIONS.

Talking about how much one earns is bad form.  
Once a year, however, we break the code.



May we present our financial highlights for the year ended 31st March, 1994.

	April 92-March 93 (Rs. Million)	April 93-March 94 (Rs. Million)	% Increase
Income	2,392	3,019	26
Gross Operating Profit	699	950	36
Pre Tax Profit	412	675	64
Foreign Exchange Earnings	1,634	1,944	19
Book Value Per Share (Rs. Rs.)	72.35	93	29
Earnings Per Share (EPS) (Rs. Rs.)	16.81	27.64	64

Return on total capital employed up from 12% to 17%. Market Capitalization up from Rs. 5,898 million to Rs. 20,958 million. Recommended bonus of 1 share for every 1 existing share and dividend of 70%, up from 50%.

Add to this a few significant trends. Our EPS has moved from Rs. 6.1 per share in 1991 to Rs. 26.07 in 1994. (This despite a 1:3 rights issue in 1993) Profit after tax? From Rs. 90 million in '91 to Rs. 520 million in '94. And dividends up to Rs. 140 million from Rs. 37 million in the same period. Reason enough, we believe, to break the code.

THE INDIAN HOTELS COMPANY LTD  
whose hotels are  
THE TAJ GROUP of HOTELS

THE TAJ LUXURY HOTELS ARE: THE TAJ MAHAL HOTEL BOMBAY - THE TAJ MAHAL HOTEL NEW DELHI - TAJ PALACE, NEW DELHI - TAJ WEST END, BANGALORE - TAJ COROMANDEL, MADRAS - TAJ BENGAL CALCUTTA  
FOR RESERVATIONS CONTACT: BOMBAY 75-22-303344, NEW DELHI 91-11-2322333, BANGALORE 91-80-2249281, CALCUTTA 91-33-2483705, MADRAS 91-44-2772827, U.S.A. 1-800-1-LUV-TAJ (TOLL FREE), U.K. 0800 292999 (TOLL FREE)



# Court rules utilities under 'state control'

By John Mason,  
Law Courts Correspondent

Privatised utilities including the water companies, British Gas and British Telecom were yesterday left more exposed to legal challenges over a wide range of issues after the High Court ruled that South West Water operates under "state control".

The ruling suggests that all privatised utilities, unlike other public limited companies, will be required to implement European Community directives, even when these have not been incorporated into

UK law. This was seen by lawyers as giving employees and pressure groups an extra front on which to mount legal challenges against the operations of the former state-owned industries by claiming possible breaches with EC directives.

These could include challenges over a range of issues covered by EC directives such as employment and environmental concerns.

Ms Melanie Tether, an employment partner with Norton Rose, the London law firm, said the ruling would affect the position of all the privatised utilities.

"Undoubtedly a judgment of this kind will be welcomed by employees in this kind of organisation. It will have widespread implications."

The government has recently increased the pace of legislation bringing UK law into line with European directives, so lessening to some degree the problems posed to utilities by the ruling, she pointed out.

However, with new directives continuing to emerge from Europe, the issue would still be a "moveable feast" for the courts, she said.

The ruling followed an attempt by

Unison, the public services union, to challenge redundancies planned by South West Water.

Although Unison lost the bulk of its case, the judge, Mr Justice Blackburne ruled that despite SWW's status as a PLC, it was an "emanation of the state" because it provided a public service controlled by a state-appointed regulator.

The judge said: "The question is not whether the body in question is under the control of the state, but whether the public service in question is under the control of the state."

"The legal form of the body is

irrelevant. The fact that the body is a commercial concern is also irrelevant. It is also irrelevant that the body does not carry out any of the traditional functions of the state and is not an agent of the state. It is irrelevant too that the state does not possess day to day control over the activities of the body."

Both British Gas and British Telecom declined to comment on yesterday's ruling, saying they had to study the judgment carefully first.

South West Water yesterday gave no indication whether it would be appealing against the ruling.

## British Gas unveils £600m terminal

By Robert Corzine

British Gas yesterday unveiled one of the key pieces of the costly infrastructure needed to bring Britain's new west coast energy reserves to market.

The £600m North Morecambe project, the UK's newest natural gas terminal, will supply 4 per cent of the country's peak winter demand for natural gas.

The terminal, outside Barrow in Furness in Cumbria, is in the final stages of commissioning: the official opening will be in October but gas is already flowing into it from a single production platform about 25 miles off the Lancashire coast in the shallow waters of the Irish Sea.

The facility was built specifically for North Morecambe gas. But it could be expanded to take gas from other fields which may be discovered in what many oil companies see as an increasingly attractive area for exploration.

The North Morecambe terminal, one of the country's largest onshore energy projects, employed up to 2,000 workers at the peak of activity. Hundreds were still on site yesterday, although the permanent workforce will total just 60.

The small number needed to oversee what will be Europe's most complex gas processing centre shows the degree to which oil and gas companies in the UK have succeeded in cutting the cost of large-scale energy projects.

British Gas' initial plan in

1980 envisaged an offshore platform two-thirds the size of that on the nearby South Morecambe gas field, which has a crew of 176.

But the final development plan approved in 1990 called for the installation of what company officials say is the world's largest fully automated platform. It will not normally be manned, and will require only a weekly maintenance visit from a 10-man team.

The rate of return on the project is 18 per cent, according to Mr Eric McIlhagga, who has overseen the offshore work. The estimated payback on the development costs should be achieved in three to four years.

The platform has no facilities for processing the raw gas. Nor does it have its own power supply; electricity is sent from shore via an undersea cable.

Lightning strikes and a corroded pipe which fractured were part of a sequence of events which caused the huge explosion at Texaco's Milford Haven refinery on July 24.

The explosion caused extensive damage to the south Wales plant and a serious fire although there were no serious injuries. Production has yet to restart. While the company has not divulged the cost of lost output, the damage alone runs into millions of pounds.

Texaco's final report will not be made until the result of a separate inquiry by the Health and Safety Executive which is expected shortly.



Tugs spray water at the hull of the Sally Star six miles out in the English channel after the fire in its engine room yesterday

## Probe set into channel ferry blaze

By Charles Batchelor,  
Transport Correspondent

Marine safety investigators from the UK and the Bahamas were last night preparing to launch inquiries into a fire on a cross-channel ferry which led to emergency evacuation of more than 100 passengers and crew.

Lifeboats and rescue helicopters were called out to the Sally Star, a 9,000-tonne ferry en route from Dunkirk to Ramsgate after a fire broke out in its engine room in the early hours of Thursday.

One crew member had to be airlifted to hospital with a back injury but no-one else

among the 104-strong crew and 17 truck drivers on board was injured. Fire officers from Kent were taken out to the vessel by helicopter and boat.

The fire broke out when the vessel was eight miles from Ramsgate and flames could be seen from the shore, eyewitnesses said. The Sally Star was last night being towed back to Dunkirk for repairs.

The department of transport described the rescue as "a textbook operation" but the RMT transport union said the incident revealed the danger of recent cuts in the emergency services budgets. The first helicopter to attend the fire flew from an RAF base at Wattisham in Suffolk following the closure last month of RAF Manston in Kent because of defence budget cuts.

The Sally Star can carry up to 625 cars and 70 trucks as well as up to 1,500 passengers but was carrying only trucks and their drivers on the overnight journey.

Sally Line, the owner of the vessel, said the cause of the fire was not known. The Sally Star was built in 1981 and acquired by the line in 1988.

The Sally Star had undergone five routine inspections since February 1993 and a major inspection in April 1994. The department of transport said. Minor defects were found but these had been put right.

The British marine accident investigation branch will begin an investigation because the ship was in British waters when the emergency occurred while the Bahamian authorities will also investigate because it sails under the Bahamas flag.

Fires broke out on two other vessels yesterday. Thirty of the 73 crew members of the Lithuanian fish factory ship Seda were taken off by lifeboat following an engine room fire off Shetland. In another incident, fire broke out in the cargo pump room of the Royal Fleet Auxiliary ship Port Victoria moored near Plymouth.

## US visitors upbeat on IRA ceasefire

By Tim Cooney in Belfast

The head of an influential Irish-American delegation that is today due to meet leaders of Sinn Féin, the political wing of the IRA, said yesterday he was "renewed" in his belief that the IRA was on the verge of a "major decision" strengthening speculation that it will announce a ceasefire within two weeks.

Speaking after a meeting in Dublin with the Irish prime minister and foreign minister, Mr Bruce Morrison, a former US congressman, said the objective of his visit to Dublin and Belfast was to help achieve "an end to violence through a broad-based political process".

The Irish Foreign Ministry said the US delegation was based on the Irish government's view of the Northern Ireland peace process and that it was stressed that it sought

"a total cessation of violence". Mr Morrison confirmed he would report back to the White House on his return to the US.

In Belfast, a senior figure in Sinn Féin said yesterday an "unprecedented opportunity to get down to the nuts and bolts" of the conflict lay ahead, which he hoped would lead to "multi-party dialogue".

Although unable to confirm whether an extended IRA ceasefire was imminent, he said: "The IRA know a short ceasefire was not seen as sufficient before. They are moving towards a decision and no obstacles remain in the way at the moment."

He said Sinn Féin had invited the delegation to meet its leadership "to help broker a permanent peace in Northern Ireland. We are not looking for them to be behind Sinn Féin, but to be behind a strategy to get a settlement."

## No French model for coast train

Modernisation plans for Britain's 550-mile west coast main railway line may not lead to the construction of a high-speed line on the French model due to cost and the likelihood of environmental protests.

But the introduction of "21st century signalling" with modest changes to the present route should still lead to significant increases in journey times, Mr Gil Howarth, Railtrack's director of major projects, said yesterday.

The £500m upgrading of the west coast route, last modernised in the 1960s and 1970s, is expected to reduce the London to Glasgow journey to four from five hours, London to Manchester or Birmingham from 2½ to two hours and London to Birmingham from 1½ to 1¼ hours, times competitive with airline schedules.

The west coast line is one of the busiest in the UK carrying more than 2,000 trains a day. Intercity expresses account for just 16 per cent of train journeys though they provide 80 per cent of the mileage travelled.

Charles Batchelor on plans to upgrade the west coast rail route

The likely design of the line has emerged from a "second sift" of options carried out by a 60-strong project team consisting of staff of Railtrack and WCMIL Development, a private sector consortium involved in the feasibility study. A third review will take place in October in time for final proposals to be put to the government before Christmas.

A construction consortium will then be selected by competitive tender to start work in 1995. Depending on the degree of disruption acceptable to existing services, modernisation work will take between four and eight years.

Local authorities and business interests along the line have been pressing for it to be upgraded to speeds of 125mph-185mph.

## Britain in brief



### CBI figures back growth optimism

UK manufacturing output and orders are growing at their fastest rates since the late-1980s, according to the latest Confederation of British Industry monthly trends inquiry, but expectations of higher prices are increasing.

For the first time since April 1989, more companies believe that their order books are above normal, than below. CBI surveys deduct those reporting a decrease from those reporting an increase in order to produce a percentage balance.

The balance of those expecting an increase in output over the next four months is 30 percentage points, the highest figure since September 1988, while the balance of those reporting above normal order books is 4 percentage points.

Both findings appear to confirm official statistics earlier this week which showed that the rate of economic growth was accelerating and would beat the Treasury's 2.75 per cent forecast for 1994.

The CBI also produced its revised economic forecast for 1994 and 1995. It has upgraded its expectations for gross domestic product growth this year from 2.4 to 3 per cent, although that forecast does not take account of the strong GDP figures published earlier this week.

The CBI believes economic growth will slow in the second half of this year, as the full impact of tax increases hits consumer spending, and GDP growth in 1995 will drop back to 2.5 per cent.

### Norweb to shed 1,200 staff

Norweb, the Manchester-based electricity company, is to shed 1,200 staff over five years after announcing yesterday the sector's first corporate restructuring in the wake of the recent regulatory review.

The company also indicated it plans further acquisitions in the US.

Norweb said its job cuts programme was necessitated by the regulator's review of price caps which would lead to a cut in income of £300m over the next five years, £40m of it next year.

It said it accepted the revised price controls even though it did not agree with the regulator's methodology and approach. Nine of the 12 companies have now agreed to the controls, and the other three are expected to do so.

### BZW to advise power review

The British government yesterday announced the appointment of Barclays de Zoete Wedd and KPMG Peat Marwick to advise it in its review of the nuclear power industry.

BZW will consider whether a new nuclear station could be built with private finance and assess the feasibility and timescales of proposals for the privatisation of the nuclear generating industry.

KPMG Peat Marwick will review current organisational arrangements for the management of public sector,

civil nuclear liabilities, with a view to maximising value for the taxpayer consistent with safety, health and environmental requirements.

### Sunderland to weigh new site

Sunderland Football Club is considering a disused colliery site for its new sports and conference complex, as an alternative to a development next to Nissan's £900m Wearside car plant.

The plan for a 175m superstadium and leisure complex, which has prompted angry exchanges between the club and the car maker, was to have gone to a public inquiry.

But yesterday the club confirmed it is investigating the possibility of a smaller development on the Wearmouth colliery site, less than a mile from its Roker Park ground from which it needs move to fulfil the Taylor Report's all-seater stadium requirement.

### Engineering sales higher

Total sales of the combined engineering industries in Britain were 12.0 per cent higher in the second quarter than in the same quarter last year, the Central Statistical Office said yesterday.

Sales were 3.1 per cent higher seasonally adjusted in the second quarter than in the first, with home sales 4.1 per cent up and exports 1.6 per cent higher. Sales in June alone were valued at £7.3bn in current prices, up from £6.8bn in May. Total orders on hand at the end of June, seasonally adjusted and based on 1990 prices, were 0.8 per cent higher than at the end of March, and 5.0 per cent up on June 1993, the CSO said.

### Printer plant to close

Star Micros, a Japanese manufacturer of dot-matrix printers, is to close its factory in south-east Wales with the loss of nearly 200 jobs.

Over 40 Japanese companies have set up in Wales since the early 1970s and this is their first plant shutdown.

The company set up at Tredegar, Gwent, in 1980 but has faced severe competition from other types of printer. The plant's turnover fell from £58m in 1990 to £20m last year, when it lost £1.3m and made 75 people redundant.

### Survey vessel tenders invited

The Ministry of Defence yesterday invited tenders for a new Ocean Survey Vessel for the Royal Navy's Hydrographic Service from Swan Hunter, VSEL and a consortium of BAE/Sema and Applereid shipbuilders.

Tenders for the vessel are due to be returned in October, for a decision by the end of 1994.

Constructions Mécaniques de Normandie, sole prospective bidder for Swan Hunter, the Tyne-side shipbuilder in receivership, hopes Swans will win the ship in order to provide the firm workload CMN requires before it is willing to buy the yard.

Yesterday CMN, receiver Price Waterhouse and MoD officials met to try to break the deadlock over terms for the proposed transfer of Swans' MoD frigates contract to CMN, a key element in CMN's proposal for a conditional purchase deal. CMN last night described the talks as "useful".

Verbundnetz  
Gas AG

## Energy on the move



We are an east German gas merchant company: our day-to-day business shows us what it takes to put the east German economy on the move towards recovery: energy. For us, energy isn't just natural gas - even though natural gas is the most popular form of energy with consumers, utilities and businesses. For us, it is also the initiative, flexibility and commitment needed to put our economy back on its feet. Together with our partners in energy - regional distributors, local government and industry - we have already moved a long way within a short space of time. We are able to supply natural gas via an area-wide network to all parts of east Germany - a major achievement which has received international recognition. Now we are focusing on the finer details: greater flexibility in gas purchasing and the ability to meet growing demand for gas. That makes us the right partner for energy.

Verbundnetz Gas AG - 04426 Böhritz-Ehrenberg/Leipzig - Germany - Telephone: (010 49) 341443-01

هكذا ان الاجل







## MANAGEMENT

CHRISTOPHER LORENZ

## Hierarchies of the middle-up-down



One of the unending puzzles for westerners about the way Japanese companies operate is the relationship between boss and subordinate. In an unusually structured society, top managers command enormous authority and respect. Yet at the same time Japanese companies tend to be remarkably participative, or at least consultative; there are few countries in which front-line and middle managers have as much influence on strategy.

Some western writers have claimed that this is a sham: that Japanese workers and middle managers feed their bosses what the latter want to hear. More sophisticated writers argue to the contrary: that the innovativeness and creativity of Japanese companies, especially in knowledge-intensive industries such as electronics, rests heavily on the injection of ideas from those closest to the customer and to technological change - in other words, from the bottom or middle. In a celebrated article a few years ago, a Tokyo professor, Ikuzo Nonaka, christened this style "middle-up-down management".

Now two western writers with a subtle grasp of both culture and organisational systems have produced an explanation which builds on Nonaka's analysis.

The authors are Charles Hampden-Turner, a British academic at Cambridge best known for his pioneering work on how to thrive on ambiguity and dilemma, and Fons Trompenaars, a Franco-Dutch expert on national differences in business.

In *The Seven Cultures of Capitalism*, a wide-ranging and provocative book published this year - which has had an undeservedly quiet reception, partly because of its philosophical overtones - Hampden-Turner and Trompenaars conclude the obvious: that the Japanese are far more deferential to authority than Americans; that they use a language indicative of the relative social standing of speakers and those spoken to; and that they are most reluctant to criticise openly anyone but

close colleagues.

What is less obvious is that Japanese hierarchies are very different from typical Anglo-Saxon chains of command, in which the boss sits many miles from the customer and the technical action. In Japan, they tend instead to constitute what Hampden-Turner and Trompenaars call, awkwardly, a series of "inclusive co-ordinations". These, they suggest, resemble inverted Chinese puzzle boxes, one inside the other (see diagram).

Whereas the levels of a US hierarchy have considerable gaps and psychological distance between them, in Japan each higher level encompasses the one beneath it, the duo argues. The superior not only has his feet more on the ground, and is in closer direct contact with lower levels, but is usually also more of a co-ordinator than a leader. Hence the term "inclusive co-ordination".

As *Seven Cultures* argues, most top men in Japan tend to lay down abstract values and policies, and then synthesise the innovative actions and other initiatives which flow up from those beneath him. Like the "coaching" style much-advocated in the west, but little practised there as yet, the Japanese leader spends much of his time listening, responding, nurturing, and formulating after-the-event policy from strategies that have emerged from below.

This combination of top-down management with bottom-up participation contrasts with American management theory, which

has tended to pit the two against each other.

Japanese hierarchy also differs from western autocracy in its tradition of benevolent leadership and minimalist control, according to *Seven Cultures*. Strong emotional obligations are placed on Japanese leaders by their subordinates. Moreover, unlike westerners influenced by the sociologist Max Weber, the Japanese make no distinction between *Gemeinschaft*, a close-knit group with voluntary affections, and *Gesellschaft*, a contractual association for work.

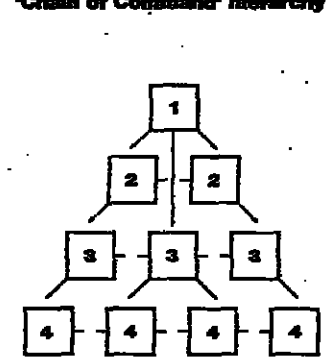
As the book demonstrates, Japan's strong collectivism supports the ability of its companies to create harmony between seemingly conflicting factors. Authority is combined with empowerment, hierarchy with participation, and so on.

The net result is unparalleled proficiency at the sort of complex organisational learning, corporate renewal, and competitive flexibility which every western company is struggling to emulate.

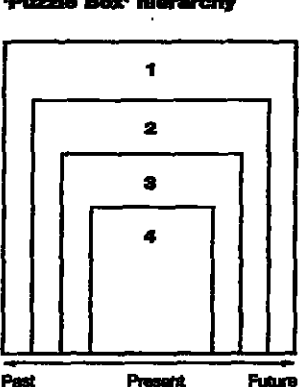
What Hampden-Turner and Trompenaars do not explore sufficiently is the downside of the group commitment which underpins "middle-up-down" decision-making in Japan: an atmosphere that most westerners find oppressive. So do some Japanese these days. But when old thinking habits are so powerful and deep-rooted, they die hard.

\*UK: Piatkus, £20 US: Doubleday, \$25

American 'Chain of Command' hierarchy



Japanese 'Puzzle Box' hierarchy



Claude Bébér, chairman of France's Axa insurance group, enjoyed an unusual evening this summer in the company of a team of Chinese jugglers and a chorus of opera singers. Together with 170 managers from 10 of Axa's international operations, Bébér then spent the night on China's Great Wall.

Amid the charred remains of a roasted lamb and crates of empty bottles of wine from the group's French vineyards, the managers slept in sleeping bags and rose at 4.30 to watch the sun rise.

Their bonding experience, part of a seven-day trip to China, reflects Bébér's unorthodox approach to managing the group, which over the last five years has become one of Europe's biggest and most rapidly growing insurance companies. Indeed, since taking a 49 per cent stake in Equitable Life of the US in 1991 Axa has signalled its ambition to play on an even bigger stage.

These aspirations were underlined last week when Axa acquired Boral Assurance, the Canadian insurer, in an acquisition which will make the company the fourth largest insurer in Canada. Axa also recently secured provisional authority to set up a life insurance business in Japan and announced plans to invest \$200m (£138m) in the venture over the next five to seven years.

The China escapade is one of the most striking examples of Axa's - and Bébér's - iconoclastic and radical style, in an industry where management has traditionally been slow moving, status conscious and parochial.

Vestiges of that conservatism are still visible in some corners of Bébér's empire. At Axa Equity & Law, for example, the High Wycombe-based UK life insurance company taken over by Axa in 1987, managers - curiously known as "officials" - are still rewarded for each upward move in the company hierarchy with tiny improvements in their work surroundings. Desk sizes, floor coverings and even the equipping of offices with hat stands are tied rigorously to seniority.

But commercial pressures have already begun to force a change in attitudes. Four hundred jobs have disappeared since 1990 - many of them middle managers squeezed out as the company sought to flatten the management hierarchy. There were "an awful lot of titles which didn't carry any responsibility", comments David Thorley, marketing director.

Bébér's approach is designed to reinforce these sorts of changes across the organisation, preparing senior managers for a much more competitive environment and making them more flexible and responsive to change. In particular, the company is concerned to build on



Claude Bébér's radical approach involves improving communication skills through 'workouts' in China and the Sahara desert

## 'Modelnetics' of life

Richard Lapper looks at an unorthodox style of promoting participation and flexibility

its international strengths by obtaining maximum benefit from the range of management and specialist expertise at its disposal.

Before the China visit, for example, six teams - each drawing their resources from separate parts of the Axa empire - worked in their free time on competing proposals about how Axa could penetrate the Chinese market. Whenever necessary they made use of the company's communications facilities, such as video conferencing. During the China visit, each group presented its conclusions to the committee responsible for corporate strategy.

Axa has taken other opportunities to bring its senior executives together. Since 1987, for example, Bébér has masterminded three other adventure workouts in unusual locations.

Managers spent a week in tents in the Sahara desert in 1987; Bébér hired a train to take them around Europe in 1990; and two years ago, top staff were flown to the Caribbean island of St Martin.

Attempts to improve communications are not confined to the top. The company is also keen to promote greater direct contact between

managers at lower levels, especially in specialised areas such as telecommunications, information technology and fund management. Rather than communicating through managers, Thorley says "it is far better for the guy installing telephone systems in France or the UK to talk directly to his counterpart in the US".

One method of improving communications favoured by Axa is "modelnetics", a management training system developed by Main Even Management Corporation, a California-based group. The system uses 151 "models" - buzzwords and symbols - to promote use of management concepts that promote participation and flexibility. Axa has been using it for the last few years.

Its managers in High Wycombe are quick to use modelnetics jargon. "Slot machine management" - frequent moves of personnel and resources within an organisation - and "management smog" - the lack of communication associated with dense bureaucracies - are deployed. Employees are encouraged to think laterally or outside "the logic box". Thorley sees it as "a common language that helps us understand common problems".

Currently, Axa is placing more stress on the development of its own central training programme at its "university", a training centre attached to the group's Bordeaux vineyards.

Richard Nicol, human resources director who joined Axa earlier this year after long spells with Total and Airbus Industrie, plans to unveil an ambitious new training scheme for all his company's managers later this year.

The scheme - which involves a rolling programme of one-week courses - will subject each of Axa's 5,500 managers to peer group and subordinate assessment for the two months prior to the course. Nicol says the emphasis is on participative management.

Summarising his experience with Axa, which he joined after working for a range of top UK businesses, Thorley says: "Most companies I've worked for define the frame and everything inside the frame. They tell you everything you can do and can't do," he says. By contrast Axa "provides the framework, and how you go about it is very much up to you. Bébér has sent a clear signal that he doesn't want little clones everywhere."

## TECHNOLOGY

Claire Gooding profiles a system that sets travellers and tour operators in the right direction

## World explorers on software trail

People usually have clear ideas about what they want from a holiday. Sun, sea and sand are still on the list, but an increasing number of travellers wish to set their own agenda. The standard package does not cater for them, but straying from the beaten track is encouraged by Rainbow Holidays of York.

Rainbow specialises in tailored itineraries for individuals who are making the trip of a lifetime - a retirement trip, for example, or a family reunion in a remote area of Australia. Every item on the trip, down to the car transfer from the airport, appears on Rainbow's TourCat computerised system.

Beside the items, vital information appears for the tour operator: the profit margin and how it is divided between operator and travel agent. The system is used to quote on complex trips with multiple components, and enables the UK company to explore a variety of options.

If a client needs to keep costs down, Rainbow can look for substitutes: a bus connection from the airport, a cheaper room or a cheaper hotel altogether.

If the customer changes his or her mind, the system provides instant re-quotes, including airline bookings via a central reservation system such as British Airways' Galileo. This "modelling" of the ideal trip results in a printed itinerary for the client showing the breakdown into individual components, sometimes running to several pages.

"The printed itinerary really makes the dream trip come alive," says chairman David Miller. "When people see all those wonderful place names appear in print, along with actual times of arrival and departure, and details like the car pick-up, people's aspirations suddenly become real. That's when they begin to get excited."

## SOFTWARE AT WORK

The same computer system has helped Rainbow to target closely three different markets and to track its success with individual products and agents. An unexpected benefit has been its use in competitive situations: Rainbow is able to shave margins in a head-on bid or offer instant alternatives.

For instance, Rainbow has won business because its detailed itinerary made clear that a rival company's lower price did not include all the items - such as the ferry fare for a campervan between New Zealand's two islands.

The travel and leisure business has proved precarious during the recession. But with the information available on the computer system,

Rainbow's staff is particularly attuned to profit margins and the group now has a turnover exceeding £23m. Survival in the travel trade, Miller believes, depends on responding to changes in the market with the right products. An entrepreneur with interests in other business areas, he has built the company up by reacting quickly to market trends. Miller founded Greenfield Holdings (of which Rainbow is a part) as a hotel company in 1977 after 17 years in hotel management.

Rainbow was founded in 1981 to offer short breaks in the UK. As well as filling empty beds in its own three Croft hotels in Dundee, Birmingham, and Edinburgh, the company took other hotels on to its books and started a booming business in weekend breaks. The UK Short Breaks brochure offers 400 hotels in more than 200 locations. Rainbow's long-haul business started in 1989 and quickly expanded from covering Australia and New Zealand to include more unusual destinations.

In 1991, the short breaks formula was extended to Europe, and Rainbow acquired the European Travel House to build up inbound European business. This is high-volume, low-income trade, along the lines of package holidays.

The long-haul niche market has grown as other more conventional holidays have struggled to maintain market share.

The tailor-made holidays, known as "itinerary build" in the trade, now account for 57 per cent of Rainbow's turnover. "The long-haul business is the most volatile in terms of margin because each component can affect gross profit margins. But we also have to be market-driven and respond to the competition," says Miller.

The recession flattened turnover to the degree that Miller had to look closely at Rainbow's costs. The company had become computerised with its first reservation system in 1984, but the various departments had incompatible systems with limited new product development and cost large amounts in maintenance. The aim was to standardise with



David Miller: 'We needed to react to the market and its changing products quickly'

a single computer system able to deal with all three areas of business, including specialised itineraries. It had to provide good communications, instant links and booking capabilities with airline CRGs, a range of specialised reports, and confirmations and ticketing.

None of the standard travel systems met all Rainbow's criteria. Rainbow knew the TourCat software developed by C-Cat of Hull, and when C-Cat approached with the idea of TourCat, Rainbow invested £1.5m in a joint develop-

ment. "We needed the ability to react to the market and its changing products very quickly, and we couldn't wait for the technology to catch up," explains Miller.

C-Cat now sells TourCat as a "turn-key" package of hardware and software: a system of 60 terminals such as Rainbow's costs around £150,000.

For Margaret Simpson, operations director in charge of the system, the main challenge was to make every-one feel that the system could cope

with their specialisation. A lot of time was spent analysing industry needs and any resistance to change was dealt with by showing staff TourCat's potential.

"One of the main problem areas in the old system was building the Sunday evening discount into the hotel costs," she says. "Once people realised they could throw away their calculators and paper, they couldn't wait."

Sharon Hutchinson, reservations manager for short breaks, agrees: "No more mistakes on discounts, and it is excellent for checking availability and offering alternatives."

Long-haul reservations manager Simon Bean uses TourCat as a management reporting tool as well as for quotations and availability searches. "I use it to compile statistics on the reservations clerks, so that I can see their conversion rate, spot gaps in their product knowledge, and provide appropriate training."

Rainbow's inbound tour business depends on good marketing relationships with customers such as Air Malta, and Cathay Pacific and Creative in Sydney. These customers want direct online access, and they get it. The system links to terminals in 7,200 retail travel agents.

Communications are an important part of the software package. "The future is all based around communications," says Miller. "The way a company or size competes with First Choice [recently renamed Owners Abroad] or Thomson is by being better in our niche, more focused on specific client bases. And the information we are getting from the system is stunning."

He cites a controlled experiment on two batches of 200 travel agents, where one simple targeting tactic brought about a 51 per cent improvement in conversion rates in one group. It also resulted in fewer brochures, and a saving on the print bill of £128,000. "We thought our gut feel was terribly good until we began to get real information out of TourCat," admits Miller.

The TourCat system has earned its keep since its installation in June 1993. "We printed 2.5m Short Break brochures for 1994. In the past we have not been sure of the conversion rate for any specific agent, but TourCat can run a report in four minutes that tells us about the grading of our various agents. We buy 1,250 tonnes of paper annually, and with paper prices rising, that is a significant saving."

"The system gives full leash to the creativity of the staff here, it makes them more successful in what we call directional selling. It is the confidence the agents have in us that matters and that is where the system makes us better," concludes Miller.

## Worth Watching · Vanessa Houlder



## Picking out the crop pests

Insecticide sprays often indiscriminately destroy both pests and useful organisms. Researchers at the Fraunhofer Institute for Applied Polymer Research in Teltow, Germany, believe they have found a way to target pests more effectively by enclosing the insecticide in a degradable microcapsule.

The capsules, which attach themselves to the leaves of crops, are eaten by the pests. Less insecticide is needed than with current techniques, spraying is less frequent and there is reduced risk that toxic agents are washed into the soil by rain. The system also avoids use of toxic solvents, often added to insecticides to improve spraying qualities.

Fraunhofer Institute for Applied Polymer Research, Germany, tel 332 8450

## Enzyme clue to ageing

Scientists working for the Medical Research Council in Cambridge have identified the structure of an enzyme that plays a leading role in the conversion of energy within cells. The structure of the enzyme, known as F<sub>1</sub>-ATPase, is described in this week's *Nature*, the scientific journal.

The researchers, at the MRC's Laboratory of Molecular Biology, believe that knowledge of the detailed structure of F<sub>1</sub>-ATPase and the other enzyme complexes involved in energy conversion will aid understanding of the ageing process, together with neurodegenerative and neuromuscular diseases.

The enzyme, which is about 200,000 times smaller than a pinhead, is the biggest high-resolution asymmetrical biological structure yet determined by X-ray crystallography. The structure shows the positions of almost

3,800 amino acids on the enzyme. Medical Research Council, UK, tel 071 636 5422; fax 071 436 8655

## Tapping into neural computing expertise

The ability to recognise patterns demonstrated by the computing devices known as neural networks is being put to increasing use in industry and finance, where they can reveal relationships and trends within large quantities of data.

Neural Technologies, a Petersfield-based company, has set up a neural-computing based data analysis service for companies without in-house expertise.

Neural Technologies, UK, tel 0780 260256; fax 0780 260466

## Putting a finger on security

Identifying people by fingerprints has long appeared an attractive way of combating fraud. Startek, a Taiwan-based company, has devised a fingerprint identification system which it believes is reliable enough to be used as a security device. It uses a small scanning device to take a "picture" of a fingerprint, which is compared with one previously registered in a computer system, in a process lasting about three seconds. It says that fewer than 1 per cent of prints are falsely rejected, while fewer than one in 100,000 prints is falsely accepted.

Startek Engineering, Taiwan tel 886 35 785385; fax 886 35 787089

## Hand movement restored

Surgeons at Salisbury District Hospital plan 12 operations to restore hand movement to patients paralysed by spinal injury, writes Andrew Derrington. Implanted electrodes will stimulate muscles that have been disconnected from the brain. In some cases muscle tendons will be transplanted to give better control. The stimulator will be controlled by shunting the opposite shoulder.

The operations at Salisbury are part of a larger test series, co-ordinated from the US, says Jack Gardner of Inspire Foundation, which is paying for the electronic equipment.

Inspire Foundation, UK, tel 0723 336262 ext 2465; fax 0723 336550

هكذا ان الاجل



# A conductor who fits the bill

Antony Thornecroft finds the LA Philharmonic full of the spirit of enterprise

Esa-Pekka Salonen, the boyish (36 going on 15) music director of the Los Angeles Philharmonic which plays the Proms at London's Albert Hall next week, says: "It is pleasing to be part of the underground". A symphony orchestra in Los Angeles, the popular entertainment capital of the world, is distinctly left field. "When we are playing Bruckner we are the alternative culture", maintains Salonen.

Salonen has been at Los Angeles two years now, and "it is very enjoyable. Musically it is exactly as I expected, although the non-musical part of being music director takes up a lot of time and energy". Los Angeles likes stars (previous music directors include Mehta, Previn and Gullin) and Salonen, a composed, even cool, Finn, accepts the burden. "The conductor in his person represents the values of classical music in this area".

In a city where looks matter, he fits the bill to perfection. He is also professional enough to command respect in a place which makes its money by taking entertainment very seriously. The crucial time for the Philharmonic is now, when

subscriptions are renewed for the winter season of concerts. With over 90 per cent of supporters signing up again, Salonen, and managing director Ernest Fleischmann, can breathe more easily.

Running a major orchestra in Los Angeles is a tough business. The arts in the US are dependent on rich patrons and although there are plenty of wealthy people in L.A., they tend to be the insecure producers and stars of the movie and pop industries who are too preoccupied with their roller coaster careers to feel charitable. A few Hollywood personalities back the Philharmonic. Walter Matthau is a friend and Sharon Stone is expressing an interest - but apart from taking a socially desirable box at the Hollywood Bowl, where the Philharmonic undertakes an ever longer, financially essential summer season, the orchestra survives in an apathetic environment. Fleischmann looks hungry

at cities like Boston where old money has enabled the orchestra to build up an endowment of \$110m. Although the L.A. Philharmonic has an annual turnover of almost \$37m, large by orchestral standards, it has amassed an endowment of only \$24m. Fleischmann is embarking on a fund raising drive to raise this to \$75m, which would produce an extra \$5m a year in revenue and go some way towards meeting the current \$7m deficit.

He is optimistic that the money will come. Apart from the impact of Salonen, in 1997 the Philharmonic moves into a new home, the Walt Disney Hall. This has been paid for with the largest cash donation in the history of the arts in the US. Lillian Disney came up with the initial \$50m in memory of her husband Walt and the rest of his family rallied round to produce \$95m towards the \$130m cost of the building.

The smartest LA architect,

Frank Gehry, has been commissioned to produce something startling and his design, which wraps the building in swathes of limestone like a ship in full sail, is expected to become as much a landmark in the city as is the Opera House in Sydney.

Change is whirling around the classical music scene in L.A. Salonen is fanatical about contemporary music. "A symphony orchestra should maintain the tradition that exists, but it should also create new things." So most of the world's leading composers have been commissioned to provide works for Walt Disney Hall.

Salonen has naturally brought a northern repertoire, more Sibelius and Nielsen, to the orchestra, but he has also attempted to improve its variety to give it "a palette rich enough to accommodate a more flexible approach", as he

diplomatically puts it. The aim is to keep the warmth associated with American hands but to make it tighter. The strings are also to be coached in the 18th century repertoire by Roger Norrington.

Behind the scenes the Philharmonic is determined to get back into the black. Staff has been thinned, some outreach programmes axed. It will pay for performing in the new hall, which cuts its seating capacity from over 3200 to less than 2400, by playing each programme more frequently. Seat prices will also rise.

Chairman of the board Stanley Beyer wants to play up the orchestra's involvement with the Hollywood Bowl. For years this was where the Philharmonic led its half down during soft summer nights. But now, with audiences regularly topping 13,000, its short 11 week season in the Bowl contributes almost \$15m of the \$24m the Philharmonic earns at the box office each year.

Last week at the Bowl Salonen was previewing the music he is taking on the European tour: Lutoslawski, Sibelius, Carter and all, tough stuff to fantasy land. But the audience, much of it young and bussed in from the satellite communities which make up L.A., appreciated the fact that their new young maestro was treating them as adults. Like Simon Rattle in Birmingham, Salonen is toughening up the programme but taking a larger audience along on the ride.

As he says, "there is a certain spirit of enterprise in L.A. People are ready to experience new things. There is no preconceived idea of what is right or wrong. Audiences are more able to accept the new. You can be unconventional easier here than anywhere else. It is a city of disasters and entertainment." He will be hoping to emphasise the entertainment side at the Proms next week.



Cool Finn: music director Esa-Pekka Salonen

## Edinburgh Festival

### Synge's 'Well of the Saints'

Blind person recovers sight, cannot cope with the world, prefers to return to sightlessness. How strange to see, within 15 days, two plays, each by an important playwright, tackling this particular theme: a world premiere (*Molly Sweeney*) by Brian Friel, the other a rarely performed play from 1905, *The Well of the Saints*, by J.M. Synge. And both playwrights intensely Irish. These plays share a paradise-lost view of the world - a view that to taste of the tree of knowledge is to shatter all con-

Alastair Macaulay is reminded of other Irish playwrights - Friel and Beckett

temptment - and they suggest that that view is profoundly Irish.

*The Well of the Saints* actually deals with a blind couple, a middle-aged man and wife both miraculously cured by holy water. Unlike *Molly Sweeney*, this is what most people would call a real play. I.e. the characters talk to each other, there is a specific locale, and things happen in the present tense. And it is morally complex.

These two blind people, Martin and Mary Dou, were never saints and acquire no lot of sainthood. Full of complaints in the first place, and deeply distrustful of those who have sight, they had both been convinced that each other was a physical beauty, and on recovery of sight, they both become obsessed by the importance of good looks. The notion that ignorance was bliss is a condition they only gradually and painfully attain. Nor does experience teach them compassion. They are, at the end, much the same grumbling duo as they had been at the start.

The bare and ruined place where the action (or inaction) occurs, and the bleak spiritual

outlook of the play, also prefigure the work of another Irish playwright - Beckett. But *The Well of the Saints* is, above all, recognisably by the author of *The Playboy of the Western World*. It has the same richly poetic use of Irish speech patterns, the same irony and tragic-comic quality, and the same romantic sense of how ordinary poor people are torn between sensual passion and respect for social order.

"Put down your can now, and come along with myself, for I'm seeing you this day, seeing you, maybe, the way no man has seen you in the world," says the seeing Martin Dou to another woman, Molly Byrne, in Act Two. "Let you come on now, I'm saying, to the lands of Iveragh and the Reeks of Cork, where you won't get down the width of your two feet and not be crushing fine flowers." He is no beauty and no saint, and yet Molly, "a fine-looking girl", is for a while mesmerised by his words. There are better, lovelier, kinder folk who have no such poetry in them. In such moments, the play has as strong a sense of the miracle as when it shows the power of holy water. And this production, directed by Patrick Mason for Dublin's Abbey Theatre, underlines them, with changes (lighting designed by Trevor Dawson) from ordinary daylight to a peculiar light that half-silhouettes the characters.

Sometimes Mason shows less feeling for the Beckettian inaction of the play. As played currently at Edinburgh's King's Theatre, parts of Act Two, in particular, drag. And I doubt whether Martin's near-seduction of Molly would have half its effect without the fancy lighting. The Abbey actors, led by Derry Power as Martin and Pat Leavy as Molly, are all very fair, but the words have an inner life that could be more ravishing and disturbing than they always make them. "I'm thinking it's a good right ourselves have to be sitting blind, hearing a soft wind turning



The Abbey actors Pat Leavy, Derry Power and Pat Laffan

round the little leaves of the spring and feeling the sun, and we not tormenting our souls with the sight of the gray days, and the holy men, and the dirty feet is trampling the world," says Martin after losing his sight again: which makes an impact on us but could/should be yet more insidious. These are, however, cavils merely about the degree of the production's success.

Meanwhile 1994 is producing an unusually large number of stagings of Synge's best-known

play, *The Playboy of the Western World*. On the Edinburgh Fringe, the Scottish company Communicado is currently giving a thoroughly Irish production of it, directed by Gerry Mulgrew. At times the language is played more for sensual charm than for disturbing force; and only Cara Kelly, in the central role of Pegeen, goes for a thoroughly three-dimensional realisation of a role. But the Communicado house style, with its strikingly imaginative ensemble effects of

wordless physical theatre, makes some fine contributions here and there. And in the relatively small space of the Traverse's main auditorium, the play's potent poetry, abundant comedy, and intimate scale all work remarkably well.

*The Well of the Saints* is at the King's Theatre, Edinburgh, until 28 August. *The Playboy of the Western World* continues at the Traverse until September 3.

## Theatre in London/Malcolm Rutherford

### The Winslow Boy

The steady revival of Terence Rattigan's reputation as a playwright is in danger of being halted in its tracks by this remarkably inept production of *The Winslow Boy* at the Globe. Admirers of Rattigan, however, need not have undue fears: the faults lie not in the play, but in the performances and the direction.

*The Winslow Boy* was first performed in 1946 just after the end of the second world war, but is set shortly before the outbreak of the first in 1914. Surely the juxtaposition matters. The piece is about Englishness in a changing world.

Some of the background is factual. George Archer-Shee was expelled from the Royal Naval College at Osborne because he was thought to have stolen a five shilling postal order from a fellow cadet. The appeals against his judgment went to the House of Commons and the boy was exonerated. The play is loosely based on that, but being Rattigan there is rather more to it. We never know in the end whether the boy was guilty or

not. The question is whether it was worth bringing the case, which disrupts an entire family because of the publicity it creates, and whether there is really so much to be said for an English legal system which can devote so much time to one small affair while the country is on the verge of war.

You can argue about that as much as you like; that is one of the marks of the play. Yet where the direction by Wyn Jones falls down is in painting the Winslow family as a bunch of Edwardian fogies, young and old, from the start. This is a travesty.

The Winslows may not be rich, but they are comfortably off, the father having recently retired from a senior post at the Westminster Bank. He is well read, sometimes witty and refers to Voltaire. The elder son, Dickie, goes to Oxford, even though he ploughs his exams. The family is also liberal. Daughter Catherine (well played on a bad night by Eve Matheson) is a voluntary worker for the suffragettes, but has no problems about living at home with her middle class

background; nor has the family in accommodating her.

The Kensington home must be quite decent, even smartish. A female journalist asking about the case is attracted by the curtains - a new material from Barkers. In the designs by Mark Bailey, the curtains cannot even be seen from the middle of the stalls: the rest of the set is entirely drab.

What we should be watching is the tranquillity of Edwardian England disturbed by a moral family dilemma and thoughts of war in the background. The family should visibly age as the Winslow case drags on; in this production, they are prematurely old to start with, and that includes the boy himself.

Simon Williams is not nearly sharp or suave enough as the King's Counsel who gets the boy off. But, as I say, much could be retrieved if Wyn Jones would go and sit in the audience, note the slowness of the pace and the general lack of style, then give the show a new look.

Globe Theatre. (071) 494 5065

## Promenade concert/John Allison

### Wigglesworth's Shostakovich

Tuesday's richly rewarding Prom of Mahler's *Rückert Lieder* and Shostakovich's Seventh Symphony reminded me of Mark Wigglesworth's position as one of Britain's most gifted young conductors. On a purely technical level, he drew disciplined, polished playing from the BBC National Orchestra of Wales - and, in terms of decibels, some of the stillest orchestral pianissimos and most shattering fortissimos the Albert Hall has heard in a long time - but his interpretations gave notice of a mature, musically minded

conductor. The "Leningrad" Symphony is by no means a work that plays itself and Wigglesworth, unencumbered by score, welded a coherent account of the 80-minute epic. The opening bristled with excitement, the great sonorous octaves given out with unerring precision: the orchestra marched through the first-movement ostinato, building it up inexorably to a point where it indeed seemed like an advancing army, capable of obliterating anything.

But, as we now know, the symphony is about more than only - only! - the German siege of Leningrad; and Wigglesworth sought, and found, the deep seriousness of emotion and suffering in its middle movements. Listeners have long felt that it deals with more than one kind of institutionalised violence and further confirmation of this comes in Elizabeth Wilson's new *Shostakovich: A Life Remembered*, the composer's friend Flora

Litvinova recalls him saying, "this music is about all forms of terror, slavery, the bondage of the spirit... not just about Fascism, but about our system, or any form of totalitarianism".

Wigglesworth had also been at one with the composer's intentions in the *Rückert Lieder*, proving himself a sensitive accompanist. Thomas Allen, on best of form, was the consummate soloist, bringing the elegance and restraint these songs require. The baritone caught the contrasts between each one of the five - in particular the stillness of "Ich atme" (I am I), the drama of "Um Ditt' Nacht", and the resignation of "Ich bin der Welt abhanden gekommen". All were hauntingly memorable.

## INTERNATIONAL ARTS GUIDE

### EXHIBITIONS

**AMSTERDAM**  
Rijksmuseum The Renaissance Print 1470-1500: a superb survey including works by Andrea Mantegna, Albrecht Dürer and Lucas van Leyden. The selection emphasises the diversity of printmaking and variety of techniques used, and includes devotional prints, landscapes assembled in albums, early colour prints and immense ensembles, such as Jacopo da Barbari's View of Venice. Ends Oct 30. Closed Mon  
Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Daily  
**BERLIN**  
Berlinerische Galerie Raoul Hausmann (1898-1971): retrospective of one of the leading figures in the Berlin avant-garde of the 1920s. Ends Oct 2. Closed Mon  
Ephraim-Palais Berlin Painting from Bleichen to Hofer: a selection of the most important 19th and early 20th century paintings from

Berlin galleries, starting with the German Romantic painter Karl Bleichen and continuing through the Biedermeier period, German Impressionism, Beckmann and other expressionists, and on to the Neue Sachlichkeit. Closed Mon (tel 238 0900)  
**COPENHAGEN**  
Ny Carlsberg Glyptotek Sculpture from Denmark's Golden Age: an exhibition focusing on Bertel Thorvaldsen (1770-1844) and his pupils and contemporaries. Ends Sep 20  
**DETROIT**  
Institute of Arts John James Audubon: Watercolours for Birds of America: 90 original watercolours which the early 19th century painter made for his famous print series. Ends Oct 23  
**ESSEN**  
Villa Hügel Paris - Belle Epoque: an evocation of the period from 1880 to 1910 with paintings, drawings, posters, photographs, glass and furniture. Ends Nov 13. Daily  
**FLORENCE**  
Palazzo Pitti Royal Treasures from Denmark: silver furniture, royal costumes and ivories dating from the era of Frederick IV of Denmark, who visited the court of Cosimo III in Florence in 1709. Ends Sep 11  
**HAMBURG**  
Kunsthaus Masterworks from the Guggenheim Collection: 60 paintings by Picasso, Braque, Dubuffet, Bacon, Chagall, Kandinsky and Miró. Ends Sep 25. Daily  
David Hockney: drawings from 1954 till the present. Ends Oct 10. Closed Mon  
**HILDESBACH**  
Roemer und Pelizaeus Museum

China - Cradle of Culture: a survey of Chinese art and culture from the third millennium before Christ until the 19th century, including ceramics, porcelain, metal sculptures, paintings, calligraphy and textiles. Ends Nov 27. Daily  
**LAUSANNE**  
Musée d'Art Contemporain Musée d'Art Contemporain: 80 works 1946-1971, including 30 paintings and a dozen sculptures. Ends Sep 25. Daily  
Musée Olympique Miró: 41 sculptures covering his entire career, plus 13 prints from the 1960s and 70s. Ends Sep 4. Daily  
Musée Cantonal des Beaux-Arts René Aubert (1872-1957): retrospective of the widely-travelled Lausanne artist, who was influenced by Impressionism and Picasso. Ends Nov 27. Closed Mon  
Fondation de l'Hermitage Zborowski's Painters - Modigliani, Utrillo and Soutine: 100 works conjuring the aesthetic favoured by the early 20th century Parisian art dealer. Ends Oct 23. Closed Mon  
**LONDON**  
British Museum Greek Gold - Jewellery of the Classical World: a beautiful show of intricate craftsmanship, bringing together works from the Hermitage, British Museum and Metropolitan. Ends Oct 23. German Printmaking in the Age of Goethe. Ends Sep 11. Daily  
Tate Gallery R.B. Kitaj retrospective. Ends Sep 4. Turner's Holland. Ends Oct 9. William Blake - Art and Revolution: an exhibition focusing on the English artist's output in the 1790s. Ends Oct 16. Daily  
Victoria and Albert Museum Pugin - A Gothic Passion: retrospective of

the 19th century British architect and designer. Ends Sep 11. Daily  
National Gallery From Caspar David Friedrich to Ferdinand Hodler, A Romantic Tradition - Paintings and Drawings from the Oskar Reinhart Foundation. Ends Sep 4. Daily  
Royal Academy of Arts The Seignior Award-Garde 1890-1900. Ends Oct 2. Daily (advance booking 071-240 7200)  
Courtauld Institute The Samuel Courtauld Collection: top-class Impressionist paintings originally in the private collection of the institute's founder, with loans from the National Gallery and other collections. Ends Sep 25. Daily  
**MARTIGNY**  
Fondation Pierre Gianadda From Matisse to Picasso, Masterworks from the Gelman Collection. Ends Nov 1. Daily  
**METZ**  
Arsenal Gold of the Gods: more than 600 exhibits, comprising pre-Colombian jewels, ritual knives and masques. Ends Oct 2 (tel 4410 7303)  
**MUNICH**  
Kunsthalle der Hypo-Kulturstiftung El Dorado: 300 gold and ceramic treasures from pre-colonial Columbia. Ends Sep 4. Daily  
Villa Stuck Dream Time - Tjukurpa: more than 40 works by contemporary Aboriginal artists from the Australian desert. Ends Oct 16. Closed Mon  
**MÜNSTER**  
Landesmuseum Eva Heese (1836-1970): retrospective of the German-American artist, including experimental sculptures and Expressionist paintings.

Ends Oct 16. Closed Mon  
**NEW YORK**  
Metropolitan Museum of Art Picasso and the Weeping Women: 80 paintings and works on paper from the 1930s and 1940s. Ends Sep 4. The Annenberg Collection of Impressionist and Post-Impressionist Masterpieces. Ends Nov 27. Daily - The Early Years. Ends Sep 18. Closed Mon  
Museum of Modern Art From Manet to Picasso - Masterpieces from the David and Peggy Rockefeller Collection. Ends Sep 6. British Drawings 1890-1990. Ends Sep 13. Closed Wed  
Whitney Museum of American Art Edward Hopper (1882-1967) and Jack Pierson (b.1982): the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon  
**PARIS**  
Musée d'Orsay Nadar, Photographs 1854-85: Nadar was a friend of writers and painters, whose portraits raised photography to a creative art. Ends Sep 11. Closed Mon  
Centre Georges Pompidou Joseph Beuys: retrospective of one of Germany's leading avant-garde artists of the postwar period. Ends Oct 3. Closed Tues  
Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles.  
**ROTTERDAM**  
Museum Boymans-van Beuningen Regal Silver: early 20th century silverware from the museum's

collection, plus the first public showing of the entire 97-piece silver service presented by the city of Amsterdam to the royal family in 1901. Ends Sep 25. Closed Mon  
**SPEYER**  
Historisches Museum der Pfalz Romanov Treasures: 200 pieces from the St Petersburg Hermitage, including jewellery, objects d'art, paintings, furniture and costumes, collected during three centuries of Romanov rule in Russia. Ends Sep 18. Daily  
**STOCKHOLM**  
Nationalmuseum Swedish Glass pre-1800 and Today: an exhibition focusing on glass for the table, including a Kungsholm goblet from the late 17th century. Ends Sep 4. Closed Mon  
**STUTTGART**  
Staatgalerie Italian Drawings 1500-1800: a representative selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista Tiepolo. Ends Sep 4. Closed Mon  
Linden-Museum Art of the Aborigines: 90 wood paintings and 40 sculptures. Ends Sep 25. Closed Mon  
**VENICE**  
Antichi granai della repubblica di Cina in 220 BC - The Warriors of Xian: ten of the 7,000 life-size terracotta soldiers who guarded the tomb of Emperor Qin Shihuangdi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca)  
Palazzo Grassi Renaissance Architecture from Brunelleschi to

Michelangelo: 250 works from European and American public collections. Ends Nov 6. Daily  
**WASHINGTON**  
National Gallery of Art William de Kooning's Paintings: 75 works by America's influential abstract expressionist. Ends Sep 5. From Minimal to Conceptual Art - Works from the Vogel Collection: 90 drawings, photographs, paintings and sculpture by contemporary artists, including LeWitt, Christo, Rymen, Baylis and Flavin. Ends Nov 27. Daily  
**WIESEN**  
Freer Gallery of Art Chinese Calligraphy: the exhibition focuses on varied uses of calligraphy on 36 decorative and utilitarian objects made of clay, lacquer, jade, bamboo, silk and wood, dating from the 7th to 19th century. Ends next May. Egyptian Glass: 15 brilliantly coloured glass vessels dating from the second millennium BC. Daily  
**WIESEN**  
Städtische Kunstsammlungen Goethe and Art: a multidisciplinary survey, using Goethe's extraordinary range of interests as the framework for a study of the art, science and ideas of his time. It includes Goethe's own art collection, 40 portraits of Goethe, art influenced by Goethe and art illustrating his geological and meteorological studies, plus works by Raphael, Watteau, Turner and many others. The exhibition aroused considerable interest earlier this year when it was first shown in Frankfurt, and has now moved to the town in eastern Germany where Goethe lived most of his life. Ends Oct 30. Closed Mon



# The waning power of Westminster



PERSONAL VIEW

"Michael Portillo, sighed one of that gentleman's right-wing admirers, 'is showing all the subtlety of a Spanish tuna fisherman'."

The disgruntled Tory was referring to the unfolding saga of Mr Portillo, Britain's disabled workers and the European directive on public procurement that nobody bothered to check. He feared the overtones of incompetent government would damage the Conservative party. He could be right.

But the episode has wider significance. It provides a cameo example of why the public is disillusioned with politicians of all parties and of how the balance of power in Britain is shifting.

Above all, it underlines the decline in the authority of the House of Commons. Almost without anyone noticing, Westminster's power and prestige has been flowing away - to ministers, to judges, the press, to quangos, to the financial community and to Europe.

The Portillo affair underlines the fact, as the employment secretary intended it should, that more and more laws are made in Brussels, not Westminster. But it also demonstrates the weakness of the British parliament and the growing power of ministers. The House of Commons had no input into the two-year drafting of the European directive. It was negotiated and agreed by ministers and civil servants.

The power and prestige of the Commons has been so undermined that now senior parliamentarians such as John Biffen, former leader of the House, believe only drastic action will save it. "Parliament is getting increasingly out of touch," he says.

The public is expressing its disillusion through opinion polls - politicians are rated as less trustworthy than just about any other group, including journalists and estate agents. Small wonder there is a disquiet - it is not just European directives that are flawed, domestic laws are often just as ill-considered.

Nor is the Commons' method of doing business calculated to command respect. As Sir

Edward Heath, father of the house, says: "It's what the public has seen of the behaviour of the House of Commons and the way it conducts itself - through television - that has brought about a lot of the disillusion."

There is also public disquiet at the way Westminster is failing in what Gladstone said was its great duty: to hold to account those who run the country. The long years of Conservative rule, often with huge majorities in the Commons, have strengthened the government machine. The growth in the number of young, ambitious MPs planning a lifetime career in politics has made the alternate blandishments and bullying of the party whips more effective. And the cultural revolution in Whitehall appears to be fostering a more compliant civil service.

The job of making ministers answerable is now being taken over by others besides the Commons. It was the courts and the press that forced a reluctant government to set up an inquiry into the arms-related exports to Iraq. And the entire brouhaha over Mr Portillo's European directive would never have happened on public consciousness were it not for the press.

Mr Portillo's insistence that European law must be rigidly obeyed no matter how flawed showed a healthy respect for the judges. In recent years the senior judges, sensing the constitutional gap created by an increasingly powerful executive and an ever more supine parliament, have started developing judicial review as a way of constraining the excesses of central government and other public bodies.

Westminster is losing power to other groups: to quangos over which it has comparatively little control, the financial community - it is pointless for MPs to trample through the voting lobbies to deliver a

verdict on the 400-page Finance Bill when ministers admit they cannot control the money markets - and to Europe.

Almost every day the headlines bring further proof of Europe's power to set aside British Acts of Parliament - whether it is ex-army women suing for unfair dismissal or fishermen wanting to overturn UK limits on the number of days they can spend at sea. European law has taken precedence in areas governed by the Treaty of Rome ever since Britain joined the Community in 1973. But only now is the reality starting to hit home.

And what is the input of the British parliament - as opposed to its ministers - to European law? As Mr Portillo and the European directive showed, it is virtually non-existent. Westminster MPs are powerless to change European legislation.

The remedy for this abdication of democratic responsibility lies in parliament's own hands. There are some small grounds for optimism. The Liberal Democrats and the Labour party have reform on their agendas. There are also signs that opposition and government will agree on the modest changes recommended by the all-party Jotting Committee.

But it is time for a whole raft of more far-reaching proposals. A new system of scrutinising legislation - including proposed new European laws - when still in the drafting stage is a possibility. Proper support staff for select committees so they can better monitor government departments and quangos is another. And there must be greater transparency in all areas - notably in government and Commons appointments.

Yet there is another dimension to the way power has passed from Westminster. When economics and industries are run on a supra-national level, why should law-making be limited to individual countries?

**Sue Cameron**

The author presents BBC2's *Newsnight*. She has completed a film, *Westminster: Condition Critical*, examining the role of the Commons, for BBC2.

An admission this week by Mr Nawaz Sharif, former Pakistani prime minister, that his country has the atomic bomb comes at a difficult time for Pakistan.

Following soon after reports from Germany that Pakistan is a possible destination for plutonium smuggled out of the former Soviet Union, Mr Sharif's claim will heighten international concern about Pakistan's nuclear programme.

It has also inflamed relations with Pakistan's arch-enemy India, which are already tense because of the territorial dispute over the troubled region of Kashmir and because of Indian allegations that Pakistani secret service agents helped organise terrorist bomb attacks in Bombay last year.

Mr Sharif's admission was promptly denied by the Pakistani foreign ministry which said, as it has before, that Pakistan has the technology to make atom bombs but has decided not to manufacture such weapons. Nevertheless, the former prime minister's claims will make it easier for Pakistan's international critics to attack Islamabad over the nuclear issue, the biggest point of tension between Pakistan and the west.

These developments could undermine prime minister Benazir Bhutto's efforts to stabilise Pakistan after the domestic political storms which have accompanied the country's transformation in the past five years from a military dictatorship into a fragile democracy. Pakistan's political stability is important not just for Pakistanis and their immediate neighbours - an unstable Pakistan, vulnerable to the influence of Islamic fundamentalists and armed with the means to make atom bombs, would be a danger to all.

To avoid instability, Ms Bhutto, who took over as prime minister from Mr Sharif after a general election victory last autumn, must bring economic and social progress to one of the world's poorest nations. But she will find it difficult to do this, if her attention is distracted by rows over nuclear arms. Indeed, Mr Sharif, whose government collapsed last year amid arguments with the powerful army and with the then-president, Mr Ghulam Ishaq Khan, and who now leads the parliamentary opposition, seems to have been trying to embarrass Ms Bhutto. As the Pakistani foreign ministry said, Mr Sharif's words were "a political statement made by a politician".

# A damaging diversion

Rows over Pakistan's nuclear capability will not help attempts to bring stability, says Stefan Wagstyl



Bhutto: nuclear issue has damaged Pakistan's ties with the US

Ms Bhutto herself acknowledges the damaging impact of the nuclear issue on Pakistan's ties with the US and other western countries. "We believe that it is not right that the relations between Pakistan and the US be only one-dimensional - that is only on the nuclear issue," she told the FT in a recent interview.

In any event, Ms Bhutto has recently been making some progress towards bringing stability to Pakistan. Her first government, in 1988-89, lasted only 20 months before it was toppled by the politically powerful army and its ally, Mr Ishaq Khan, the then-president. Her second administration has had a much better start. Ms Bhutto herself, now 41, has established her personal authority: she has got to grips with the tough world of Pakistani politics. The army, under an avowedly non-political chief of staff, has conspicuously stayed out of politics. Also, Ms Bhutto has been able to manoeuvre Mr Farooq Leghari, a close aide, into the presidency, replacing Mr Ishaq Khan.

Ms Bhutto had the additional good fortune not to succeed Mr Sharif directly. Between Mr Sharif's resignation and her election, Pakistan was ruled by a caretaker, Mr Moen Qureshi, a former World Bank economist. Mr Qureshi cut public spending and launched pro-market economic reforms in exchange for emergency loans from the International Monetary Fund. Ms Bhutto came to office only after the balance of payments crisis that precipitated Mr Qureshi's call to the IMF was over.

Despite some back-sliding, Ms Bhutto has mainly stuck to Mr Qureshi's programme. She has reduced the fiscal deficit, imports and bank lending - all of which soared under Mr Sharif. While inflation remains high, running recently at 11 per cent a year, both the IMF and the World Bank have praised the government's performance.

Admittedly, so far, economic growth has been weak, held

back by poor crops of cotton, the country's principal export. But, after recent modest increases in gross domestic product - the economy expanded by an estimated 4 per cent for the year ending June 1994 - Ms Bhutto's officials believe that, given good harvests, Pakistan can expect 7 per cent

**Pakistan has no intention of even capping its nuclear programme unless India also does so**

GDP growth in 1994-95.

The government is also making progress with economic restructuring. Measures taken include cuts in import tariffs, deregulation, privatisation

(notably preparing to sell shares in PTC, the state-owned telecommunications monopoly) and making the rupee fully convertible on the current

account in the 1994-95 budget.

Industry is responding. In June, ICI Pakistan, the 51-per-cent-owned affiliate of ICI, the British chemicals group, announced plans for a \$350m synthetic fibre materials plant - one of Pakistan's largest-ever industrial investments. International bankers are close to approving the \$2bn 232 megawatt oil-fired power station project on the river Hub, a joint public and private-sector scheme. Meanwhile, stocks on the Karachi Stock Exchange have soared 70 per cent since Ms Bhutto came to office, largely on the back of the international popularity of emerging markets earlier this year.

Yet further economic advances will depend on Pakistan building on its relative political stability.

Ms Bhutto boldly insists that she is as secure as any democratically-elected leader. "We don't have a democracy in name [any more]; we have a

democracy in fact," she says. But, given the country's record for political turmoil, such a claim seems premature.

First, the army still looms large in public life, with fully one-third of the budget spent on defence. While General Abdul Waheed, the chief of staff who took over in early 1993, has kept out of politics, his successors may not.

Moreover, if Pakistan is to be a true democracy, its National Assembly (parliament) needs to be more representative. More than 50 per cent of the assembly is drawn from the rural landowning class, which constitutes less than 5 per cent of the population. Most Pakistanis still have little political voice. They are poor, badly educated and vulnerable to manipulation by Islamic fundamentalists.

Also, the landowning elite runs the country largely for its own benefit. There is widespread undermining of public institutions through corruption, nepotism, and violence.

Ms Bhutto hopes to spread the country's wealth beyond the elite through a five-year \$80n Social Action Programme, supported by international donors and designed to improve education and health services. Schooling in Pakistan is particularly inadequate, with just 29 per cent of school-age children enrolled in the late 1980s, compared with 68 per cent in India, according to UN data. The problems lie in SAP's implementation - for example, making sure teachers in backward districts do not abandon their villages for the comfort of nearby towns.

These ambitious social plans could be fulfilled more easily if Pakistan scrapped its nuclear programme. US economic aid, withheld from countries suspected by Washington of having bomb-making technology, would immediately resume. With it would probably come more foreign trade and investment.

But Islamabad is most unlikely to abandon its nuclear know-how. It has no intention of even capping its nuclear programme at current levels unless India also does so. India will not consider such a move unless China and other big nuclear powers also call a halt to weapons development.

Mr Sharif's outspokenness does not change these realities. But by drawing the world's attention to truths which Pakistan prefers to keep hidden he has done his country no favours.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Conveniently ignoring the facts

From Sir Peter Levene.

Sir, I cannot let Mr Reamsbottom's unfounded assertions which were made in the letters column (August 23) go unchallenged.

On the subject of consultancy and market testing, Mr Reamsbottom is ignoring the facts which do not fit his preconceptions.

Far from the government not providing detailed evidence to back up the claims about market testing savings, this information is publicly documented

and is available in the Citizen's Charter Second Report and in the detailed information provided to the Treasury and Civil Service Committee.

I deduce that the figure of £33m which Mr Reamsbottom claims has been "run up" on consultancy costs for market testing has in fact been compiled from adding together the amounts which were contained in three parliamentary answers - covering different periods, answering differently framed questions and risking

triple counting!

He should also know better than to claim that the Efficiency Unit prevents in-house civil service teams from competing in market tests - the bidders for each competition are decided on a case by case basis within individual departments.

Peter Levene, Efficiency Unit, Cabinet Office, 70 Whitehall, London, SW1A 2AS

## Charterers have only themselves to blame

From Mr K D Shilleto.

Sir, I refer to Charles Batchelor's article "Oil companies using older tankers" (August 23).

Charterers of crude oil and product tankers have only themselves to blame if charter rates go through the roof over the next two to three years. Blind concentration on the "bottom line" when negotiating with a surplus tanker contingency has driven shipowners to cut operating and safety standards to the minimum and postpone plans to build a replacement fleet.

A widening gap separates the number of very large crude carriers reaching their 20th birthday by 1997 and new VLCC building contracts. Strong demand for large dry bulk carriers is filling up the berths that could be producing tankers, further delaying the date when new oil tonnage will be available. Companies like Exxon should be chartering for period new and modern tankers today not "over the next two years". Only this encouragement can fill the gap in availability that will otherwise drive freight rates upwards by several factors. Not that oil companies will lose. They will recoup all and more at the petrol pumps.

That there has been no catastrophic oil spill since the Exxon Valdez is more a matter of chance than industry concern about the risks.

K D Shilleto, director, Interfact, 11 Grosvenor Crescent, London SW1X 7EE

## Let market forces dictate on milk

From Mr Bobby Lawes.

Blaming the CAP for the current traumas of the UK dairy industry overlooks the fact that all other EU countries have dynamic and relatively stable dairy industries without Milk Marketing Boards. Also, the whole of Europe has excess capacity following milk quotas.

Your leader "Milk shakes" (August 24) welcomes deregulation of the market, as we do, but the question is how to transit from A to B. The problem has been caused by the Milk Marketing Board invent-

ing the new scheme - self-preservation rules. The alternative would be to "jump start" direct trade between producers and processors, and then allow the market forces to determine prices as in the rest of Europe.

A scheme along these lines has been put to government in Northern Ireland but, so far, it appears to have fallen on deaf ears.

Bobby Lawes, managing director, Pritchitt Foods, Elmfield Road, Bromley, Kent BR1 1LT

## Broadband network already available to all

From Mr Alan Bates.

Sir, The development of a national broadband infrastructure, as highlighted by your editorial "Phone rules" (August 23) and by both John Harper (Personal View, "Riding tandem along UK superhighway", August 12) and Jonathan Solomon (Letters, August 22), is one of the most important strategic economic challenges facing the UK - and it is a challenge now being met in full by the British cable industry.

The need to create a shared national infrastructure has been examined a number of times over the past 10 years - including the debate prior to the granting of the first cable licences in 1984, the discussions surrounding the 1991 Duopoly Review and most recently by the Trade and Industry Select Committee.

All of these discussions have concluded that the best way to bring the benefits of improved service and cost-effective competition to the local loop is by

granting individual local broadband franchises which any company, including BT or Mercury, can own and operate. This is bringing real choice and enhanced service to residential and business users and leading to the development of the world's most advanced, fibre-rich networks, giving Britain a real competitive advantage.

A change to the regulatory framework will threaten the £10bn privately financed investment being made by cable operators, which is delivering the broadband revolution to UK consumers. If BT, or other national telephone companies, want to benefit from this revolution, the rules are clear. BT is not banned from the delivery of broadband or vide them it must use the existing licensing process and franchise system, on the same basis as other operators.

We must remember that the "superhighway" is not one wire stretching from John

## NI loophole was the law

From M S White.

Sir, I was disappointed to read Mr Peter Lilley's reported remarks ("Lilley takes shine off City bonuses", August 24) about "companies and their accountant advisers who devise ways of paying earnings which avoid their liability for National Insurance contributions". Mr Lilley would do well to remind himself that it is Parliament, not the electorate, that makes the law.

National Insurance legislation explicitly defines what is, and what is not, "pay". The choice confronting companies is (or was) simple: payment in cash carried a 10.2 per cent surcharge, payment in kind did not. Which would the social security secretary recommend employers choose, given the free choice provided by law?

Perhaps Mr Lilley might more productively turn his attention to the wasteful practice of running two parallel tax systems (one national insurance), requiring two administrations, two collection agencies and two sets of legislation. M S White, Luton, Bedfordshire LU5 4EJ

O'Groats to Land's End, but rather a network of networks. The cable companies are building their infrastructure parallel to existing BT facilities: operators interconnect with BT and Mercury for trunk connections and between themselves on a regional basis, and we will no doubt reach agreements with other new network operators such as Energis.

In Europe, single network, state-owned telecom companies are not delivering broadband services to their customers - they have no real incentive to do so.

In the UK the diversity of telecommunications service to the end user is creating the competitive environment needed for truly successful infrastructure development. It is this that will lead to the development of applications and services needed to ensure that the full potential of these new networks is realised.

Alan Bates, Cable Television Association, London SW1P 1RT

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## FINANCIAL TIMES

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Friday August 26 1994

# China's next revolution

There can be no turning back. After a 15-year roller-coaster of market-led economic growth, China is set on a path which will change it from a largely agrarian society to an urban one. The report prepared for the government by the National Academy of Social Sciences makes that aspect of China's future clear enough. What the country's rulers appear to see less clearly is that they must change with it.

Many of the changes in China which the Academy expects to occur over the next few decades are already well under way. By 2010, the study predicts that half the population will live in towns, compared to 28 per cent today. Twelve years ago, the proportion was barely 10 per cent. It was the poverty afflicting the remainder, in the countryside, which drove the government's first moves towards liberalisation in 1979, when it freed most of the rural goods markets. Yet the steady marketisation of the rest of the economy in the years which followed is still causing mass migration which the country's rulers struggle vainly to control. With urban incomes some two and a half times rural ones in 1992, it is not hard to see why.

The mushrooming of the towns and cities has made the cracks in China's new economic structure worryingly apparent. The current distribution network ill serves the cities' growing demand for basic staples. A large part of the 22.7 per cent increase in urban consumer prices in the year to July was due to rising food prices. These, in turn, were the natural consequence of the government's erratic attempts to lift its last remaining price controls on essential foodstuffs.

## Rapid urbanisation

Conclusively lifting the restrictions on food prices is a necessary, but by no means sufficient, element of any attempt to manage China's rapid urbanisation. Artificially low food prices can only fuel faster migration, thus adding to the strains on the system. Agricultural prices fell by more than a third relative to industrial ones over the period 1989-93; the recent rise is a necessary correction. Unfortunately for the government, it is not a popular one: rising food prices and shortages threaten to

cause considerable urban unrest, not least because traders, both wholesalers and retailers, exploit the situation with capitalist ingenuity.

The problem is symptomatic of China's structural growing pains as it continues a second decade of double-digit economic growth. So, too, is the government's reaction. At the root of the disquiet in the cities is the fact that the distribution system which takes food to the cities is grossly under-developed, while the zeal for profit at different stages of the chain is rather more mature.

## Reference prices

In addition to sporadic injections of extra food supplies, the government has tried to address the issue by re-introducing "reference prices" for staple food items, with penalties for those who charge more. An official statement this week promised to monitor retailers even more vigorously. At the same time, officials have declared that the government will henceforth take a stronger role in distributing food from country to town, in order to improve supplies and stabilise prices.

Both policies are misguided. The government cannot prevent traders from taking advantage of goods shortages in the cities. Nor can it hope to mimic the market efficiently if it takes a more active role in the wholesale sector. A deeper, more competitive market in the distribution of food and other goods is less, not more, likely to develop. The government's intervention is so unacceptably heavy-handed. Such a command and control manner of regulating economic problems is ill-suited to China today.

The government's role in the market economy which China is rapidly becoming may have to be more laissez faire, but this does not leave it nothing to do. Markets must operate, not according to "reference prices", but a framework of legal rules. Ultimately, it is the lack of such a framework which fuels the macro-economic resentment of profiteering, and the macroeconomic instability which trouble China today. This is the challenge of the future which China's government must face: using yesterday's methods to tackle the symptoms is no solution.

# A qualified success story

The first results for the new advanced-level General National Vocational Qualifications (GNVQs), announced yesterday, deserve at least a qualified welcome. They suggest that the government might have found the right vehicle for delivering desperately needed improvements to the UK's skills base.

It is not before time. By international standards, Britain's record on vocational training is appalling. According to the National Institute of Economic and Social Research, 64 per cent of Britain's workforce has no vocational qualifications. In Germany, this figure is only 26 per cent. In that light yesterday's news that at least 50,000 16-year-olds will be embarking on the new qualifications next month, and that this pioneer students who took the two-year pilot enjoyed more success looking for university places than rivals with academic A-levels, is encouraging.

This was exactly the intention. Advanced GNVQs, referred to by ministers as "vocational A-levels" are broader than national vocational qualifications (NVQs), which are meant to be taken in the workplace and commit trainees to narrower fields such as plumbing and bricklaying. By contrast GNVQs are offered in subjects such as "manufacturing" and "health and social care". Successful GNVQ candidates can use their qualifications either to apply to university or to move into the world of work.

## Employers impressed

Employers may well be impressed by the fact that only a third of the candidates who set out on pilot GNVQ courses two years ago completed them. On this year's evidence, the qualification cannot be dismissed as a soft option. But so much weight has been put on the qualifications that further improvement is still necessary. The Department for Education appears to have recognised this, and has presented the bodies SER which award GNVQs with a six-part point series of targets. It is imperative that they are implemented if the respect of universities and employers is to be maintained. The 11 Ministers want tougher objective testing, better training for external verifiers, and clearer of upgrading. At present, with most

coursework being assessed by colleges funded in part according to their students' success rate, there is a worrying potential conflict of interest. The pilot scheme was heavily piloted by government inspectors, who passed the results with a clean bill of health, but much more rigorous internal checks and balances will be needed.

## Theoretical grounding

The education department also wants clarification of what knowledge is needed for a GNVQ. Without this, GNVQs might fall victim to a problem which has bedevilled NVQs, which are designed to test candidates' competences, rather than their knowledge. Critics complain that this produces trainees without sufficient theoretical grounding in basic mathematical and scientific principles. And as a result the government is now spending £31m on a review of the structure and content of all existing NVQs.

In continental European training schemes, vocational education is studied alongside discretely taught general education courses, in mathematics and language. Such basic skills should be explicitly required in GNVQs, and tested independently.

Ultimately, the government's problems concerning both assessment and knowledge can be solved by reforming A-levels, so that more subjects can be studied - a move which ministers regrettably refuse to consider. This would allow GNVQ candidates to gain the right basic skills by taking separate A-levels in maths, sciences or foreign languages as appropriate.

The remaining question-marks over assessment of GNVQs could be removed by making them conform to the same assessment criteria as practical A-level subjects such as art, where roughly 40 per cent of work is externally assessed and other coursework is left for teachers to assess. GNVQs would then carry just as strong a guarantee of impartial marking as the widely respected A-level.

But all of this is in the future. For now, the awarding bodies must ensure that the government's list of reforms is fully enacted. If they do this, they will deserve unqualified praise.

As the healthcare debate in Washington nears a climax, an equally fierce struggle is getting under way in Moscow. Faced with a growing public health crisis, President Boris Yeltsin issued a decree requesting the Russian ministry of privatisation to tackle healthcare. Its proposals are now being debated in the health committee of the duma (lower house of parliament); if implemented, they will result in radical market-based reforms.

If one thing has brought home to Russians the disastrous decline in their economy over the past three years, it is the near-collapse in the country's public health system. Since 1992, male life expectancy has fallen from 63 to 59 years - 14 years below the average in countries belonging to the Organisation for Economic Co-operation and Development. Rising infant mortality, and a jump in stress-related deaths such as heart attacks, alcohol poisoning, as well as suicide and homicide, are all responsible for the decline. In addition, infectious diseases almost forgotten in the west, such as diphtheria and typhoid, have become common. Last year, for the first time since the second world war, more Russians died than were born. "Russia's trends since 1991," says demographic expert Mr Nicholas Eberstadt of the American Enterprise Institute, "have been very much like a country convulsed by war."

The public health crisis follows a precipitous drop in spending. Funding for healthcare in Russia was already low by international standards - about 3 per cent of gross domestic product compared with 6 per cent in the UK and 12 per cent in the US. For the past two decades that 3 per cent has been mispent, thanks to financial incentives which reward inefficiency and poor treatment. Over the 12 months of 1991, however, real healthcare spending dropped by 38 per cent. Despite the introduction of employer-paid compulsory medical insurance, real expenditure in 1994 is still expected to be at least 10 per cent below 1991 levels.

Lack of money has led to a freeze on capital investment, at a time when the condition of most Russian hospitals is appalling. A quarter lack sewer connections, a fifth without central heating, and nearly half do not even have a bath or shower on the premises. One leading hospital in Moscow has resorted to putting cats into the operating theatres to control mice and vermin.

These problems are set to worsen. Russian enterprises, which have traditionally provided a decent quality of healthcare for employees and their families, are getting rid of "social assets" such as hospital beds to compete more effectively in the new market economy. They have already reduced their share of beds from 10 per cent to less than 3 per cent of the total, and will soon begin to phase out their "polyclinics" (which combine general practitioners and specialists).

One of the most serious aspects of the crisis is the drastic reduction in the supply of essential drugs. In 1992, Russia produced 59 per cent of its requirements for cardiovascular drugs, with most of the remainder imported cheaply from eastern Europe. By 1993, Russia produced only a third of these drugs and due to hard currency imports met only 65 per cent of total demand. Because of the collapse of distribution, the ministry of health estimates that 45 per cent of demand for basic drugs will go unmet.

The result is the rapid development of a black market in healthcare. Prices are quoted freely for most procedures; you can pay a set fee (to a hospital official, doctor, or even a worker in the laundry) to jump waiting lists for operations; and even children and pensioners, who are supposed to receive free treatment, must pay for the most basic drugs. Doctors supplement their official salaries of £100 per month with under-the-table payments from patients. In the case of specialists, these payments can increase their earnings as much as

Russia's healthcare system faces collapse. Linda Bilmes and John Lindquist examine the political struggle over reform

# The bear has a sore head



tenfold. Almost every hospital service can require a "tip" - even a bedpan has its price.

Reformers have now placed healthcare at the top of Russia's political agenda. They blame the communist system for a legacy of poor healthcare, while hardliners see the current crisis as a byproduct of reform. "Our opponents will try to use this issue for a fantastic political battle between communist politicians and reformers," says deputy privatisation minister Mr Dmitri Vasiliev, one of the architects of Russia's privatisation programme. "But if we can find a mechanism to improve quality, it will be a major political advantage, showing that reformers can improve people's lives."

Ironically, among Mr Yeltsin's most intransigent opponents to reform of the system are the communists who run the ministry of health. Already bruised by decentralisation measures three years ago, and reluctant to give up more power, the ministry has failed to offer any real political advantage, showing that reformers can improve people's lives.

Its draft "Law on Privatisation of Health Facilities, Pharmacies, Medical Supplies and Pharmaceutical Industries" would enable healthcare providers to choose one of three routes: they could become non-profit organisations, limited partnerships, or joint stock companies. The proposals would not completely privatise healthcare providers but would permit them to become semi-private hybrids with greater autonomy. The idea is to enable hospitals to become a Russian version of the UK's National Health Service Trusts, run and managed by doctors, with the land and buildings leased from the state. The Trust could seek partners in the private sector, among companies affiliated with the medical sector (drug companies, medical insurers, equipment suppliers).

In polyclinics, the aim is to introduce greater competition and patient choice. For example, individual doctors would be able to set up on their own as general practitioners. Polyclinics could also opt for one of the privatisation routes. The duma would need to pass legislation to enable non-profit organisations to be created.

The new law would require the new healthcare entity to pledge to provide free healthcare to the local population, maintain capacity, and provide training as required by the ministry of health.

In the pharmaceutical industry the government is likely to retain a controlling stake for the time being. Pharmacies, wholesalers, and man-

ufacturers of drugs and medical equipment would be privatised, according to the existing laws on state-owned assets, already applied in most other sectors of the economy. This aspect of the privatisation ministry's plan is a crucial step in helping to unblock the supply of drugs. Similar privatisation measures among food wholesalers increased the supply of fresh vegetables by up to 40 per cent.

The ministry believes that by introducing market mechanisms, health providers will have an incentive to rectify problems such as excessive hospitalisation (the average length of stay in hospital is about 22 days, little attention to screening and disease prevention, and unsympathetic, surly care. However, this is the first time that it has attempted to apply market forces to a social service. "Our

approach to privatisation in the social sphere fundamentally differs from the material one in its aims and objectives," says Mr Vasiliev. "We want to provide better services to the population, and the basic means to achieve this is by introducing competition."

Mr Vasiliev admits that the privatisation ministry's current thinking is "very rough". But he is adamant any new healthcare system must guarantee universal access and special protection for children, pensioners, and needy groups. "In truth, rich people can pay but the system doesn't work at all for the majority of people," says Mr Vasiliev.

Ms Natasha Sipitskaya, a ministry representative on the duma health committee, says the draft proposals will be discussed in committee during the autumn. "In our experience," she says, "the duma won't refuse to discuss a controversial topic. They just won't move forward. But in this case, President Yeltsin himself is interested, so the discussions are likely to receive attention." The ministry aims to secure the enactment of a healthcare reform bill by next year.

One complication is finance. Russia is still struggling to implement a 1991 law which decentralised healthcare funding to the regions and introduced compulsory medical insurance - a 3.6 per cent payroll tax paid by employers. The insurance scheme was supposed to become a significant source of revenue but it has not. According to Dr John LeSar, who has just completed two years as director of environment and health for the US Agency for International Development in Moscow, "the main problem is the complete lack of skills in the insurance sector, and in contracting, building statistical databases on costs, and managing the funds and transfers. Also, the system is seriously underfunded."

In the first half of 1994, compulsory medical insurance funds cov-

ered 20 per cent to 50 per cent of official health expenditure, varying by region, with the remainder financed by local and national government. However, the tax is generating only 70 per cent of expected revenues. According to a study by the Boston Consulting Group, even if yields could be increased to 90 per cent, it would require a 20 per cent boost in local government in the tax to 5 per cent, to restore Russia's healthcare spending to 1991 levels. "Without changing the financial picture," says Mr Vasiliev, "it will not be possible to accomplish our objectives."

The conservative duma, facing elections in December next year, will be watching public opinion closely. At present, opinion is finely balanced. In a recent nationwide poll, 55 per cent of respondents said they were not satisfied with healthcare in Russia (29 per cent were satisfied); the reason most frequently cited was the shortage of medicine. One the other hand, 54 per cent of respondents agreed with the statement that "the healthcare system in Russia is basically sound and the problems are only temporary", and 52 per cent agreed that "allowing individuals and businesses to run the healthcare system will only make healthcare unaffordable for most Russians."

Nevertheless, both the public and the medical profession seem willing to give market forces a try. In a separate survey, seven out of 10 doctors said that "competition among healthcare providers would result in better care at lower costs". And 76 per cent of the healthcare profession support the Trust hospitals idea. Among the public, 55 per cent say they would happily go to such Trust hospitals, regardless of whether they are non-profit or profit-making.

Perhaps the most striking result in the nationwide poll is the extent to which Russians are worrying about the future of their healthcare system. Fully 70 per cent of poll respondents say they worry "a great deal" that they "might be required to pay" for their family's basic care. This figure cuts across all regional and demographic lines, and rises to 81 per cent who worry about their ability to pay for a catastrophic illness.

"If I look at the situation in healthcare, and I look at the poll numbers, and I look at the lack of any credible alternatives, this issue looks like a clear winner for the reformers," says Professor Jonathan Hay, an adviser to the privatisation minister Mr Anatoly Chubais.

The reformers must convince the public that Russia's healthcare problems stem from years of communist ineptitude, not simply the poor economy. As Mr Eberstadt points out, "it's not inevitable economic crisis leads to healthcare crisis. When Latin America and the Caribbean had a debt crisis, and their economic output dropped by a third, their levels of mortality did not just shoot through the roof."

Some government officials fear that communists and anti-reformers will seize upon the public's anxiety over healthcare and turn it to their advantage. "People's anxiety is not organised or vocalised at present," says Dr LeSar, "but could easily become so, if the anti-reform movement took up the issue. All it would take is a catalyst: somebody being turned away from a privatised clinic, or a cholera epidemic, for this to become an organised protest."

With reports of cholera at a Moscow railway station, and confirmed cases in the south of Russia, there is no doubt that the stakes for the reformers are high. It is ironic that in both the US and Russia, with vastly different healthcare systems and approaches to medicine, public health has risen to the political forefront at the same time. With presidential elections set for 1996 in both countries, the healthcare issue is unlikely to go away.

The authors, of the Boston Consulting Group, are advising the Russian government on healthcare reform

## OBSERVER



"Why is it always me that has to drive the Panda car?"

the news broke that she was resigning as editor of the Sunday Express, the circulation of which has declined from 1.6m to below 1.5m since she joined the paper in 1991. Uneasy lies the head that wears the crown.

## French leave

The dismissal of Chung Myung-whum as music director of Paris's Opera Bastille is causing a furor back in his home country of South Korea. His compatriots regard the sacking as an insult to their national honour, even though Chung is now a US citizen.

One Seoul newspaper has suggested Korea retaliates by cancelling its contract to buy French high-speed trains, while the ministry of culture has lodged a protest with the French embassy. More caustically, the Korean government hopes to exploit the fracas by using it to get France to return ancient royal Korean documents, removed to Paris a century ago by a French military expedition. Chung's case will be sacrificed if the papers are returned, in which case his next performance will no doubt be *The Miraculous Mandarin*.

## Munk & Co

When Brian Mulroney, the ex-Canadian prime minister, joined the board of Peter Munk's American Barrick, the feisty North American gold producer, it looked like the Hungarian-born entrepreneur was just adding another trophy name to his letterhead.

However, word is Mulroney has been earning his keep. He has been jetting around the world on American Barrick business, introducing executives to the president of Bolivia and opening doors in China. Indeed, an awe-struck Barrick official recounts how Mulroney called him from Russia this week to find out how the bid for Lac Minerals was going. Mulroney was asked whether he was speaking from a secure line. It

could hardly be more secure, was the response: "Boris Yeltsin is in the room next door."

However, one member of Barrick team who doesn't seem to have been earning his keep is Munk's highly-paid new spin-doctor, David Wynne-Morgan, the former head of Hill & Knowlton's European operations, hired two months ago. Since then Munk has done two of his most ambitious deals - Horsham's bid for a chunk of Trixcel and now Lac Minerals - and Wynne-Morgan has missed most of the action.

The excuse seems to be that his contract doesn't start till September 1 and anyway he has been counselling Munk by satellite phone and fax from the QREI where he has been lecturing passengers.

Better check the fine print in those share options, Morgan.

## Retrofit

Help. What on earth do you do when you get the following letter from the Bank of Scotland?

Dear Sir, we hereby give you notice that by retrocession dated 2/8/94 Bank of Scotland have retrocessed, repaid and restored... Answers please to Lyndon Jones, managing director, Pointon York (Fax No 0833 546028), who promises a bottle of champagne for the best English translation. Jones' decision will be final and Bank of Scotland officials are not eligible to enter.

مكتبة الجليل









## INTERNATIONAL COMPANIES AND FINANCE

## Krupp Hoesch cuts loss to DM47m in first six months

By Michael Lindemann in Bonn

Krupp Hoesch, the merged steel and engineering group, yesterday said it had slashed losses to DM47m (\$29.90m) for the first six months, compared with a DM324m deficit for the same period last year.

The Essen-based group operated profitably during June for the first time since the merger in December 1992. It forecast a break-even by the end of the year and said that steel would be the only one of the six divisions to be making a loss, although it would be much lower than the DM780m loss reported in 1993.

Aggressive cost-cutting and savings created by bringing together complementary sectors within the two groups had helped the performance, a spokesman said.

The company shed 11,041

workers, or 13 per cent of the workforce, in the 12 months to June 30 and said it would shed about 2,000 more before the end of the year. This would bring the workforce to around 70,000, down from about 95,000 at the time of the merger.

Strong exports and signs that the German market is pulling out of its worst post-war recession also aided the recovery. Turnover in the first six months rose 6 per cent to DM10bn, while group orders increased 12 per cent to DM11.3bn.

Steel sales, which make up about 30 per cent of group turnover, rose 3 per cent while orders climbed 18 per cent. However, industry sources said that while the upturn in the US economy was reducing excess European capacity, demand still needed to improve before prices could recover.

Sales at the group's automotive division rose 10 per cent over the previous period while orders jumped 20 per cent to DM1.52bn, helped by better prospects for the European motor industry and by strong results from subsidiaries in Brazil, Mexico and the US.

Figures for the plant-making division, where sales leapt 58 per cent and new orders fell 18 per cent on the same period a year ago, reflected accounting practices with several large orders just booked. The group hopes to secure three large international contracts over the next six months.

● The German Steel Federation said second quarter orders at German steelmakers totalled 10.3m tonnes, 19 per cent higher than a year earlier but slightly lower than the 10.4m tonnes ordered in the first quarter of this year.

## Südzucker in frozen foods merger deal

By Judy Dempsey in Berlin

Südzucker, one of Germany's largest dairy, frozen food and baking companies, will merge its frozen foods operations division with Konsul Senator Schöller, the ice-cream group. Mr Klaus Fleck, Südzucker chairman, announced yesterday during the annual shareholders meeting.

Südzucker, which did not disclose the purchase price, said it would form a new company called Schöller Holding. Südzucker will hold a 85 per cent stake while the remaining stake 35 per cent stake will be held by Schöller.

Südzucker, which is based in Mannheim, made a net profit of DM151m (\$96.1m) in the year ended February 1994 and had a turnover of DM5.5bn. Mr Fleck said he expected the merger would boost Südzucker's group sales to DM6.4bn next year. These would further increase by DM1.5bn to DM7.9bn in 1996. Net profit would increase by between DM40m and DM50m.

The merger, which will be referred to the Federal Cartel Office, is expected to have sales of DM2.6bn in the year beginning February 1995 and will employ 10,000 people.

## Logitech slides into the red

By Ian Rodger in Zurich

Logitech, the world leader in pointing devices (mice and trackballs) for computers, slumped to an SF\$8.6m (\$6.5m) loss in the three months to June 30 compared with a profit of SF\$8.5m in the same period of 1993.

The directors blamed lower margins, high operating expenses and extraordinary charges for the setback.

Sales were down 7.9 per cent to SF\$103.5m, with about half of the decline accounted for by currency effects. Restructuring charges of SF\$2m contributed to the loss in the current period. There was a SF\$3.1m capital gain in the comparative period.

## Swedbank trims earnings forecast

By Hugh Carnegie in Stockholm

Swedbank, the Nordic region's largest bank by asset value, yesterday punctured some of the optimism returning to the Swedish banking sector by downgrading its full-year underlying earnings forecast because of worries over the state of the national economy.

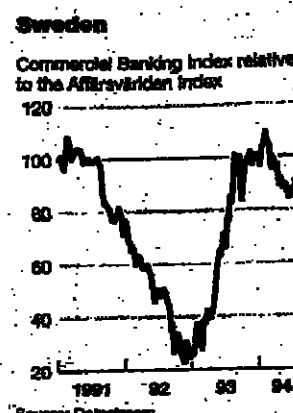
The bank reported a swing to an operating profit in the first six months of SKr1.75bn (\$223m) from a loss last time of SKr1.58bn, due to a 53 per cent fall in loan losses to SKr2.7m from SKr5.8bn in the same period last year.

The result followed a similar pattern to those announced earlier this week by Swedbank's main rivals, Skandinaviska Enskilda Banken, Svenska Handelsbanken and Nordbanken, which all reported sharply improved profits due to lower loan losses.

However, Swedbank stressed that earnings before loan losses had weakened due to lower interest income, narrower margins and lower bond trading results. This was a feature shown by the other banks but overshadowed by the improvement in the loan losses which caused a crisis in the banking sector two years ago.

Swedbank said lower loan losses could produce a full-year operating profit. But it lowered its forecast for profits before loan losses (and excluding capital gains) to SKr5.5bn from its earlier prediction of SKr6.5bn. It said uncertainty about the economy, mainly stemming from high interest rates, threatened to spill over into the house lending and consumer credit market.

In the first six months, Swedbank's net interest income fell 18 per cent to SKr4.93bn from SKr5.99bn. Operating income before loan losses was ahead slightly at SKr4.48bn, but



would have been down 15 per cent from last year's SKr4.2bn without a SKr1.58bn one-off capital gain.

The banks' results were hit by lower returns from their bond portfolios. But the impact was softened, compared with banks in other countries, because Swedish accounting practices allow the banks to

keep unrealised losses in the value of their investment portfolios out of the operating profit. Such losses are shown only at the year end as appropriations after operating profit. A beneficiary of this was Handelsbanken, which has increased its holdings of government securities and bonds by 76 per cent over the past year to soak up surplus liquidity. The bank said the value of its investment portfolio at the end of June was SKr2.7bn less than the purchase price.

Under Danish accounting rules, this would have wiped out Handelsbanken's reported SKr2.3bn half-year operating profit. Similarly, Nordbanken, which made a SKr2.46bn operating profit, would have been hit by SKr2.9bn in below-purchase price values of external and in-house bond holdings. The figure was SKr500m at SE-Banken, which reported an operating profit of SKr2.22bn and SKr1.6m at Swedbank.

## GE confirms interest in Lindner

By Judy Dempsey

General Electric of the US yesterday confirmed that it was interested in acquiring a stake in Lindner, the German-based light-bulb maker.

General Electric's renewed interest in the company followed a decision earlier this week by Germany's Federal Cartel Office to reject a proposed takeover of Lindner by Philips, the Dutch-based manufacturer of light bulbs.

The cartel office argued the proposed takeover would

strengthen Philips' dominant position in the German market. Along with Osram, a subsidiary of Siemens, Philips holds 80 per cent of the German light bulb market.

Philips yesterday said the company had not decided whether to appeal against the decision at the Kammergericht, Germany's appeal court.

"First we want to assess the decision by the cartel office and then we will see what we will do," the company added. The cartel office ruling could however clear the way for GE.

It said it had an interest in Lindner. Previous talks between the two ended by mutual agreement in October 1993.

GE said Germany was a very "strategic and important market for all of General Electric". Last year's turnover in the country's lighting market totalled \$600m.

General Electric Lighting, the German subsidiary of GE, has 9 per cent share of the German market. Worldwide sales for GE last year totalled \$60.6bn.

## Toronto-Dominion Bank up 59%

By Robert Gibbons in Montreal

Toronto-Dominion Bank, Canada's fifth-largest bank, achieved a 59 per cent gain in third-quarter earnings.

The bank attributed the rise to a strengthening economy and improvement in its business loan portfolio.

Net non-performing loans dropped below \$1bn (US\$727m) for the first time since 1990 and the fiscal 1994 loan-loss estimate has been

reduced by C\$50m to C\$400m. Commercial property remains the main area of concern.

Net profit for the three months ended July 31 was C\$162m, or 50 cents a share, against C\$102m, or 32 cents, a year earlier. Return on assets rose to 0.66 per cent from 0.49 per cent.

Nine-months' profit was C\$488m, or C\$1.52 a share, against C\$272m, or 57 cents.

● National Bank of Canada reported a 30 per cent gain in third-quarter earnings with

strong business and personal loan demand.

Net profit was C\$57.4m, or 29 cents, up from C\$47.3m, or 27 cents, a year earlier. Nine-months' profit was C\$159.9m, or 83 cents a share, up 21 per cent from C\$132.4m, or 78 cents.

Return on assets rose to 0.53 per cent from 0.48 per cent in the third quarter and to 0.50 per cent from 0.46 per cent in the nine months. Total assets at July 31 were C\$44bn, up 11 per cent from a year earlier.

## Trelleborg returns to black in first half

By Hugh Carnegie

Trelleborg, the Swedish mining and metals group that is restructuring, yesterday reported a swing back to profit in the first half of the year.

It posted a pre-tax surplus of SKr351m (\$45m) after a loss of SKr528m in the same period last year. Sales were down to SKr9.57bn from SKr10.83bn mainly due to the effects of disposals. But each of the four main divisions - mines and

smelters, rubber products, metal processing and distribution - sharply improved operating results. Lower operating costs, lower interest costs and contributions from associated companies produced the return to the black.

The company said a large rise in base metals prices - with the exception of zinc - helped the mines and smelters division, the biggest Trelleborg operation, rebound to a SKr30m operating profit from a

loss last time of SKr35m. Overall operating profits jumped to SKr424m from SKr103m.

A continuation of present metal prices and an expected further improvement in the other divisions promised "significantly better" group earnings in the second half, the group forecast.

Net interest costs fell to SKr216m from SKr435m thanks to a SKr1.08bn fall in net borrowings to SKr6.13bn and lower interest rates. Trelle-

borg's guarantee commitment on loans of SKr3.63bn held by Falconbridge, the nickel producer, was erased when Falconbridge used the proceeds of a share issue to pay off debt.

The share issue reduced Trelleborg's stake in Falconbridge to less than 30 per cent from 50 per cent. But improved results at Falconbridge still helped to push up Trelleborg's contributions from associated companies to SKr150m from a loss of SKr130m last year.

## UK insurer advances to £131m

By Richard Lapper in London

Guardian Royal Exchange, the UK composite insurance company, provided more evidence of the strong recovery in the UK general insurance market when it announced interim trading profits of £131m (\$198m), doubled from £65m last year.

After taking into account net realised and unrealised profit losses of £417m, the group reported a pre-tax loss of £286m, against a profit of £307m. Unlike its main competitors, GRE includes capital gains and losses in its

profit and loss account.

Mr John Robins, the group's new chief executive, said the decision to increase the interim dividend by 7.5 per cent to 2.85p reflected "not only the group's trading performance worldwide but also its sound balance sheet and strong cash generation".

A UK underwriting profit of £24m was "the engine behind the improvement", said Mr James Morley, finance director. Underwriting profits of £47m, up from break-even last year, were achieved on home, motor and other personal lines business, offsetting a £16m loss on

commercial lines, against £24m, and a £13m loss in the London market compared with £16m.

Results benefited from premium rate increases, more selective underwriting and improved claims experience. In its motor business, frequency of claims has fallen from 30 for every 100 cars insured in 1991 to less than 25 in June 1994.

Mr Morley said Guardian Direct, the telephone insurer launched in March, received premium income of £2m against expenses and claims of £8m.

Lex, Page 15

## Labroke set to buy casinos

By Peggy Hollinger in London

Ladbroke, the UK hotels, betting and DIY group, is expected to announce its return to the UK casino market next week, 15 years after being expelled from the business.

The group is believed to be planning to announce the acquisition of three London casinos for about £50m when it reveals its interim results.

Analysts are expecting Ladbroke to post pre-tax profits on Thursday of about £50m (£77.5m) for the first half, against £68.5m last time.

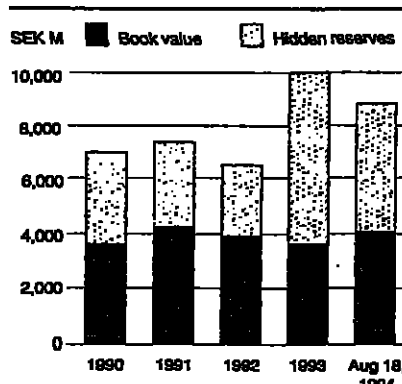


## Interim Report January 1 - June 30, 1994

■ Consolidated earnings after financial items, but before gains on sales of stocks and other nonrecurring items, totaled SEK 403M (121). Including nonrecurring gains, earnings amounted to SEK 1,116M (430). This includes gains on the sales of subsidiaries or parts thereof, totaling SEK 234M (0), gains on sales of listed stocks, totaling SEK 325M (309), and extra dividend income of SEK 154M (0).

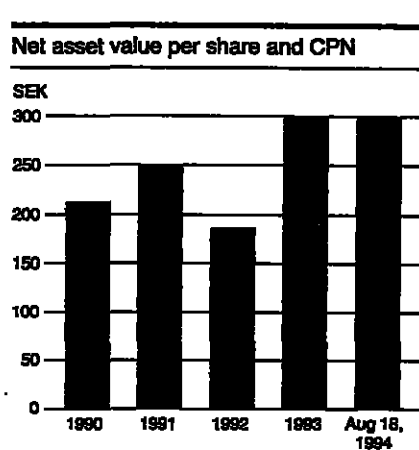
■ The value of the portfolio of listed stocks on August 18, 1994, was SEK 8.8 billion. Adjusted for purchases and sales, the value of the portfolio has decreased by 12 percent since the beginning of the year. The General Index has risen by 1 percent.

Market value of listed stock portfolio and hidden reserves



■ Net asset value as per August 18, 1994, has been calculated at SEK 300 per share and CPN.

■ The forecast for earnings for the full year 1994, calculated after financial items but before sales of stocks and other nonrecurring items, has been raised to 650-700M. Nonrecurring gains as per June 30 amounted to SEK 713M.



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Hong Kong, 25 August 1994

Li Ka-shing  
Chairman

## Financial Highlights:

Turnover	US\$1,819 million
Profit attributable to the Shareholders	US\$482 million
Earnings per Share	US 3.4 cents
Dividends per Share	US 13.3 cents

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## Cheung Kong beats expectations

By Louise Lucas in Hong Kong

Cheung Kong, the flagship of Mr Li Ka-shing's listed Hong Kong empire, yesterday reported a 1 per cent dip in net profits to HK\$4.47bn (US\$578.3m) for the first half of the year, against HK\$4.55bn at the same stage in 1993.

The flat results, released after the market closed, were better than analysts had expected and the counter was the most actively traded stock of the day, rising 80 cents to HK\$38 in anticipation.

Stripping out the 1993 HK\$706m exceptional item, reported from the issue of two

lots of guaranteed warrants enabling holders to buy Hutchison shares held by Cheung Kong, earnings rose 17 per cent.

The bulk of property projects is to be booked in the second half of the year.

Mr Li, chairman, said property prices across the board had begun to decline in May. He added: "The property market has entered a consolidation phase, but because Hong Kong's economy remains healthy and demand for residential property is still substantial, activity in the property market will pick up again."

Analysts attributed the better-than-expected results to the enhanced contribution from Hutchison, which also reported yesterday and which is controlled by Cheung Kong, and strong gains on treasury operations which SBCI Finance Asia put at HK\$1.05bn compared with a forecast HK\$300m. This is in sharp contrast to treasury dealings at Hutchison, which were hit by the downturn in bond and equity markets.

Taken on a per share basis, earnings dipped 1 per cent to HK\$2.06 from HK\$2.06 at the interim stage last year. However, shareholders are to

receive a bigger dividend, of 27 cents compared with 24 cents in the first half of 1993.

Cheung Kong was hit with a sharply increased Hong Kong tax bill this year, at HK\$426m for the group itself (without associates) compared with HK\$377m in the first six months of 1993.

The company's string of properties under development - the area which, along with the 43 per cent stake in Hutchison, last year supplied about 65 per cent of net profits - have been supplemented with interests in infrastructure and power plant projects in the mainland.

## Disney film chief leaves as unit is revamped

By Patrick Harverson in New York

Walt Disney said that Mr Jeffrey Katzenberg is to step down as chairman of its film entertainment unit, Walt Disney Pictures, when his contract expires at the end of next month.

The group also announced that the film unit is to be restructured. It will be split into two separate entities: one for television and telecommunications, which will be run by Mr Richard Frank, currently president of Disney Studios, and one for movie production and distribution, to be run by Mr Joe Roth, chairman of the group's Caravan Pictures affiliate.

The departure of the 43-year-old Mr Katzenberg is a blow to Disney.

Under his tenure, Disney has been one of the most successful studios in Hollywood. This year, the animated film *The Lion King* was a huge international hit and is poised to become one of the most successful films of all time.

Mr Katzenberg's decision to leave Disney is believed to be related to the failure of Mr Michael Eisner, the group's chairman, to appoint a successor to Mr Frank Wells, the former Disney president who was killed in a helicopter accident in April.

Mr Katzenberg's achievements in his nearly 10 years as head of Disney's studios had appeared to make the 43-year-old executive a natural heir to Mr Wells' position.

When Mr Eisner declined to appoint a new president, it was widely seen as a rejection of Mr Katzenberg as a potential future Disney chairman.

## Dell Computer back to profit in second quarter

By Louise Kahoe in San Francisco

Dell Computer, the US personal computer manufacturer, staged a recovery in its second quarter, as it refocused its operations on direct sales via telephone and mail order.

Sales increased to \$781.5m, up 13 per cent from \$700.6m a year ago, and up 5 per cent from this year's first quarter.

Net income for the latest quarter was \$28.8m, or 65 cents a share, after a \$6.2m after-tax charge related to the company's closure of its investment derivatives and short-term investments with principal exposure. This compared with a net loss of \$75.7m, or \$2.03, in the same period last year after charges of about \$75m.

"We have begun to reinvigorate our customer-direct sales

via telephone and mail order business with more aggressive pricing," said Mr Michael Dell, chairman and chief executive. Last month Dell announced that it would withdraw from the retail sales channel to concentrate on direct sales.

The shift appears to be paying off for Dell. Retail consumer sales declined to 3 per cent of revenues in the second quarter, down from 8 per cent in the previous quarter and 9 per cent in the second quarter last year, the company said. Excluding consumer sales, worldwide sales increased 9 per cent sequentially and 19 per cent on a year-on-year basis.

During the second quarter Dell re-entered the portable computer market with the introduction of new notebook models. Last year the company

was forced to withdraw its notebook computers due to design flaws.

"Our portables plan is on track and on time," Mr Dell said. Sales of notebook computers represented 5 per cent of systems revenue in the quarter, he said.

Gross margins declined only modestly, in spite of more aggressive pricing, the company said. It cautioned, however, that following price cuts by Compaq Computer and IBM, "the industry pricing environment continues to be dynamic and Dell intends to retain a competitive pricing position."

For the first six months of fiscal 1994, sales increased 13 per cent to \$1.56bn from \$1.37bn in the first half of fiscal 1993. Net income was \$47.5m, or \$1.06 a share, against a loss of \$85.5m, or \$1.78,

## Indian group to tap euromarkets

By Stefan Wagstyl in New Delhi

Shriram Industrial Enterprises, a New Delhi-based diversified group producing sugar, air-conditioners, oils, fats and chemicals, is planning to tap the euromarkets next week with a \$75m equity offering.

Shriram, which is responding to the liberalisation of the Indian economy with a large reorganisation, plans big expansions of capacity in sugar, air-conditioning and the production of caustic soda. It also intends to build a financial services business and to develop an industrial park with its own power plant in the northern state of Punjab.

Mr Siddharth Shriram, the chairman whose family controls the group, said he planned further share issues to fund the investment programme which would cost about Rs10bn (\$180m).

Shriram made net profits of Rs209m on sales of Rs6.5m in the year to the end of March. The company was originally part of DCM, one of Delhi's oldest industrial groupings, which split three years ago following tensions in the Shriram family. Mr Shriram admitted that like many large Indian industrial groupings, Shriram Industrial Enterprises had in the past diversified into too many separate fields. He now intends to focus the group's investments on businesses where it has competitive advantages.

## Charter wins 92% of Esab

By Hugh Carnegie in Stockholm

Charter, the UK industrial group, has received acceptance for 92 per cent of the capital and votes in Esab, the world's leading supplier of welding equipment, and will compulsorily acquire outstanding shares.

The UK company was earlier this week forced to raise its original bid from £260m to £268m (\$443.3m) to overcome shareholder resistance. The acquisition of Esab, which had turnover last year of SKr7bn (\$917m), will more than double Charter in size, adding to its existing operations in building materials, coal and rail track equipment.

## New MAS chief says shake-up is needed to lift profitability

By Kieran Cooke in Kuala Lumpur

Mr Tajudin Ramli, the Malaysian entrepreneur who has recently taken control of Malaysian Airlines (MAS), says a thorough restructuring of the financially troubled national carrier will be carried out to boost profits.

Mr Tajudin was made MAS chairman last month following a controversial, highly leveraged M\$1.75bn (US\$280m) deal which gave his listed Malaysian Helicopter Services (MHS) company a controlling 32 per cent stake in the airline.

"The company has gone in various directions in the last couple of years but has lacked focus," said Mr Ramli, after the MAS annual meeting. "If we don't change, the same fate could happen to us as Pan Am." (The US airline went bankrupt in 1991.)

Mr Ramli said six or seven

MAS divisions would be hived off to force them to become more profitable. An extensive cost-cutting programme would also be implemented with the aim of saving between M\$40m and M\$50m over the next six months.

Mr Ramli said that aircraft purchase agreements and recently established routings would be included in a review of MAS operations now underway, but lay-offs would be avoided among the airline's 19,000 staff.

In the year to March 31 1994 MAS had a pre-tax profit of M\$16m, a 90 per cent drop on the previous year. An ambitious expansion programme involving the purchase of 72 aircraft valued at M\$10.6bn in the 1991-96 period has severely strained financial resources.

Analysts also point out that MAS is overvalued in comparison with most other international carriers.

Mr Ramli said that as part of the restructuring process, Mr Wan Malek Ibrahim, executive director at MHS, would be named managing director.

Philippine Airlines (PAL), the national carrier, yesterday announced changes in senior management on the day that it revealed a slide into loss after two years of profit, writes Jose Galang in Manila.

Mr Harry Tan and Mr Florencio Santos, both directors at Philippine Airlines, the company owned by Mr Lucio Tan, lead investor in the PR Holdings group which acquired majority ownership of PAL in 1992, join the board, replacing Mr Antonio Cojuangco and Mr Roberto de Ocampo. Mr Mariano Tanangian becomes treasurer.

In the year to March, PAL made a net loss of 453m pesos (\$7.7m) compared with net profit of 1.63bn pesos in fiscal 1992-93.

## Investor lifted by Saab-Scania

By Christopher Brown-Humes in Stockholm

Investor, the most important holding company of Sweden's car-maker, Volvo, has reported a record pre-tax profit more than three times in the first half, after a strong rebound at Saab-Scania, its wholly owned vehicle and aerospace unit.

The group's pre-tax income amounted to SKr1.19bn (\$156m) for the period, compared with SKr367m a year earlier. It said second-half income would be higher than in the first. The shares rose SKr5 to SKr17.

A much improved performance at Saab-Scania - which last week reported a pre-tax profit, after financial items, of SKr1.2bn, against a SKr264m loss in 1993 - was the main reason for the upturn. Saab-Scania's earnings are also expected to be stronger in the second half.

The group's investment performance - it has strategic shareholdings in a clutch of Swedish blue-chips, including Astra, Ericsson, Electrolux, Stora and SKF - was more disappointing as it failed to keep pace with the stock

exchange. The value of the group's investment portfolio at June 30 was SKr27.5m, down 7 per cent since the start of the year, compared with a 2 per cent drop for the Allshare General Index.

The group's net worth at the same date was SKr38.5m, or SKr192 a share, compared with SKr37.5m, or SKr186 at the year-end. Both the value of the portfolio and net worth have risen since June 30.

Net debt rose to SKr8.88m from SKr4.85m, partly because of higher tied-up working capital within Saab-Scania.

## Matsushita Electric up to Y8.9bn

By Gordon Cramb in Tokyo

Matsushita Electric Industrial, the leading Japanese electronics group, achieved a one-third increase in worldwide net profits to Y8.9bn (\$90.4m) in its first quarter to June.

The company, which makes consumer products under brands such as Panasonic and Technics and owns Universal Pictures in Hollywood, said the increase, from last year's Y6.7bn, followed cost cuts which offset the adverse effect of the higher yen.

It was also helped by a 3 per

cent growth in revenues to Y1,642.2bn.

Sales abroad were up 9 per cent but domestic sales fell 3 per cent, although the company said it discerned a better trend in consumer spending within Japan. Domestic sales of both audio and video equipment suffered from what Matsushita acknowledged was a "shift of consumer demand to lower-priced products".

Overall, communications and industrial equipment showed the best growth, at 14 per cent, with what the company said were notable gains in hard

disk drives and CD-Rom drives. The electronic components side was up 3 per cent while home appliances fell by the same margin.

A 2 per cent dip in income from its entertainment division came at the expense of the yen eroded dollar revenues at Universal, which was raking in box-office proceeds from the film *Schindler's List*. The music division also performed well, Matsushita said.

Consolidated pre-tax profits were Y37.6bn, up 12 per cent. Net earnings per share were Y4.23 against Y3.20,

## Telebras to invite private investment

By Patrick McCarty in São Paulo

Telebras, Brazil's government-controlled telecommunications group, has launched a programme to attract private sector investment to the industry.

However, the move will not change Telebras's monopoly position, which is guaranteed by the constitution.

The company, which has a backlog of about 10m telephone lines, is being forced to relax its hold on the system because of a capital investment crisis caused largely by government-imposed limits. This year's \$3bn investment budget should be doubled to cope with demand, according to analysts.

Under a new partnership programme announced on Tuesday, the private sector will be able to install lines and networks, leasing them to Telebras's regional subsidiaries.

According to analysts, the installations will be turned over to Telebras when the leasing period has expired.

## KNP BT recovery continues

By Ronald van de Krol in Amsterdam

KNP BT, the Dutch paper and packaging group, swung into a profit of F174m (\$42.3m) in the second quarter of 1994 from a loss of F13m a year ago, extending the recovery that emerged earlier this year.

The results, which follow a similar return to profit in the first quarter, take first-half results to F124m, a reversal of the previous year's F116m loss.

The company said it was moderately optimistic but cautioned that it could see tempo-

rary pressure on margins as a result of further increases in raw material prices.

It said volume was up substantially in most markets. Turnover rose by 12.4 per cent to F13.2bn in the second quarter and by 13.1 per cent to F16.3bn in the first half.

Of the group's four main businesses, paper merchandising, graphic systems and paper production all posted strong increases in results in the second quarter. The exception was packaging, where operating profit slipped to F186m from F190m. KNP BT attributed the decline to rises in

raw material prices, particularly for waste paper.

KNP BT also announced yesterday that it may merge the US arm of its office products division with Iran Allen of Atlanta, Georgia, which it described as the largest office products distributor in the south-east of the US. A letter of intent has been signed but talks on a definitive deal are continuing.

The Dutch company, which gave no financial details, has made a string of small office-product acquisitions in the US and Germany so far this year.

## Dutch financial group advances

By Ronald van de Krol

A strong performance in insurance helped ING Group, the Dutch financial services company, to boost first-half net profit by 19.9 per cent to F1,070m (\$250m) from F893m a year earlier.

Pre-tax insurance results were up 31 per cent, far outstripping the 9.1 per cent rise in banking earnings.

The company gave no separate figures for the second quarter. However, comparisons with the first-quarter results pub-

lished in June showed that growth in earnings slowed to 12.5 per cent in the quarter from 26.8 per cent in the first three months of the year.

First-quarter results had also shown the same pattern of significant increases in insurance and flatter growth in banking. For the full year, ING forecast that net profit per share would at least match the 1993 result of F1.06.

ING's banking results in the first half were affected by a sharp turnaround in results from trading in Latin American debt securities, mainly in

the first quarter of the year. Its results from financial transactions, securities and participations fell to a loss of F16m in the first six months from a profit of F156m a year earlier.

In insurance, results were helped by buoyant earnings in life insurance, ING's single largest business, which saw a 25.2 per cent increase.

Results were also aided by the decision in April 1993 to deconsolidate two loss-making subsidiaries, Orion in the UK and NRG, its reinsurance business.

## NEWS DIGEST

### Hollinger ahead at half-time

Hollinger, the holding company of publisher Mr. Conrad Black, reported the year-to-date profits of C\$96.6m (US\$70m), or C\$1.67 a share, including a C\$28m special gain, up from C\$10.9m, or 16 cents, a year earlier, writes Robert Gibbons in Montreal.

The special gain came from the sale of shares in the Daily Telegraph newspaper in the UK. Black said the year-to-date profits of C\$96.6m were 25 cents in the latest period. Revenues rose to C\$365m from C\$221m reflecting acquisition of the Chicago Sun-Times.

Hollinger said a "major contribution" from the Chicago paper more than offset the Telegraph's decline.

Half-year net profit was C\$109.2m, or C\$1.88 a share, up from C\$94.7m, or 36 cents, on revenues of C\$358m against C\$242m. The latest period included the special gain.

### Turnaround at Renison Gold

Renison Gold Fields, the Australian mining group 40 per cent owned by the Anglo-American Hanson group, made a A\$1.8m (US\$1.3m) profit after tax and abnormality in the year to end-June, compared with a A\$2.6m loss in the previous year, writes Nikki Tait.

The turnaround was largely due to the absence of abnormal items, which cut A\$96.1m off

the previous year's figure. Operating profit before tax and abnormality fell from A\$25.4m to A\$20.3m, although the company said this masked a sharp improvement in the second half of 1993-94, when profits were A\$25.4m, after a first-half loss of A\$8.1m.

### Canada's investment firms in reverse

Second-quarter profits of Canada's 154 investment firms dropped by half to C\$115m (US\$83.5m) from the first quarter, reflecting declining stock and bond markets and slower capital market activity, writes Robert Gibbons.

The first quarter had set a peak profit of C\$288m. First-half profits were C\$358m against C\$393m a year earlier. Return on equity fell to 30 per cent from 43 per cent. The decline in second-quarter revenues was spread across the industry, said the Investment Dealers Association of Canada.

### Pancontinental marks time

Pancontinental Mining, the Sydney-based group which made a brief abortive foray into the bid battle for Astec Mining earlier this year, earned profit after tax and abnormality of A\$10.62m (US\$7.7m) in the year to end-June, against A\$10.04m previously, writes Nikki Tait. Revenues were A\$239.5m against A\$222.2m.

## AGA Interim Report, Jan.-June 1994

### AGA

Income after financial items amounted to SKr 785m, an increase of 11 per cent compared with the corresponding result for 1993 excluding Frigoscandia.

The earlier forecast of an improvement in full-year income after financial items remains unchanged. Income for the second half of 1994 is expected to increase by at least the same extent as in the first half.

Group Summary, SKr m	1993	1994	1995
Sales	4,862	5,451	11,385
Operating income	782	497	1,379
Net financial items	-97	-102	-231
Share of income in Gullspång Kraft	129	106	206
Income in other associated companies	11	6	10
Income after financial items	785	799	1,358
Net income	562	496	1,003
Net income per share, SKr (after 5:1 split)	2.50	2.49	4.76
After paid tax	2.34	2.08	4.19
After full tax			

June 30 1994	June 30 1993	June 30 1995
Liquid assets and investments	1,643	1,719
Loans to Frigoscandia	940	-
Other current assets	3,109	3,031
Share and participations	1,925	1,716
Long-term receivables	127	112
Land, buildings, machinery, etc.	11,519	11,778
Current liabilities, excl. loans	2,472	2,974
Share and long-term loans	4,104	5,806
Other long-term liabilities	3,478	3,349
Minority interests	100	113
Shareholders' equity	7,667	6,914
Total assets	19,221	18,356

AGA is one of the world's largest producers of industrial and domestic gases with sales in 33 countries in Europe, the U.S. and Latin America. The associate company Gullspång Kraft is one of the largest power producers in Sweden. The complete Interim Report can be obtained from AGA AB, Information, 181 81 Ludvika, Sweden, or AGA-USA, 731 10.

• In accordance with a decision taken by AGA's Annual General Meeting, all the shares in Frigoscandia have been distributed to AGA's shareholders. Frigoscandia has thus become a fully independent company and ceased to be part of the AGA Group as of January 1. All figures for the AGA Group in 1993 are reported pro forma excluding Frigoscandia.

• AGA's sales, which solely comprise Gas Operations, increased by 12 per cent to SKr 6,082m (5,451) in the first half of 1994. Operating income improved by 8 per cent to SKr 752m (697).

• Most of the gas companies report increased operating income due, among other things, to the improved economic climate in the Nordic countries and the U.S. and the effect of the current rationalization programs. The continental European economies remained weak, and the economic situation in Venezuela deteriorated still further.

• Net financial expense amounted to SKr 107m (102) in the first half. AGA's share of Gullspång Kraft's income totaled SKr 129m (108). The Gullspång Group's income after financial items rose by 20 per cent to SKr 382m (318). AGA's share is 34 percent.

• Consolidated income after financial items increased by 11 per cent to SKr 785m (709), and net income was SKr 562m (496). Net income per share after full tax rose by 13 percent to SKr 2.34 (2.08).

• Investments in new plant and equipment amounted to SKr 678m (676).

• In June, AGA acquired the majority shareholding in BKZ, Belshish, Kishinev, Zorov, one of Russia's largest industrial gas companies and a leader in specialty gases. The company is located in the Moscow region and has 360 employees and annual sales of approximately SKr 45m. It is included in the AGA Group since July 1. AGA's operations in Russia also include gas companies in Kaliningrad and St. Petersburg.



INTERNATIONAL COMPANIES AND CAPITAL MARKETS

GE Capital plans to buy Japanese credit business

By Emilio Terazono in Tokyo

GE Capital, the finance arm of the US electronics group, is planning a move into the Japanese consumer finance market through the purchase of a consumer credit business from Minebea, the ball bearings company burdened by over-expansion during the late 1980s.

GE Capital will buy Minebea Credit's consumer loan credits of ¥120bn, while the credit company will retain its ¥80bn mortgage finance business. GE plans to build its Japanese operations around the consumer credit business, which is growing sharply due to the need for cash among consumers because of the prolonged recession and falling earnings. Earlier this year, Ford, the US carmaker, became the first foreign company to set up a consumer credit business in Japan.

While the purchasing price for the consumer credit business has not been disclosed, the agreement has come as a relief for Minebea. The company was forced to post a special loss of ¥10bn last March due to the equity infusion to the consumer credit affiliate. The parent company also provided loan guarantees to maintain the affiliate's cash flow squeezed by the sharp fall in the land collateral value backing its property-linked loans.

Bunds take inflation data in their stride

By Antonia Sharpe in London and Frank McGurty in New York

The German government bond market took the widely-expected rise in August inflation to a year-on-year rate of 3 per cent in its stride. Higher oil prices are believed to have caused the rise.

the Bundesbank's governing board, that the central bank was not unduly worried by the acceleration in inflation and that the rise in inflation was a further reduction in inflation. These comments were interpreted by some dealers as suggesting that one more discount rate cut was possible after all.

GOVERNMENT BONDS

gilt future rose 1/2 point to 101 1/2 in the late afternoon. Yesterday's publication of the weekly notes in circulation were also seen as positive for the market. Mr Simon Briscoe at S.C. Warburg said the rise of 6.3 per cent in the week to August 24 meant that he would be looking for MO to rise by just 0.3 per cent in August. This would bring the annualised three-month rate down below 6 per cent which compared with 8 per cent in May.

advantage of the recent healthy demand for index-linked gilts by offering £250m of index-linked Treasury stock for sale. By contrast, dealers said the vast proportion of the \$500m worth of conventional stock on offer was still unsold because its price was thought to be around one point too high for the market.

By the market the previous session. Still, the optimistic tone which had infused the market after Wednesday's successful five-year note auction carried over into yesterday morning's activity. Traders were cheered because the sale elicited unexpected demand from the full range of buyers, including individual investors and large institutional accounts. Their decision to come off the sidelines suggested the market may continue to move forward, or at least hold its current levels, during the early autumn.

Piper Jaffray-run funds may have lost \$700m

By Patrick Harverson in New York

A group of investment funds and private investor accounts run by a money manager at Minneapolis-based brokerage Piper Jaffray may have lost as much as \$700m this year because of derivatives-related losses, the firm has admitted.

Although Piper Jaffray has made a \$10m investment in one of the affected funds as a display of confidence, the firm is under pressure to provide further financial support to the funds and accounts managed by Mr Bruntjen. It also faces legal action over the losses.

Singapore Press Holdings raises US\$200m

By Antonia Sharpe

Singapore Press Holdings, the island republic's largest publishing group, has raised close to US\$200m through the private placement of foreign shares with institutional investors.

Japanese borrower launches \$500m issue

By Corinne Middelmann

The Eurobond market appeared to start winding down for the long weekend, with London closed for a bank holiday on Monday. Japan Highway Public Corporation launched its long-awaited \$500m 10-year bond issue, with Nomura and LYCB International as joint lead

by European institutional investors. However, the prospect of heavy supply of Japanese government-backed bonds in the near future held some investors back, one trader said. A swap opportunity in the Euro market spurred the launch of two retail-targeted four-year bond issues from KIV International Finance via BZW and BZW for General Electric Capital Corporation via UBS. Both deals were priced almost identically, offering a 7 1/4 per cent coupon and maturing on the same day.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner
BOSL, Class A1/B1	81	(a)	(a)	Jul 1998	3.00	-	CS First Boston
BOSL, Class A2/B2	1.1bn	(a)	(a)	Jul 2004	4.30	-	CS First Boston
BOSL, Class A3/B3	42.53	(a)	(a)	Jul 2004	5.50	-	CS First Boston
Japan Highway Public Corp.	500	7.625	98.564R	Sep 2004	0.255R	+32(7/16)-04	LYCB Int'l/Nomura Int.
YEN Western Australia Treas.Corp.	100m	3.10	100.10R	Oct 1998	0.15R	-	Delva Europe
CANADIAN TIRE	100m	6.375	98.845R	Oct 1998	0.25R	+23 (a)	Toronto Dominion Bank
Toronto Dominion Bank (Cayman)	100m	6.375	98.845R	Oct 1998	0.25R	-	Toronto Dominion Bank
NEW International Finance	150	7.75	98.825R	Sep 1998	0.20R	+5(7/16)-98	Barclays de Zeeuw
General Electric Capital Corp.	100	7.75	98.825R	Sep 1998	0.20R	+5(7/16)-98	UBS
AUSTRALIAN DOLLARS Deutsche Bank Australia	100	9.00	101.625	Oct 1998	2.00	-	Deutsche Bank London
SWISS FRANCES	100	6.25	102.00	Oct 1998	undis.	-	Banca del Gottardo
Swiss Finance Cayman Is. s.r.l.	100	5.50	102.35	Sep 1997	undis.	-	Swiss Bank Corp.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Country	Open	High	Low	Close	Yield	Week	Month
Australia	90.00	90.04	89.96	90.00	8.31	8.28	8.28
Belgium	7.250	04/04	92.5000	01/50	8.40	8.38	8.38
Canada	6.500	09/04	85.7000	01/50	8.70	8.68	8.68
Denmark	7.000	12/04	87.6000	01/50	8.88	8.80	8.80
France	100.00	02/08	102.5700	01/50	7.22	7.21	7.21
Germany	5.500	04/04	84.6000	01/50	7.85	7.82	7.82
Italy	8.750	05/04	86.5000	02/80	7.24	7.21	7.21
Japan	8.500	04/04	82.2200	02/80	11.81	11.72	10.80
Netherlands	4.500	02/04	103.3500	01/50	3.57	3.58	3.58
Spain	4.100	12/03	98.3800	01/50	4.86	4.82	4.82
UK	5.750	01/04	83.7000	01/50	7.22	7.22	7.22
US Treasury	92.000	02/04	103.2500	01/50	11.17	10.85	10.85
US Treasury	6.000	09/08	90.18	09/32	8.36	8.41	8.28
US Treasury	6.750	11/04	87.30	02/82	8.33	8.57	8.56
US Treasury	9.000	10/08	103.20	02/82	8.36	8.58	8.63
US Treasury	7.500	11/04	100.09	01/52	7.47	7.48	7.56
US Treasury	6.000	04/04	84.5400	02/80	8.38	8.42	7.84

UK GILT PRICES

UK GILT PRICES

Notes	Yield	Price	Yield	Price	Yield	Price
Shorter	8.32	100.00	8.32	100.00	8.32	100.00
Three 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Five 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nine 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Eleven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Thirteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Fifteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seventeen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nineteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00

FT-Actuaries Fixed Interest Indices

FT-Actuaries Fixed Interest Indices

High	Low	Est. vol	Open Int.
95.55	95.20	42570	61170
97.90	95.70	4605	26056
		0	0
OPTIONS (LIFE) Lin200m 100ths of 100%			
<hr/>			
	Dec	PUTS	
	2.58	4.57	
	2.80	4.96	
	3.04	5.26	
<hr/>			
open int., Cts 3742 Puts 5680			

FT Fixed Interest Indices

FT Fixed Interest Indices

Index	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18
Govt. Secs. (UK)	91.80	91.27	91.28	91.14	91.18	101.45	107.04	90.59
Govt. Secs. (US)	108.18	108.85	108.84	108.83	108.85	123.80	107.33	107.33
Govt. Secs. (JP)	122.40	122.40	122.40	122.40	122.40	122.40	122.40	122.40

GILT EDGED ACTIVITY INDICES

GILT EDGED ACTIVITY INDICES

Index	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18
5-year yield	8.45	8.55	8.40	7.94	8.63	8.56	7.87	-
10-year yield	8.48	8.56	8.40	7.94	8.63	8.56	7.87	-
20-year yield	8.41	8.50	7.33	8.59	8.42	8.89	8.79	-

FT/ISMA International Bond Service

FT/ISMA International Bond Service

Index	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18
US Dollar	91.80	91.27	91.28	91.14	91.18	101.45	107.04	90.59
US Dollar	108.18	108.85	108.84	108.83	108.85	123.80	107.33	107.33

Other Fixed Interest

Other Fixed Interest

Index	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18
US Dollar	91.80	91.27	91.28	91.14	91.18	101.45	107.04	90.59
US Dollar	108.18	108.85	108.84	108.83	108.85	123.80	107.33	107.33

UK GILT PRICES

UK GILT PRICES

Notes	Yield	Price	Yield	Price	Yield	Price
Shorter	8.32	100.00	8.32	100.00	8.32	100.00
Three 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Five 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nine 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Eleven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Thirteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Fifteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seventeen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nineteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00

UK GILT PRICES

UK GILT PRICES

Notes	Yield	Price	Yield	Price	Yield	Price
Shorter	8.32	100.00	8.32	100.00	8.32	100.00
Three 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Five 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nine 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Eleven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
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Seventeen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nineteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00

UK GILT PRICES

UK GILT PRICES

Notes	Yield	Price	Yield	Price	Yield	Price
Shorter	8.32	100.00	8.32	100.00	8.32	100.00
Three 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Five 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seven 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nine 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
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Seventeen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nineteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00

UK GILT PRICES

UK GILT PRICES

Notes	Yield	Price	Yield	Price	Yield	Price
Shorter	8.32	100.00	8.32	100.00	8.32	100.00
Three 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Five 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
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Nine 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
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Thirteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Fifteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Seventeen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00
Nineteen 1/2%	8.32	100.00	8.32	100.00	8.32	100.00

UK GILT PRICES

UK GILT PRICES

FT/ISMA INTERNATIONAL					
Listed are the latest international bonds for which					
	Issued	Bid	Offer		
U.S. DOLLAR STRAIGHTS					
Abbey Nat Treasury 8 1/2 03	1000	91 1/2			
Alcan Pacific 7 1/2 88	1000	101 1/2			
Alfa Oil 8 1/2 88	400	102 1/2			
Bank of Tokyo 8 1/2 86	100	102 1/2			
Banque Par 8 1/2 88	1000	95 1/2			
BCE 7 1/2 87	150	102			
British Gov D 21	1500	105 1/2			







## COMPANY NEWS: UK

Development activities revived as industrial demand improves  
Slough advances to £33.3m

By Simon Davies

Slough Estates, the UK's largest industrial property company, yesterday announced a 16 per cent increase, from £28.8m to £33.3m, in pre-tax profits for the six months to June 30, reflecting an improving rental market.

Sir Nigel Mobbs, chairman, was "confident about the medium term prospects for property in general and the company in particular". He said Slough was seeking more acquisitions, following the £76m invested in the first half.

After a lull during the property slump of 1991-92, the company has revived its property development activities, constructing 145,000 sq ft of property in the last six months. It is proceeding with a further 230,000 sq ft of development.

Mr Derek Wilson, group managing director, said Slough would proceed with selective "speculative developments", as demand for new industrial property had substantially improved.

Turnover fell from £99m to £92.5m as a result of a sharp decline in property trading activity.

Property investment revenue, however, increased from £88m to £72.1m.

In the UK, occupancy rose from 92.2 per cent to 93.4 per cent, as the company achieved significant lettings. Occupancy levels for its international portfolio also improved.

During the period, the company sold £46m (£21.9m) of Australian property at above book value, but trading profits amounted to only £800,000 and there were £500,000 of provisions against the values of its trading portfolio. Property investment profits amounted to £59.5m (£55.3m).

Slough acquired a £15.3m industrial estate, the £55m Wincoburn Triangle business estate, and £5.5m of industrial property in London during the first six months of 1994, following five years of limited activity.

The company is looking for other purchases, "on a selective basis".



Sir Nigel Mobbs: confident about medium term prospects

There was a £4.4m associates' profit from disposals from the Candover 1989 Fund, compared with a nil contribution in 1993.

Basic earnings per share

increased from 4.4p to 4.7p. The interim dividend is held at 3.1p, as expected, as the 1993 full year dividend was uncovered.

See Lex

## Jupiter European to triple in size

By Bethan Hutton

Jupiter European Investment Trust has announced plans to raise more than £41m of new capital through a placing and open offer.

This would almost triple the size of the split-capital trust, which was launched in 1990 and has assets of about £25m.

"We believe the current weakness in European equity markets represents an opportunity time to expand significantly JET's investment portfolio," said Mr John Duffield, chairman of Jupiter Tyndall Group, which manages the trust.

The issue will not change the capital structure of the trust, but it will increase the net asset value per ordinary share by 2.7 per cent, and increase the capital cover on zero dividend shares from 1.62 to 1.65.

All the 29m new zero dividend shares, at 46p, and 29m new ordinary shares, at 52p, have been placed with institutions, but can be recalled to meet demand from existing shareholders in the open offer.

The trust is also placing 5.5m new warrants at 52p. At this price, the zero dividend shares have an annualised gross redemption yield of 10 per cent, and the ordinary shares yield 2.3 per cent.

Existing shareholders and warrant holders are being offered new shares in the ratio of 1.3 new ordinary shares for each ordinary share held, 1.3 zero dividend shares for each zero dividend share held, and 1.3 ordinary shares and 1.3 zero dividend shares for each warrant held.

The open offer closes on September 16, and a meeting to approve the proposals will be held on September 19.

Mr Norman Lamont, the former chancellor of the exchequer, recently joined the board of Jupiter European as a non-executive director. He is also on the boards of two other investment trusts managed by Jupiter Tyndall.

## BSkyB soars to £177m as subscribers increase

By Raymond Snoddy

British Sky Broadcasting, the UK satellite broadcasting venture, yesterday announced a continuing rise in both subscribers and profits in the year to June 30.

Profits for shareholders jumped from £54.1m to £176.8m, which includes external interest payments but not interest due on loan stock held by shareholders.

Amid speculation that the rate of increase in the number of subscribers had been leveling off, BSkyB said that during the year the number of paying subscribers had increased from 2.35m to 3.46m and the upward trend was continuing.

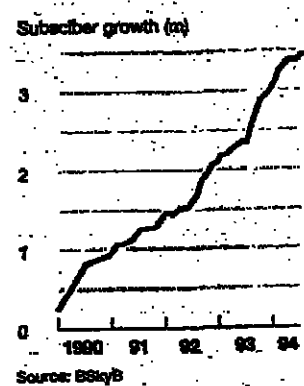
The company said that the number of subscribers to the BSkyB movie channels had now reached 2.6m, with 2.5m subscribing to the Sports Channel.

More than 85 per cent of all subscribers were paying for at least one premium channel.

The results were announced as the company plans to add four new programme services to the existing 12 channels in Sky Television's multi-channel basic package on top of a second sports service at week-ends.

The four range from the 24 hours a day music channel, VR1, to the Learning Channel, broadcasting for seven hours a

British Sky Broadcasting



Source: BSkyB

day, a 12-hour Travel Channel and four hours a day during the week of the Romance Channel - devoted to soap opera.

The introduction of the new package of channels could presage an increase in the cost of the basic subscription package.

Mr Richard Brooke, chief financial officer, would only say yesterday: "Pricing is something we look at as we add value to the package."

BSkyB returned £620m to shareholders during the year, £120m from operating cash and £500m in loans raised from a syndicate of banks.

Mr Brooke said he expected to pay a further £200m this year towards the £1.25bn still outstanding

on their investment.

The main BSkyB shareholders are News Corporation with 50 per cent, Pearson, the media and information group which owns the Financial Times, and Chargeurs, the French transportation and media group, with 17.5 per cent each and Granada Group with 13.5 per cent.

Mr David Chance, deputy managing director of BSkyB, said he was confident that the current upward trends in satellite dish sales and subscriptions would continue.

"In the last five weeks dish sales have increased from 11,000 to 17,000 a week and that's before the autumn promotion," he said.

He added that "churn" - the industry term for subscribers who have switched off - had been cut from 15 per cent in 1992-93 to 12 per cent this year.

Turnover increased from £379.8m to £550.5m with operating costs rising from £318.3m to £380.4m.

Operating profits of £170.1m (£61.5m) were boosted by a £20m profit on the sale of the second Marconi satellite which was used to broadcast BSkyB services before the merger with Sky.

Losses of £4.3m from associated companies related to the start-up cost of the 50 per cent-owned Nickelodeon children's channel.

## JFB raises £6.25m in MBO and issues trading warning

By Katrina Lowe

Johnson & Firth Brown, the specialist engineering group, is selling a portfolio of companies from its light engineering division to Clearbase, a consortium led by Mr George Hardie, joint managing director and finance director of JFB.

JFB also said that problems at Woodbank (UK), a loss-making light engineering company, were "considerably more serious than previously expected" and were likely to have an adverse effect on trading in the year to September 30.

JFB said the gross proceeds

would be £5.25m cash, representing consideration of £3.57m and £1.68m as repayment for inter-company debt. Further payment up to £500,000 might become due depending on the extent to which Clearbase was able to utilise tax losses being transferred to it.

In June, JFB announced interim pre-tax losses of £842,000, against profits of £2,07m, and said there were plans to sell companies in the light engineering division as part of the group's efforts to focus on core activities.

Mr Hardie said yesterday that £2.75m of the funding

would come from the management and venture capitalists, with the remainder from Bank of Scotland. Gearing was expected to be about 90 per cent. The post of finance director, would be filled by Mr Tony Edisbury, JFB company secretary.

Shareholder approval for the deal will be sought at an extraordinary meeting on September 12.

Turnover of the companies being sold amounted to £21.2m in the year to September 30 for pre-tax profits of £783,000.

JFB's shares closed 3p down at 41p.

## Finnish purchase lifts Life Sciences

By Tim Burt

Life Sciences International, the laboratory equipment company, yesterday announced a 28 per cent increase in first half profits after enjoying contributions from new acquisitions and improved European distribution.

Input from Labsystems, the Finnish pipette maker acquired for £33.5m last year, helped lift pre-tax profits from £10.3m to £13.2m for the six months to June 30, on turnover ahead 31 per cent at £36.8m (£36.2m).

Of the increased profit, almost half was due to the new subsidiary.

"Labsystems has been very important to us," said Sir Christopher Bland, chairman. "It has strengthened our presence in Europe and given us access to new markets in China and Japan."

The subsidiary's buoyant performance underpinned trading profits of £14m (£10.2m), and helped offset subdued con-

ditions in key markets such as North America, France and the US.

Nevertheless, the group said it managed to overcome weak demand by building market share "through the exertions" of its direct sales force.

The shares closed up 8p at 153p, some 45 per cent ahead of the year's low of 107p.

Sir Christopher, formerly chairman of London Weekend Television, claimed partial responsibility for the market's renewed enthusiasm.

"When the shares dipped, I doubled my holding to some 2m shares. It restored confidence and cheered people up a bit."

He also said the group hoped to reduce gearing from 71 per cent - equivalent to borrowing of £28m - to less than 60 per cent by the year end.

Borrowings increased following the purchase of Labsystems and the £15.5m acquisition of Hyfield, the molecular biology company, in June. The large proportion of high

margin products, meanwhile, helped cash generation reach 83 per cent of trading profit.

Earnings per share rose from 4.3p to 5p, on a fully diluted basis.

An interim dividend of 1.5p (1.4p) is declared, with a scrip alternative for the fifth successive year.

## COMMENT

Having given up the helm at LWT, Sir Christopher has been able to devote more time to Life Sciences. It shows. The group has bounced back from disappointing full year figures

thanks to better housekeeping and profits from Labystems, which has proved a very shrewd acquisition. However, some hurdles remain before it achieves the kind of growth to push the shares back to January's 171p high. It must pursue greater market share in the UK and win sizeable orders from the US government's research funding budget. If it achieves those two goals, full year profits could exceed £28m. On a forward multiple approaching 14, the shares are worth considering as a long-term investment.

The US group made operating profits of £100,000 during the year to March 31, on sales of £12.3m.

## Fairey \$14m US buy

Fairey Group, the industrial electronics and specialist engineering group, has agreed the purchase of Massachusetts-based Imaging Technology.

Consideration for this manufacturer of modular computer boards amounts to \$13.9m (£9.9m) cash, satisfied from

Fairey's existing resources. Completion, subject to formal confirmation by Imaging shareholders, is expected to take place next month.

The US group made operating profits of \$100,000 during the year to March 31, on sales of \$12.3m.

## NEWS DIGEST

## Quicks advances to £1.94m

Quicks Group, the Manchester-based motor distributor, reported interim pre-tax profits ahead by 41 per cent at £1.94m, against £1.38m.

Turnover for the six months to end-June improved 20 per cent from £98.5m to £120.5m, helped by the acquisition of Laidlaw in July last year.

The result was struck after interest charges of £905,000 (£844,000). Earnings per share came out at 5.3p (5.2p), taking account of the £2.78m placing and open offer to fund the Laidlaw purchase. The interim dividend is raised from 2p to 2.25p.

## London City has 85% of Towles

London City Equities now controls 85 per cent of the voting rights of all shares in Towles. All offers have been declared unconditional.

London City now speaks for 88.06 per cent of the ordinary,

82.21 per cent of the A ordinary, 98.48 per cent of the A preference and 87.8 per cent of the B preference.

## Murray Income net assets slip

Net asset value per ordinary and B ordinary shares of Murray Income Trust stood at 314.4p at June 30, down from 387.8p six months earlier and 318.5p at end-June 1993.

Available revenue was £9.54m (£8.71m) and earnings per ordinary share came out at 11.42p (10.49p) - or 11.31p (10.39p) assuming full conversion of the B shares.

As already announced, the final dividend is raised to 4.3p, making 11.3p (10.9p) for the year, and the directors forecast a 7 per cent increase in the final dividend for 1995 to 4.6p which, with the previously forecast interim of 7.26p, would take the total to 11.86p.

## Select Industries loss widens to £2.32m

Select Industries, which joined the USM in September last year, reported losses of £2.32m pre-tax for the year to June 30,

against £889,000 for the previous six months.

The company, which has changed its year end from December to June, makes the AirBoss wheel system. Its ultimate holding company is AirBoss of Australia.

Turnover was £1.04m (£1.01m). Mr Simon Raymond, chairman, said sales had exceeded £1m for the first time and had doubled compared with the previous 12 months. He added that the loss was in line with management projections.

The company intends applying for a full listing next year.

## Roxspur in black with £0.12m

Roxspur yesterday reported its first full-year profit since it was floated as Levercrest in June 1990, helped by improved manufacturing efficiency and a contribution from Brearley Group, acquired in March.

On increased sales of £45.1m (£4.18m) a pre-tax profit of £120,000 was achieved, compared with a £125,000 deficit previously.

Roxspur said that its strong second half bias had continued. Levercrest, which manufac-

tures and installs playground equipment, increased manufacturing efficiency and made a substantial contribution to operating profits of £189,000 (£29,000 losses). The operating loss was struck after absorbing £175,000 of abortive acquisition costs.

In the 10 weeks since its acquisition, Brearley added £4,000 to overall pre-tax profits on sales of £708,000. The group makes electronic and electro-mechanical products.

Group earnings per share were 0.4p, compared with losses of 0.9p.

## Oxford Molecular makes £5m US buy

Oxford Molecular Group, which came to the market in April, is acquiring IntelliGenetics, a US-based company which develops DNA and protein sequence analysis software, for £5.2m.

The consideration consists of \$625,000 (£403,000) in cash, \$850,000 in loan notes and the issue to Amoco Technology, the vendor, of 6.51m new ordinary shares.

Oxford, which develops computer software for use in drug design, also announced pre-tax

losses almost doubled, from £485,000 to £933,000, for the half ended June 30.

Mr Roderick Hall, chairman, said the deficit reflected significant investment in personnel and products to develop the business.

Turnover advanced by 84 per cent to £1.09m (£591,000), including £590,000 of hardware sales. Software turnover increased by 4 per cent.

Losses per share on an increased capital emerged at 3.5p (4.4p).

## £4.78m non-core sales by UK Safety

UK Safety, the footwear manufacturer, has raised a further £4.78m from the sale of non-core assets acquired when it reversed into TSW Television South West, the former independent television contractor.

It has sold its remaining holding in Soci  t   Europ  enne des Satellites, the operator of the Astra satellites, for £4.08m, a surplus over book value of £2.3m, making a total profit on the whole disposal of £2m.

It is also selling the studios and former offices of TSW in

Plymouth for £700,000, producing a loss of £550,000 against book value.

## Welsh Industrial net assets up 31%

Welsh Industrial Investment Trust lifted net asset value per share by 31 per cent, from 156p to 203.6p, during the year to April 5.

Net profits dropped from £86,727 to £53,183. Mr Alfred Stirling, chairman, said this reflected the continued trend to lower interest rates and low yields on the trust's selected growth investments.

Earnings per share dropped from 6.13p to 3.65p; a maintained single final dividend of 4p is recommended.

## Shorrocks advances to £306,000

Shorrocks Group Holdings maintained its improvement with pre-tax profits up sharply from £80,000 to £306,000 in the first half of 1994.

Turnover of the USM-quoted group, which has interests in branch support systems and allied equipment, rose 27 per cent from £3.33m to £4.21m.

Basic earnings per share reached 6.6p (1.7p) or 6.5p fully diluted and the interim dividend is stepped up to 2.7p (2.4p). A 1-for-2 scrip issue is proposed.

## Scottish Investment asset value 273.3p

Scottish Investment Trust saw a decline in its net asset value from 280p per share at its October 31 year-end to 273.3p at July 31. However, over the 12 months net asset value rose by 7.6 per cent.

Gross revenue for the nine months increased to £22m (£20.5m); the costs of servicing the new £50m debenture, however, meant that pre-tax revenue slipped from £14.1m to £13.1m.

## M&amp;G Income net asset value at 73.3p

The split capital M&G Income Investment Trust had a net asset value of 73.3p per capital share at July 31, down from 83.45p at end-January, but representing a modest increase on a year-on-year basis.

Net revenue for the six months improved to £6.72m

(£6.08m) for earnings of 2.72p (2.46p) per income share. A second interim dividend of 1p makes 2p to date.

● The smaller M&G Recovery Investment Trust reported net asset value per capital share of 70.04p at June 30, up from 67.59p a year earlier.

Attributable revenue for the three months to end-June amounted to £1.41m (£1.31m), equivalent to earnings of 1.05p (0.99p) per income share.

An unchanged first interim distribution of 0.85p is declared.

## Delaney turns in £232,000

Delaney, the shopfitter and joiner, consolidated its recovery in 1993 and reported a pre-tax profit of £232,000 for the half year to June 30.

The outcome compared with a loss of £187,000 last time and came from turnover up from £7.52m to £8.97m. Earnings per share emerged at 0.2p (0.3p losses).

No interim dividend is declared, but Court approval for a share capital reconstruction was granted on July 20, leaving the way open for the company to distribute profits.

Anyone who sold  
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By: BankAmerica National Trust Company  
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Date: August 22, 1994

CORRECTION NOTICE  
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The interest rate applicable to the interest period from 10 August 1994 to 10 February 1995 is determined by the reference agent is 5.50% per annum (instead of 5.25% mentioned in the notice dated August 12, 1994) namely USD 281.11 and not USD 268.33 per \$100 of USD 10,000

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● The management fee is lowered from 0.75% to 0.50% p.a.  
● Minimum investments are lowered:  
for the AIGF-PLG from NLG 10,000 - to NLG 1,00



## RECRUITMENT

JOBS: Many organisations are not tapping the drive and enthusiasm of graduates

## Tired corporate bodies reject new blood

The seasonal emergence of thousands of university graduates on to the jobs market has initiated the annual debate among recruiters about their respective merits.

Typically, this appears as a series of gripes and moans about the graduates' quality and commitment. Graduates are either too complacent, too confident or too timid. It seems that they cannot win, no matter how they approach their job applications and interviews.

Once through the door, full of vigour, eager to prove themselves, how often do they find themselves reined in and told they must walk before they can run? How many have their confidence undermined by older hands ready to focus on mistakes but sparing with praise when a job is well done?

These are some of the comments collected by a Glasgow-based employment consultancy. A graduate working in consulting said: "I joined the company and I had a brilliant training course and then I just wasn't given anything to do. There were a load of us who were all assigned together and, all right, we had a good laugh, sat there playing cards all day, but it's not really how you anticipate spending your first months with a company."

Another said: "Something I found quite strange was that the whole idea of recruiting externally was to bring bright new blood in, new

ideas. But anybody who goes against conventional ideas and traditions finds it just works against them. It's very much a case of don't rock the boat and you'll do fine."

Such negative experiences are far too common, according to Yellowbrick, the consultancy which collected them. Instead of focusing on the merits of graduates, it has chosen to study the different approaches towards their employment. The resulting report - Delivering the Promise - concludes that many organisations have become complacent about the recruitment of graduates and do too little to maximise their potential.

The company conducted interviews with graduate recruits and personnel departments in 15 private and public sector organisations, reflecting a broad sectoral spread and which between them were responsible for recruiting some 2,000 graduates a year.

It found that selecting graduates is an expensive business. A recruitment cost of £25,000 per graduate is a realistic figure, says the report, although estimates among different employers ranged from £5,000 at the

lower end to as much as £40,000. When salary, training and overhead costs are included, a new graduate will cost an employer in excess of £100,000 over the first three years, says Yellowbrick.

You might expect, with that kind of outlay, companies would give the same thought to developing their graduates as to a new product range. Instead, many employers appear to take the view that graduates are wet behind the ears and know nothing. Whether it has anything to do with the generation gap or fading memories of youth, some managers continue to harbour resentment, even hostility, towards the product of universities.

The result in such workplaces is that enthusiasm and drive are less likely to be tapped than drained away. But why recruit them at all if your approach is the corporate equivalent of putting bromide in the tea?

The report says graduates are recruited for three basic reasons: their future potential and prospects in senior management; their intelligence and knowledge to do an immediate job; and for their

injection of new ideas and energy. In spite of this, companies often fail to live up to the expectations of graduates, sometimes leading to disillusionment, an early move and a loss to the employer of the front-end investment in their careers. If companies portray themselves at the recruitment stage as fast moving and dynamic and fail to deliver this image in reality, they can expect a negative response from their graduates, says Yellowbrick.

The report finds that those companies which expect a lot of their graduate recruits receive the highest returns in terms of performance. "Graduates arrive at an organisation with up to date knowledge, fresh creative potential, yet often this is ignored because the ideas may be put across in the wrong way," says Colin Graham, a Yellowbrick partner. "The challenge is to help these recruits communicate their ideas in a way that can benefit the employer."

He adds: "We asked every company when they expected the graduates make a significant contribution. Between six and 18 months was the standard reply but one company

we went to replied: 'Day two'." This meant that on their second day in their new job a group of young recruits would be given a project brief and budget of up to £100,000.

Graham commends the approach: "Graduates come to their new jobs with high expectations and these play an important part in their performance, attitudes and habits."

Since, according to a Department of Employment study, graduates spend, on average, only three years in their first job, it perhaps makes sense to make the most of them without delay.

While Graham concedes graduates would require further training specific to the particular job - sometimes because they need professional qualifications - the research had found the longer graduates were treated as trainees, the more likely they were to act as trainees.

Prof Charles Handy, whose books on the organisation of work have inspired new approaches to employment and management, says in support of the findings: "It has always

seemed amazing to me that companies go to a lot of trouble to recruit the brightest of the bright and do nothing to use their brightness."

One of the main reasons for under performance of graduates, says the report, was poor management. "They should be assigned to competent professional managers who can give them responsibility while at the same time extending them the support they need," says Graham, who advises companies to carry out regular appraisals. "Graduates are used to continuous appraisal and they find it a useful source of encouragement."

Apart from its criticisms, the report found good practices worth highlighting. It identified SmithKline Beecham, the pharmaceutical group, and GKN, the engineering company, as having particularly effective graduate development policies. The cream of the SmithKline Beecham graduates from its worldwide recruitment is channelled into a fast track programme.

This allows them to tour its international offices and plants, developing new ideas and reporting directly to the main board.

The top two or three trainees from this group will then be promoted to a comparatively senior post, something like the post of marketing director of a Latin American subsidiary, in their mid 20s.

The report points out that companies such as GKN which take a long-term strategic view towards graduate employment have had far better results from their training programmes than those which turn their recruitment on and off with short-term economic fluctuations.

Unless companies approach their graduate recruitment in an organised, structured way they can only blame themselves if they see their promising youngsters walking out of the door to a competitor at the first opportunity. It is not simply lost investment. It can also be a lost opportunity. It can also be a lost investment. It can also be a lost opportunity. It can also be a lost investment. It can also be a lost opportunity.

The full report, Delivering the Promise, costs £295 and can be obtained from Yellowbrick, Suite 25, Block 5, Templeton Business Centre, Glasgow G40 1DA. (Tel: 041 554 4500, fax: 041 554 2800).

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## ACCOUNTANCY COLUMN

## Role of auditing submerged by small print

Roger Davis argues that the profession needs to take more heed of clients' demands than standards

It is time that the auditing profession stopped hiding behind technicalities and faced up to the need to make its service more relevant to its clients.

British industry has a huge stake in the auditing profession. Company audits cost some £2bn annually. Audited accounts affect all major business decisions. Auditing firms train many of the brightest graduates for an industrial career. The auditor is a valuable independent source of advice to management.

It is therefore a great mistake that industry's interests are largely being ignored in the long-running debate on the role of auditing. My firm's recent surveys show that what company directors increasingly want from their auditors are the courage to constructively challenge them about their stewardship, innovative ideas, and, above all, a commercial outlook.

What the profession is doing instead is immersing itself in developing a plethora of arcane accounting and auditing rules with which industry is, frankly, getting fed up. The first UK accounting standard had nine pages, the latest has 137.

Dependence on a litany of technical jargon from somewhere the other side of the ocean layer will seriously deprecate the asset prized most by company directors: the auditors' independence of mind to tell the board, from their wide professional experience, what they really think.

We have a disconnection of major proportions. And if the more strident academics have their way, the audit would become a highly regulated activity. The auditor-director relation-

ship would become adversarial. Far from enhancing the value of audit to directors, shareholders and anyone else, compliance with the rules would become the end in itself. It would be demoralising to the outlook of young people joining the profession.

What we need to do is encourage expansion of the auditor's mind, and not of the rule book. I am ashamed to say that the academics do not need much encouragement. Auditing firms themselves have been asking for more rules. It is partly a self-induced weakness to avoid having to make difficult judgments in a competitive climate.

But others must also take their share of the blame. Time was when the auditor's words "my judgment" were invariably respected. Now all too often the response is "Show me the rule which says we can't do it," not only from company directors but from lawyers and from financial institutions peddling artificial accounting schemes.

Auditors' fears about litigation are now taking a real grip on this mentality. It is safer to be able to say in court that you complied with all the rules. I did not join my profession to become the involuntary equivalent of a Lloyd's Name, or even worse to underwrite risks the commercial insurance market will not touch. But by signing an audit report today, that is increasingly the position I am in: risking being unjustly sued.

The debate is far from academic. A creeping legalistic mentality in the profession will be debilitating to industry and the economy. Commercial decisions are increasingly taken with an eye over the shoulder

towards how they will look in the accounts. But a 100-page accounting or auditing standard will not define a good financial judgment any more than it will an elephant.

There will be greater encouragement to short-termism because of the loss of flexibility to account for the longer term substance of decisions. It will be debilitating to the auditor's mind-set: tidying figures into the right boxes diverts the auditor's focus from the underlying commercial performance.

Not least, it will weaken the commercial outlook of graduates the profession trains for industry, many of whom, unlike other countries, join the profession with non-accounting degrees.

Colleagues in other countries who have gone further down the same path have cautioned me against following them. In the United States, there are now 117 accounting standards and hundreds of other official pronouncements. There are, for example, references to lease accounting in 99 accounting regulations.

In most of continental Europe, the legal form of accounts, often driven by the tax regime, is a dominant factor, as it is for Japan. But all still have business scandals. The detailed standards do not appear to have stopped them.

No one can argue against greater comparability of accounts - which is one purpose of the standards. But there is no absolute in comparability. The only question is how far do we go? International comparability has to

be the goal, but the chances of this diminish as each country goes on expanding its own accounting lexicon.

The British created accountancy as a real profession in which experienced professional judgment counted for more than theory. It led much of the world. It is time for my profession to wake up and realise we now face the greatest challenge in our history to retain our relevance to the business community.

The inescapable choice is either to continue on the slide to a legalistic profession or for the profession to do something about it. I am encouraging all my partners to carry out a simple test in boardrooms. At every board meeting or audit committee we attend to present the results of the audit, we should say to the directors: "On a points scale of 0 to 10, this is what we think about the quality of your profits and the quality of the balance sheet."

This is how much of your profits have come from making widgets and that is how much has come from financial schemes. And, as the final test of quality, we have compared the profits with the cash flow and that is how much is in the bank.

Equally, on the subject of internal controls, I suggest that we tell directors the five most important things they need to put right. The idea is simple, and because of this it works. Every director joins in the discussion.

The directors are beginning to throw back similar questions to us. "On a points scale of 0-10 how do our accounts overall compare with best practice?" is a recent quote I heard. The answer we gave of 8% was not

acceptable. "I don't deal in halves, and there is a big difference between 8 and 9 in my view," the director said, thus putting pressure on the auditor to come off the fence.

It is this kind of simple question and answer test which reflects the mood of the great majority of boardrooms around the country. It accords with the business-like way in which directors run their meetings.

A major problem remains: that a lot of unproductive time still needs to be spent on accounting minutiae. Because the rule book is already so long, the auditor has painstakingly to explain interpretations of the standards, and to discuss other potential hostages to fortune which may be referred to the regulator by those with axes to grind.

Auditors need to convey in everyday language to non-accountants in the boardroom what they really think as a result of thousands of hours of audit effort. The benefit of all this effort can easily be lost in the five minutes they have to make their impact - which is about the length of time it takes to read the first couple of pages of the latest accounting or auditing standard.

In summary, the profession needs to reposition itself away from its narrow compliance mentality towards being a genuinely independent, professional adviser, challenging boards in the everyday commercial language of business. We should be in the crowd's nest warning of icebergs, not below decks busily defining what an iceberg looks like. The author is head of audit at Coopers & Lybrand.



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## COMMODITIES AND AGRICULTURE

## World wheat forecast cut by 8m tonnes

By Richard Mooney

The International Wheat Council has reduced its estimates for 1994-95 world wheat production and, to a lesser extent, consumption.

In its latest Grain Market Report the London-based IWC blames reduced crop expectations for Russia, Canada, Pakistan, Turkey and Australia for the 8m-tonne cut, compared with its projection a month ago, in the production figure. This is now put at 536m tonnes, 23m below the 1993-94 total. Its consumption estimate has been cut by 3m to 544m tonnes.

As a result of persistent hot, dry weather in July Russia is now expected to produce 97m tonnes, 1m less than indicated in the July report.

The Canadian forecast, down 800,000 tonnes from last month at 23.8m, is now 4m tonnes below the 1993-94 output. The IWC attributes this to a drop in spring sowings as growers switched to more profitable crops like canola (oilseed rape) and soybeans.

With drought conditions persisting in the eastern states of Australia another 2m tonnes has been trimmed from that country's estimate, taking it to

## Palm oil prices at highest since 1984

By Kieran Cooke in Kuala Lumpur

Export prices for Malaysian palm oil have hit the highest levels for more than 10 years and traders are forecasting further gains as world demand increases.

This week the export price for immediate delivery of Malaysia's crude palm oil reached \$1,482 (2354) a tonne - the first time since 1984 that prices have breached the \$1,400 mark.

"Rising demand, particularly from China and Pakistan, plus lower Malaysian production this year is likely to push prices up still higher," said a Singapore-based commodities trader.

Malaysia is the world's biggest producer of palm oil, accounting for about 55 per cent of total global output.

Mr Lim Keng Yek, the country's minister of primary industries, said that Malaysia's palm oil output this year was likely to be lower than the 7.4m tonnes produced in 1993 because the local crop was "over-stressed" after two years of good yields.

Its palm oil stocks have been steadily declining in recent months according to latest statistics from the palm oil registration and licensing authority, stocks at the end of July were 451,500 tonnes, a 4 per cent drop on the previous month's figure.

Meanwhile Malaysia's palm oil producers have stepped up pressure on the government to take action to alleviate severe labour shortages in the plantation sector.

Plantation owners say that more should be done to ensure that foreign workers stay on the plantations and not move after a few months to factory jobs in urban areas. Many palm oil and rubber estates in Malaysia are more than 60 per cent staffed by immigrant workers.

## Fishmeal plants gobble up Peru's marine wealth

Sally Bowen reports on the crisis threatened by overcapacity and inefficiency

Peru's fishmeal industry, already the world's number one exporter in 1993, is set for even more spectacular figures this year. The catch in the first six months was almost half as large again as last year's and, with new plants coming on stream along the coast, quality is on the increase as well as quantity.

"It's an extraordinary year for fishing," says Mr Dante Matellini, the retired admiral who presides over Pescapero, the world's largest fishmeal producer. Pescapero was created in the early 1970s when the then left-wing military government nationalised the bulk of the privately-owned plants.

With favourable climatic conditions and fish stocks fully recovered after the 1991-92 ravages of the warm current known as "El Niño" (The Child), Mr Matellini has more to keep him busy than simply producing and selling fishmeal. He is also charged with the privatisation of the state's assets: some 30 fishmeal factories and four fish oil refineries.

Pescapero's sale was originally announced almost two years ago. Now new chief, Mr Matellini, has redrawn the strategy to sell the plants as separate, legally-constituted companies rather than as subsidiaries.

But, working at capacity, Peru's hungry processing plants can gobble up around 30,000 tonnes of raw fish an hour.

By early July, Pescapero had exported 450,000 tonnes of fishmeal, worth \$144m - about a third of the 1994 national total so far. Each year, however, its share dwindles as private producers bring new, high-tech technology plants on stream to turn out "special" quality fishmeal.

One such is the \$22m installation belonging to Sindicato Pesquero (Sipepa), near the port of Matarani on Peru's southern coast, where fish stocks are now proving more reliable. Sipepa is far and away the country's leading private company, with 1993 exports worth \$75m. This year's shipments could be 50 per cent higher.

Pesquera Austral, in the number two slot and investing heavily, has recently built two new special quality plants on the south coast of Lima. It has launched a \$30m Euronote issue to help finance restructuring and expansion.

In all, the SNP's general manager, Mr Richard Diaz, can reckon up some \$400m in fresh private sector investments

planned and already under way for fleet and plant modernisation.

But, with all the entrepreneurial activity, Peru's anchovy and sardine stocks are being stretched to their limits - some suspect they may already be over-fished. The last time Peruvian fishermen caught quantities similar to this year's was in record-breaking 1971. That free-for-all decimated stocks and plunged the fishmeal industry into crisis for years.

The UN's Food and Agriculture Organisation is working with Peru's fisheries ministry and maritime institute (Imarpe) to make a better evaluation of the resource. Mr Diaz says "preliminary information from the study indicates there may have been errors in calculating the biomass in previous years. Or else the 'biological' fishing ban has allowed stocks to build up."

Nevertheless, the anchovy and sardine caught off the Peruvian coast are finite. Apart from improving the conversion ratio of raw material to finished product fishmeal producers may soon have to alter waters but to move into deeper waters where virtually untapped stocks of horse and jack mackerel abound.

Investment in deep-sea trawlers, of course, is expensive and, according to the SNP, Peru's very private fishing sector (no Peruvian fishing company is yet publicly traded) carries a heavy burden of debt.

One option for the forward-looking company is a joint venture backed by foreign capital. Peru's Sotomayor group, 40 per cent owned by American Proteins of Atlanta, has embarked on a tuna-fishing venture in association with JIDO, the Japanese investment and development organisation.

The first of a projected four-ship fleet is already operating off the Peruvian coast and sailing tuna to Japan for sashimi. Dutch company Van der Zwan, meanwhile, has bought back seven Dutch-built trawlers originally supplied to now-liquidated Sipepa, the former state-owned high seas fishing fleet. In a joint venture with a local company based in Peru's northern port of Paita, a couple of the reconditioned trawlers are to produce frozen fish, mainly hake, for export to Europe.

A further, obvious option is for Peruvian companies which see the writing on the wall is to launch a public share offering. Both Sipepa and Sotomayor say they are considering it.

## Canadian wood industry faces pay strike threat

By Robert Gibbons in Montreal

The IWA-Canada union, representing British Columbia's wood workers, has demanded pay increases totalling 18 per cent over the next three years.

The employers' group, Forest Industrial Relations, immediately dismissed the demand as "out of line" and far from

reflecting recent pay settlements generally in Canada.

The union, which last week won a strike mandate from its members, said the industry was making large profits and could afford a good increase.

"It's a stand-off and we're not sure we'll amend our position," said Mr Gerry Stoney, IWA-Canada president. No negotiations are scheduled yet.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	High	Low	Settle
1915-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1915-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1915-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1915-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1915-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1916-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1917-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1918-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1919-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1920-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1921-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1922-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1923-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-4	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-5	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-6	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-7	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-8	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-9	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-10	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-11	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1924-12	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1925-1	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1925-2	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1925-3	1497.5-8.5	1515-8	1487.5-8.5	1515-8
1925-4	1497.5-8.5	1515-8		







**INVESTMENT TRUSTS - Cont**[illegible]

هكذا في الأصل

### SYSTEM COMPANION

LEISURE & HOTEL



**TRANSPORT - Cont**[illegible]

Hudson's Bay	▼	
Imperial Oil	▼	
Inco	▼	
News Corp Alberta	▼	
Poly Alcan	▼	
Ray Alcan	▼	
Steel Ind. Can.	▼	
TVA Gold	▼	363
Toronto-Dominion	▼	1
Trans Can Pipe	▼	

### SOUTH AFRICAN

Anglo Am Ind.	Notes	Price
Anglo Am Ind.	7	C27
Gold Ref. Prop	7	50
MI Prop.	8	25
SASOL	▼	488
SA Brews	▼	212
Tiger Dist.	↑	600
Tongaat-Hoeds	↑	220

### GUIDE TO LONDON

Prices for the London Three Sec member of the Financial Times

Company classifications are by Standard & Poor's

[illegible]

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## AUTHORISED UNIT TRUSTS

## INSURANCES

مجلس القضاء الاعلى



دوست عزیز

## OTHER UK UNIT TRUSTS

## INSURANCES



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Unit Charge	Case Price	Std. Price	Other Price	* or Total - Gross
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[illegible]**GUERNSEY** (BEGIN ATEDM)

**BERMUDA (SIB RECOGNISED)**

[illegible]

**GUERNSEY** (BEGIN ATED)

[illegible]**ISLE OF MAN** (SIB RECOGNISE)

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406																																																																																																																																																																																																																																																																																																																																																																						
AXA Equity & Law Int. Fund Mgrs																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														

**SLE OF MAN (REGULATED) (M)**

[illegible]**IRELAND (REGULATED)** (cont.)[illegible]

**IRELAND (SIR RECOGNISED)**

	Net Change	Current Price	Net Price	Net Price	YTD
<b>Fund Managers (Ireland) Ltd</b>					
Investment Services (Ireland) Co				010 3537 7900	
<b>Global Assets Fund</b>					
Net High Yield (1)		10.18			
Net High Yield (2)		10.18			
Net American Equity (1)		11.28			
Net American Equity (2)		11.28			
Net Bond (1)		9.95			
Net Bond (2)		9.95			
Net Global Equity (1)		10.00			
Net Global Equity (2)		10.00			
Net Global Bond (1)		10.00			
Net Global Bond (2)		10.00			
<b>Global Investment Funds</b>					
Net American (1)		15.7000	15.50		
Net American (2)		17.0500	17.00		
Net American (3)		17.0500	17.00		
Net American (4)		17.0500	17.00		
Net American (5)		17.0500	17.00		
Net American (6)		17.0500	17.00		
Net American (7)		17.0500	17.00		
Net American (8)		17.0500	17.00		
Net American (9)		17.0500	17.00		
Net American (10)		17.0500	17.00		
Net American (11)		17.0500	17.00		
Net American (12)		17.0500	17.00		
Net American (13)		17.0500	17.00		
Net American (14)		17.0500	17.00		
Net American (15)		17.0500	17.00		
Net American (16)		17.0500	17.00		
Net American (17)		17.0500	17.00		
Net American (18)		17.0500	17.00		
Net American (19)		17.0500	17.00		
Net American (20)		17.0500	17.00		
Net American (21)		17.0500	17.00		
Net American (22)		17.0500	17.00		
Net American (23)		17.0500	17.00		
Net American (24)		17.0500	17.00		
Net American (25)		17.0500	17.00		
Net American (26)		17.0500	17.00		
Net American (27)		17.0500	17.00		
Net American (28)		17.0500	17.00		
Net American (29)		17.0500	17.00		
Net American (30)		17.0500	17.00		
Net American (31)		17.0500	17.00		
Net American (32)		17.0500	17.00		
Net American (33)		17.0500	17.00		
Net American (34)		17.0500	17.00		
Net American (35)		17.0500	17.00		
Net American (36)		17.0500	17.00		
Net American (37)		17.0500	17.00		
Net American (38)		17.0500	17.00		
Net American (39)		17.0500	17.00		
Net American (40)		17.0500	17.00		
Net American (41)		17.0500	17.00		
Net American (42)		17.0500	17.00		
Net American (43)		17.0500	17.00		
Net American (44)		17.0500	17.00		
Net American (45)		17.0500	17.00		
Net American (46)		17.0500	17.00		
Net American (47)		17.0500	17.00		
Net American (48)		17.0500	17.00		
Net American (49)		17.0500	17.00		
Net American (50)		17.0500	17.00		
Net American (51)		17.0500	17.00		
Net American (52)		17.0500	17.00		
Net American (53)		17.0500	17.00		
Net American (54)		17.0500	17.00		
Net American (55)		17.0500	17.00		
Net American (56)		17.0500	17.00		
Net American (57)		17.0500	17.00		
Net American (58)		17.0500	17.00		
Net American (59)		17.0500	17.00		
Net American (60)		17.0500	17.00		
Net American (61)		17.0500	17.00		
Net American (62)		17.0500	17.00		
Net American (63)		17.0500	17.00		
Net American (64)		17.0500	17.00		
Net American (65)		17.0500	17.00		
Net American (66)		17.0500	17.00		
Net American (67)		17.0500	17.00		
Net American (68)		17.0500	17.00		
Net American (69)		17.0500	17.00		
Net American (70)		17.0500	17.00		
Net American (71)		17.0500	17.00		
Net American (72)		17.0500	17.00		
Net American (73)		17.0500	17.00		
Net American (74)		17.0500	17.00		
Net American (75)		17.0500	17.00		
Net American (76)		17.0500	17.00		
Net American (77)		17.0500	17.00		
Net American (78)		17.0500	17.00		
Net American (79)		17.0500	17.00		
Net American (80)		17.0500	17.00		
Net American (81)		17.0500	17.00		
Net American (82)		17.0500	17.00		
Net American (83)		17.0500	17.00		
Net American (84)		17.0500	17.00		
Net American (85)		17.0500	17.00		
Net American (86)		17.0500	17.00		
Net American (87)		17.0500	17.00		
Net American (88)		17.0500	17.00		
Net American (89)		17.0500	17.00		
Net American (90)		17.0500	17.00		
Net American (91)		17.0500	17.00		
Net American (92)		17.0500	17.00		
Net American (93)		17.0500	17.00		
Net American (94)		17.0500	17.00		
Net American (95)		17.0500	17.00		
Net American (96)		17.0500	17.00		
Net American (97)		17.0500	17.00		
Net American (98)		17.0500	17.00		
Net American (99)		17.0500	17.00		
Net American (100)		17.0500	17.00		

**ERSEY (SIB RECOGNISED)**[illegible]

## OFFSHORE INSURANCES

[illegible]

فمنذ اعاد الاصل



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## CURRENCIES AND MONEY

## MARKETS REPORT

## Focus on CBI survey

The Swedish krona and the Danish krone were yesterday the most active currencies in an otherwise quiet day on the foreign exchanges, writes Philip Gauthier.

Markets have struggled to develop direction or momentum in the absence of any important data releases. In the UK, at least, this should change today with the release of the CBI's monthly trends survey. The price expectations figure will be closely watched, for a hint of the likely outlook for UK interest rates.

In Scandinavia, markets are increasingly influenced by political factors, with Sweden facing a general election on September 18, and the date for a Danish election undecided.

The Swedish krona finished at SKr4.933 against the D-Mark, a close on Wednesday of SKr4.952. Earlier it had fallen to a low of SKr4.979 on rumours of a downgrading of Swedish debt.

The Danish krone closed at DKr3.965, from DKr3.967, after earlier weakening to SKr3.970. The dollar was firmer against the yen, helped by support from the Bank of Japan. It finished at Y98.735 from Y98.415. Against the D-Mark it rose half a penny to DM2.5462 from DM2.5411.

Starting had a quiet day, finishing slightly down against the dollar, at \$1.5526 from \$1.5558. Against the D-Mark it closed at DM2.4005 from DM2.3977.

The gyrations in the Danish krone appeared to owe more to concerns about the timing of the forthcoming election, than to Wednesday's details of the draft 1995 budget. A rumour about the government might be planning a snap election in September, rather than waiting until November, as had generally been assumed.

Mr Jouni Kokko, international economist at S.G. Warburg in London, said the budget itself "had been very much a non-event." Much of the detail had been leaked in advance, the key feature being a moderate tightening of fiscal policy. Mr Erik Hoffmeyer, the central bank president, yesterday welcomed it, saying it was

## Danish krone

Against the D-Mark (DKr per DM)

3.95

3.90

3.85

3.80

3.75

3.70

3.65

3.60

3.55

3.50

3.45

3.40

3.35

3.30

3.25

3.20

3.15

3.10

3.05

3.00

2.95

2.90

2.85

2.80

2.75

2.70

2.65

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-0.05

-0.10

-0.15

-0.20

-0.25

-0.30

-0.35

-0.40

-0.45

-0.50

-0.55

-0.60

-0.65

-0.70

-0.75

-0.80

-0.85

-0.90

-0.95

-1.00

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-1.40

-1.45

-1.50

-1.55

-1.60

-1.65

-1.70

-1.75

-1.80

-1.85

-1.90

-1.95

-2.00

-2.05

-2.10

-2.15

-2.20

-2.25

-2.30

-2.35

-2.40

Mr Carl Weinberg, chief economist at High Frequency Economics in New York takes the US trade gap had widened, relative to a year previously, in all but one of the last 28 months, he commented: "As long as the US trade balance remains unbalanced, it will take substantial capital flows - generated by substantial interest rate differentials and strong bond returns - to finance that gap. Thus the dollar needs bigger marginal changes than the Fed induced last week to hold it up."

The short sterling market had another quiet day, but the release of the CBI survey will give it more to chew on. In his meeting with the chancellor on July 6, Mr Eddie George, governor of the Bank of England, noted that "the CBI price expectations balance had in the past been a good leading indicator of producer prices."

Another high balance - following on plus 12 in June and July - would increase expectations of a near term rise in base rates. Mr Hawkins of Bank of America said the expectation of higher rates tended to help sterling. Should the market decide, however, that the Bank is "behind the game" in fighting inflation, it may sell the currency.

The Bank of England provided late assistance of \$270m to UK money markets. It did not operate in the morning and afternoon rounds, after forecasting a \$300m shortage. Overnight money traded between 4 and 5% per cent.

In Germany, traders said call money was being bid down aggressively, with most trade occurring at 4.8 per cent, below the 4.85 per cent repo rate. The market was unsure whether West German inflation data - prices rose by 3 per cent, year-on-year to August - helped or hindered the case for lower rates.

Analysts said the firmer tone to the dollar indicated optimism that a breakthrough would be achieved in US-Japan trade talks by the end of September deadline. Dollar bulls also took comfort from the comments of Mr Fred Bergsten, the influential US economist, who said the yen had "fundamentally peaked" around current levels.

Japanese officials, however, were more cautious, with a government official at the Ministry of Trade and Industry in Tokyo saying that he was "not optimistic" about an early trade deal with the US.

## POUND SPOT FORWARD AGAINST THE POUND

Aug 25	Closing mid-point	Change on day	Bid/offer spread	Day's bid low	Day's offer high	One month %PA	Three months %PA	One year %PA	Bank of England %PA	
Europe	(Sfr)	10.8987	+0.0228	821	823	10.9008	10.8579	10.8644	0.3	11.55
Austria	(Sfr)	40.4878	+0.0008	718	720	40.5170	40.3000	40.4878	0.3	11.70
Belgium	(Ffr)	5.6161	+0.0008	130	131	5.6353	5.6014	5.6254	-1.2	9.6916
Denmark	(DKr)	7.9428	+0.0008	350	351	7.9620	7.9281	7.9381	-0.8	11.65
France	(Ffr)	6.2266	+0.0014	241	241	6.2458	6.2103	6.2207	-0.2	8.9005
Germany	(DM)	2.4005	+0.0008	995	995	2.4205	2.3860	2.4001	0.4	11.65
Greece	(Dr)	363.988	+0.172	704	704	364.74	363.23	363.988	0.2	11.65
Ireland	(Ir£)	1.6188	+0.0004	130	131	1.6347	1.6012	1.6188	-0.1	10.41
Italy	(Lit)	243.81	+0.43	525	526	244.54	243.03	243.81	-0.1	10.41
Luxembourg	(Lfr)	40.4878	+0.0008	718	720	40.5170	40.3000	40.4878	0.3	11.70
Netherlands	(Gld)	2.6854	+0.0004	842	842	2.6989	2.6654	2.6854	0.4	11.65
Norway	(Nkr)	10.5482	+0.0004	449	450	10.5673	10.5362	10.5482	0.3	10.54
Portugal	(Esc)	245.225	+0.125	108	108	245.95	244.65	245.225	-0.5	10.54
Spain	(Pes)	200.116	+0.133	945	945	200.846	199.595	200.116	-0.2	10.54
Sweden	(Skr)	11.8442	+0.0008	304	304	11.8623	11.8303	11.8557	-0.2	12.13
Switzerland	(Sfr)	10.8987	+0.0228	821	823	10.9008	10.8579	10.8644	0.3	11.55
UK	(£)	1.2808	+0.0008	599	601	1.2813	1.2562	1.2814	0.6	12.62
USA	(Doll)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Asia	(Sfr)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Australia	(A\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Canada	(C\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Japan	(Yen)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
South Korea	(W\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
India	(Rupee)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Malaysia	(M\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Singapore	(S\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Philippines	(P\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Indonesia	(Rp)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Thailand	(Baht)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
China	(Yuan)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Hong Kong	(H\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Taiwan	(N\$)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
South Africa	(Rand)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Israel	(Sheqel)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Argentina	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Brazil	(Cruzeiro)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Mexico	(New Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Colombia	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Venezuela	(Bolívar)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Chile	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Peru	(Nuevo Sol)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Ecuador	(Dólar)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Uruguay	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Paraguay	(Guaraní)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Bolivia	(Bolívar)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Cuba	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Haiti	(Gourde)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Dominican Republic	(Peso)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61
Jamaica	(Dollar)	1.5526	+0.0008	599	601	1.5534	1.5282	1.5527	-0.5	12.61



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## AMERICA

## Calm returns to equities after upsurge

## Wall Street

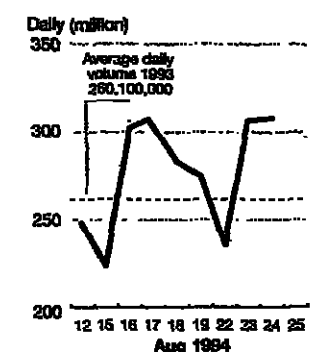
US stocks held steady yesterday morning as calm returned to the markets after Wednesday's surprising surge in share prices, writes Frank McGurty in New York.

By 1 pm, the Dow Jones Industrial Average was off 0.33 at 3,846.40, while the more broadly based Standard & Poor's 500 was up 0.53 at 489.56 in moderate activity.

In the secondary markets, the Nasdaq composite was 4.04 higher at 755.76 on the strength of technology issues. The American SE composite edged 0.96 lower to 447.02.

In view of the powerful advance staged by the blue chips in the previous session's final hour, stocks did well to hold their ground yesterday. Profit-taking was fairly light as analysts struggled to make sense of a rally which had

## NYSE volume



caught most equity investors flat-footed.

The upturn was explained in part as a response to a late rally in bonds, though their improvement was closely linked to the success of a Treasury supply auction, rather than any fundamental developments that carried implications for stocks.

Yesterday bond prices drifted lower, as traders largely ignored a pair of conflicting economic reports.

The Labor Department provided some unconvincing evidence of a strengthening economy, reporting that initial claims for unemployment benefit had slipped last week by 3,000. Meanwhile, the National Association of Realtors said that July sales of existing single-family homes had dropped for the third straight month, suggesting tighter credit conditions were having an impact on the housing sector.

Analysts also cited the dollar's recovery in the foreign exchange markets as an impetus for Wednesday's rally. Yesterday the greenback made further progress against the yen and D-mark, reinforcing the positive outlook for stocks.

Still, some of the big cyclical stocks which had led the mar-

ket forward fell victim to a modest pull-back. Caterpillar receded 1% to \$112 and International Paper shed 1% to \$73.

In financial services, Piper Jaffray plunged 2% to \$11 on reports that bad derivative investments made by one portfolio manager could result in a \$700m loss.

Coca-Cola benefited only marginally from an upgrading by PaineWebber. The stock inched up 8¢ to \$46.

IBM ran counter to the trend in cyclical, advancing 1% to \$69 after dipping 3% during the previous session. The gain followed news that Big Blue was slashing prices for many of its personal computers.

The possibility of a price war in computers had a salutary effect on the technology sectors. Compaq gained 1%, while EMC, the computer hardware supplier, advanced 1% to \$174. Digital was up 1% to \$244 after agreeing to sell its database software business to Oracle.

Semiconductor issues were in strong demand, too. Micron Technology gained 1% to \$42, Motorola 1% to \$54 and Texas Instruments 1% to \$50.

Among the brightest lights on the Nasdaq, Cyrix jumped \$2 1/4 to \$43 1/2, a new 52-week high for the microchip design concern.

## Canada

Toronto managed to offset some post-rally profit-taking and edge higher at midday thanks to firmness in forest products shares and conglomerates. The TSE 300 composite index added 4.05 points to 4,287.78.

The 52-point rise on Wednesday prompted some investors to take profits early in the day, but most traders expected the buoyant mood to continue to dominate the market.

## Argentina

Buenos Aires opened firmer across the board in brisk trade, with the Merval index advancing 7.24, or 1.3 per cent to 583.96. Turnover was an unusually heavy 10.7m pesos on the traditional market and 69.85m on the screen-based continuous market.

Banks led the gainers, with Banco Frances up 35 cents at 10.50 pesos and Banco de Galicia up 20 cents at 7.90 pesos. Recent laggards recovered, Telecom trading 8 cents higher at 7.20 pesos and YPF 35 cents firmer at 25.15 pesos.

**Brazil**

Sao Paulo rose 1 per cent in moderate trading, the Bovespa index putting on 535 at \$2,612 at 1300 local time. Volume was R\$228.7m.

## Gold underpins S.Africa

South African equities finished mostly firmer but off highs as profit-taking pared early gains. A stronger Wall Street and better gold price underpinned the market and brokers said they expected shares to firm again today in follow-through support from outstanding orders.

The overall index added 19 to 5,916, after earlier hitting an all-time high at 5,937. Industrials rose 12 to 6,662 and gold 11 to 2,295.

Traders said investors shrugged off bond market nervousness and took in their stride Reserve Bank governor Mr Chris Stals' warning that monetary policy could be tightened.

Anglo ended down 175 cents at R261.50 after shedding earlier gains, and De Beers dropped 25 cents to R108.

Among gold shares, Vaal Reef added 55 to R424 while Kloof shed 50 cents to R67.

## EUROPE

## Bourses respond well to overnight gains in Dow

Bourses responded to overnight gains on Wall Street, and lost relatively little in the afternoon when the Dow improved from early weakness, writes Frank McGurty in New York.

FRANKFURT was led higher by banks, carmakers and the utilities sector as the Dax index closed 25.84, or 1.2 per cent higher at 2,183.21.

Turnover rose from DM6.5bn to DM7.3bn. Short covering grew to a wave and Commerzbank, Deutsche and Dresdner rose by DM5.80 to DM328, DM11 to DM712.50 and DM7 to DM405.50 respectively.

In the automotive list, BMW rose DM10 to DM814 and Daimler to DM71.50. Still depressed by the apparently gloomy remarks about industry prospects from its chairman, Mr Ferdinand Piech, recovered only DM2.50 on the session. A magazine interview with Mr Piech, raising hopes of a higher 1994 dividend, took the shares up another DM4.50 to DM84.50 in the post-hour.

There was good news on the inflation front, with preliminary data showing western Germany's consumer price levels in line with market expectations and the utilities, interest rate sensitive, responded with RWB DM9 better at DM499, Veba up DM8.20 at DM648 and Viag DM7.40 higher at DM494.70 ahead of today's

half-year results.

In chemicals, Bayer's commendable 24 per cent gain in first half pre-tax profits left the shares only DM1 higher at DM307. Bosch, also due to report today, rose DM6 to DM353.50.

PARIS was said to be fuelled by fresh liquidity arriving with the start of the September trading account, but bond futures reduced their gains in the afternoon and the equity market closed off its best with the CAC 40 index 20.23 higher at 2,026.52, after a high of 2,040.53.

Financials had a good day. Banks were even more generally strong than on Wednesday, with Paribas and Societe Generale climbing FF11.40 to FF361.50, and FF7.50 to FF208.50, the latter after reports of a big buy order, while BNP rose FF19.90, or 4.3 per cent to FF449.90.

In insurers, the soon to be privatised AGF was a leading gainer in the blue chip category, helped by remarks from its chairman, Mr Antoine Jean-Court-Galliani, who told a French magazine that the first half numbers were very favorable, with gains in profitability in every area of activity. AGF results will be released next Wednesday.

Turnover was relatively weak at FF2.2bn. Canal Plus, the pay television group, staged a partial recovery of FF7 to FF918 after earlier

company facing financial problems due to its diversification projects in the late 1980s, fell FF30 to FF908 on reports of a press conference after the market closed, the company said it would sell its consumer finance companies to GE Capital, the finance arm of the US group.

In Osaka, the OSE average rose 11.57 to 2,821.88 in volume of 90.2m shares. Volume rose on trading by corporate investors realising profits ahead of the September book closing.

**Roundup**

Sharp overnight gains on Wall Street fuelled a firmer trend in most of the region while local concerns nudged the Bombay and Bangkok bourses lower.

HONG KONG rode up on the back of the Dow's, the Hang Seng index closing 97.42 higher at 9,336.11. Selective bargain hunting by domestic investors provided an extra boost.

Brokers said that expectations of relatively weak results for Cheung Kong - announced after the market close - had already been reflected in a recent fall in its share price. The stock advanced 80 cents to HK\$36, having slipped by 9.7 per cent by Wednesday from its most recent peak on August 1. The Hang Seng index fell 4.6 per cent in the same period.

Interest in Cheung Kong bolstered other property issues, with SHK Properties rising HK\$1 to HK\$51.75 and Henderson Land adding 70 cents to HK\$40.60.

Cheung Kong's affiliate, Hutchison, which announced a better than expected rise in first half net profit after the close, gained 30 cents to HK\$35.50. Among other blue chips, HSBC gained 50 cents to HK\$88 and Hang Seng Bank increased HK\$1.25 to HK\$32.75.

SYDNEY also took its cue from a stronger Wall Street while a firmer resources sector did the rest. The All Ordinaries index finished 16.7 higher at 2,077.8, but was off its session peak of 2,088.7.

Traders said that the con-

tinuing rise in commodity prices was lending underlying support to the market with offshore investors attracted to Australian metal miners.

Key resources stocks like Western Mining, CRA and MIM led the resources sector higher.

News Corp, the day's most active stock, fell 15 cents to A\$8.

WELLINGTON held its morning gains, closing firmer after a day of solid, rather than spectacular trade with the NZSE-40 index up 16.28 at 2,118.99.

Volume was solid at NZ\$77m, but swelled by a crossing of 5.5m Fernz shares which amounted to \$35m. Fernz

ended 10 cents higher at \$8.50. The leaders were mixed, with Telecom posting a nine cent gain to \$5.06 and Brierley ending two to NZ\$1.52.

BANGLADESH rode on heavy selling in the finance sector, led by Finance One on news of a big rights issue. The SET index dropped 29.86, or 2 per cent to 1,444.72, but was off its low of 1,425.59. Turnover was Bt22.57m.

Finance One, which resumed trading after a week-long suspension, fell Bt44 to Bt432 after announcing that it planned to raise its capital to Bt5.4m from Bt1.64m.

Among other finance stocks, Dhana Siam plunged Bt44 to Bt782 and Prime Finance fell Bt11 to Bt169.

MANILA lost steam after a strong start but closed marginally higher, again reflecting Wall Street's gains. The composite index strengthened 2.95 to 3,127.05.

JAKARTA share prices closed higher in active trading with foreign and local investor sentiment bullish. The official index advanced 2.11 to 489.54 and brokers said it looked set to break through the 500-point mark.

BOMBAY edged lower in a session dulled by the end of account and concerns about the assassination of a Hindu local party chief in Bombay.

The BSE 30-share index closed at a provisional 4,414.85, down 14.20 points.

COLOMBO closed higher in this trading session, reflecting retail and foreign institutions, the CSE all-share index closing 12.94 higher at 1,000.77. Turnover was low at Rs79.8m compared with Rs121.9m on Wednesday.

TAIPEI reversed early gains to end lower on late profit-taking; brokers said a downside consolidation would continue in coming sessions.

The weighted index, which hit an intraday high of 5,945.08, slipped 4.13 to end at 5,558.01. Turnover declined to T\$90bn from T\$100.3bn on Wednesday.

## FT-SE Actuaries Share Indices

Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18
FT-SE Actuaries 100	1372.17	1372.85	1372.85	1372.87	1372.87	1372.85	1372.87
FT-SE Actuaries 200	1404.19	1403.58	1403.57	1403.57	1403.54	1403.58	1403.57
FT-SE Actuaries 300	1404.19	1403.58	1403.57	1403.57	1403.54	1403.58	1403.57

weakness on unconfirmed reports that the government will burden the company with hefty financial obligations when its broadcasting licence is renewed.

AMSTERDAM took heart from some strong company results which lifted the AEX index by 3.69 points to 417.78 in fairly active trading.

ING's results boosted the financial sector while the insurer's own shares rose FI 1.80 to FI 80.80. Fortis rose FI 0.90 to FI 74.70, while Aegon rose FI 2.20 to FI 101.80 and ABN Amro advanced FI 0.90 to FI 82.30 ahead of first-half results.

KPN, the telecoms and postal group which turned in better than expected profits, climbed FI 1.30 to FI 53.10. International Muller, the transport group which also produced strong results earlier in the week, added another FI 1.80 to FI 88.20.

Pakhoed continued to suffer from figures below expectations, falling FI 0.80 to FI 48 after a decline on Wednesday. Brokers expressed disappointment that the group's European operations did not perform better.

ZURICH firmed on the back of the Dow's overnight surge but lost momentum in the afternoon as volume thinned. The SMI index increased 10.0 to 2,551.1, off its intraday high of 2,563.2.

A mixed tone in U.S. bonds yesterday, and a slightly softer opening on Wall Street dampened sentiment in the afternoon.

Investors stayed on the sidelines and in thin trading the Comex index declined by 3.50 to \$84.72. There was also seen to be continued technical resistance at \$90.

Olivetti was the one hot spot in a generally rudderless market. Traders were mulling the possible effects of Digital Equipment's sale of its remaining stake in the Italian company, a move which was confirmed on Wednesday.

Written and edited by William Cochran, Robert Vincent and Sarah Wiley

## ASIA PACIFIC

## Region rises on Wall Street as Nikkei moves down

## Tokyo

Profit-taking by domestic institutions and arbitrage selling in the afternoon left the Nikkei index lower after the morning's gains. This was in spite of a fall in the yen against the dollar, writes Emilio Terazono in Tokyo.

The 225 average fell 88.31 to end at the day's low of 20,443.29. It reached a high of 20,603.62 in the morning but soon declined as the sellers moved in. Volume totalled 247m shares, up from 273m.

Overseas investors were attracted by steel and chemicals, but sold electric utilities and non-life insurance companies.

The Topix index of all first section stocks fell 4.93 to 1,633.77 while the Nikkei 300 fell 1.07 to 3,972.8. Declines led advances by 522 to 440 with 208 unchanged and, in London, the FTSE100 index rose 2.24 to 1,957.81.

Domestic institutions took profits on their holdings as the index hit the day's high to boost their valuations ahead of the interim book closing at the end of September. Traders said individual investors, meanwhile, were trying to raise cash ahead of the forthcoming offerings for Japan Tobacco and Japan Telecom.

The auction for Japan Telecom yesterday drew an average weighted average price of Y5.44m, with bids totalling 78,801, against the 17,000 shares involved.

DDI, the telecom operator on the second section, closed down Y1,000 to Y391,000. The stock had been sold earlier this week as investors raised funds for the Japan Telecom auction. Other telecom linked shares were stronger.

Semi-privatised companies gained ground. Nippon Telegraph and Telephone rose Y2,000 to Y64,000 and East Japan Railway added Y1,000 to Y520,000. Steelmakers were lower, again on profit taking, with Sumitomo Metal Industries losing Y8 to Y230.

Minebea, the ball bearings

company facing financial problems due to its diversification projects in the late 1980s, fell FF30 to FF908 on reports of a press conference after the market closed, the company said it would sell its consumer finance companies to GE Capital, the finance arm of the US group.

In Osaka, the OSE average rose 11.57 to 2,821.88 in volume of 90.2m shares. Volume rose on trading by corporate investors realising profits ahead of the September book closing.

**Roundup**

Sharp overnight gains on Wall Street fuelled a firmer trend in most of the region while local concerns nudged the Bombay and Bangkok bourses lower.

HONG KONG rode up on the back of the Dow's, the Hang Seng index closing 97.42 higher at 9,336.11. Selective bargain hunting by domestic investors provided an extra boost.

Brokers said that expectations of relatively weak results for Cheung Kong - announced after the market close - had already been reflected in a recent fall in its share price. The stock advanced 80 cents to HK\$36, having slipped by 9.7 per cent by Wednesday from its most recent peak on August 1. The Hang Seng index fell 4.6 per cent in the same period.

Interest in Cheung Kong bolstered other property issues, with SHK Properties rising HK\$1 to HK\$51.75 and Henderson Land adding 70 cents to HK\$40.60.

Cheung Kong's affiliate, Hutchison, which announced a better than expected rise in first half net profit after the close, gained 30 cents to HK\$35.50. Among other blue chips, HSBC gained 50 cents to HK\$88 and Hang Seng Bank increased HK\$1.25 to HK\$32.75.

SYDNEY also took its cue from a stronger Wall Street while a firmer resources sector did the rest. The All Ordinaries index finished 16.7 higher at 2,077.8, but was off its session peak of 2,088.7.

Traders said that the con-

tinuing rise in commodity prices was lending underlying support to the market with offshore investors attracted to Australian metal miners.

Key resources stocks like Western Mining, CRA and MIM led the resources sector higher.

News Corp, the day's most active stock, fell 15 cents to A\$8.

WELLINGTON held its morning gains, closing firmer after a day of solid, rather than spectacular trade with the NZSE-40 index up 16.28 at 2,118.99.

Volume was solid at NZ\$77m, but swelled by a crossing of 5.5m Fernz shares which amounted to \$35m. Fernz

ended 10 cents higher at \$8.50. The leaders were mixed, with Telecom posting a nine cent gain to \$5.06 and Brierley ending two to NZ\$1.52.

BANGLADESH rode on heavy selling in the finance sector, led by Finance One on news of a big rights issue. The SET index dropped 29.86, or 2 per cent to 1,444.72, but was off its low of 1,425.59. Turnover was Bt22.57m.

Finance One, which resumed trading after a week-long suspension, fell Bt44 to Bt432 after announcing that it planned to raise its capital to Bt5.4m from Bt1.64m.

Among other finance stocks, Dhana Siam plunged Bt44 to Bt782 and Prime Finance fell Bt11 to Bt169.

MANILA lost steam after a strong start but closed marginally higher, again reflecting Wall Street's gains. The composite index strengthened 2.95 to 3,127.05.

JAKARTA share prices closed higher in active trading with foreign and local investor sentiment bullish. The official index advanced 2.11 to 489.54 and brokers said it looked set to break through the 500-point mark.

BOMBAY edged lower in a session dulled by the end of account and concerns about the assassination of a Hindu local party chief in Bombay.

The BSE 30-share index closed at a provisional 4,414.85, down 14.20 points.

COLOMBO closed higher in this trading session, reflecting retail and foreign institutions, the CSE all-share index closing 12.94 higher at 1,000.77. Turnover was low at Rs79.8m compared with Rs121.9m on Wednesday.

TAIPEI reversed early gains to end lower on late profit-taking; brokers said a downside consolidation would continue in coming sessions.

The weighted index, which hit an intraday high of 5,945.08, slipped 4.13 to end at 5,558.01. Turnover declined to T\$90bn from T\$100.3bn on Wednesday.

## FT-Actuaries World Indices

Jorjy compiled by The Finance Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries																	
NATIONAL AND REGIONAL STOCK MARKETS		WEDNESDAY AUGUST 24 1994										TUESDAY AUGUST 23 1994				DOLLAR INDEX	
Figures in parentheses show number of lines		US Dollar Index	Day's Change	Pound Sterling Index	Yes Index	DM Index	Local Currency Index	Local Currency Index on day	Gross Domestic Product %	US Dollar Index	Pound Sterling Index	Yes Index	DM Index	Local Currency Index	8 week High	8 week Low	Year ago
Australia (68)	174.30	1.1	185.11	108.43	139.65	156.64	0.5	3.52	172.45	184.53	107.92	137.87	155.182	182.156	139.264	144.156	144.156
Austria (17)	192.44	0.5	163.40	119.72	154.18	154.07	0.8	1.04	191.50	182.70	119.17	135.029	159.281	185.41	164.64	164.64	164.64
Belgium (37)	175.48	0.2	168.18	109.78	141.30	138.18	0.4	1.00	178.03	187.94	108.54	140.72	137.57	178.78	143.82	150.12	150.12
Canada (104)	132.11	1.4	125.89	82.19	105.85	131.54	1.2	2.37	130.23	124.26	81.05	104.12	128.95	143.571	104.12	127.584	127.584
Denmark (23)	126.04	0.3	247.82	161.77	206.34	219.19	0.7	2.59	124.70	126.04	161.77	206.34	219.19	126.04	161.77	206.34	219.19
Finland (24)	170.89	0.1	162.88	103.87	137.03	160.93	0.5	0.77	170.79	182.92	103.87	136.51	168.10	170.79	136.51	168.10	170.79
France (97)	172.85	-0.1	167.83	108.42	140.92	145.71	0.2	3.02	175.98	167.89	109.51	140.68	145.84	185.37	158.24	158.24	158.24
Germany (58)	146.32	0.7	139.45	91.03	117.23	117.23	1.0	1.76	145.24	138.57	90.98	116.11	116.11	147.76	122.77	122.77	122.77
Hong Kong (58)	314.78	0.1	357.17	233.15	300.28	371.85	0.1	3.27	374.58	357.35	233.15	300.28	371.85	314.78	233.15	300.28	371.85
Ireland (14)	350.83	1.1	191.20	124.81	180.75	184.15	1.0	3.43	198.51	189.39	123.54	158.70	162.40	209.23	236.76	236.76	236.76
Italy (59)	84.67	2.1	80.69	52.67	67.84	99.05	2.2	1.57	82.91	79.10	61.80	58.28	98.80	97.78	58.28	78.78	78.78
Japan (489)	186.44	0.5	158.62	103.54	133.38	103.54	0.5	0.74	165.55	157.95	103.03	132.35	103.03	132.35	103.03	132.35	103.03
Malaysia (97)	258.46	-0.5	522.23	347.42	447.45	548.14	-0.6	1.51	551.12	525.34	347.42	447.45	548.14	258.46	347.42	447.45	548.14
Mexico (18)	224.24	0.1	222.59	145.71	167.11	165.01	-0.1	1.58	224.13	224.18	145.71	167.11	165.01	224.13	145.71	167.11	165.01
Netherlands (27)	215.42	0.6	205.30	134.01	172.60	170.04	0.8	3.35	214.23	204.39	133.32	171.27	168.70	215.42	168.70	215.42	168.70
New Zealand (14)	71.83	1.3	68.23	44.54	57.37	63.08	0.9	3.79	70.70	67.45	44.54	57.37	63.08	71.83	57.37	63.08	63.08
Norway (23)	229.02	0.5	199.19	130.03	167.48	162.38	0.2	1.72	207.14	197.82	130.03	167.48	162.38	229.02	167.48	162.38	162.38
Singapore (14)	254.89	0.1	240.17	222.05	285.99	246.50	-0.2	1.71	237.39	240.57	222.05	285.99	246.50	254.89	222.05	285.99	246.50
South Africa (59)	301.99	-0.2	287.80	187.87	241.95	301.65	0.6	2.08	302.71	288.80	187.87	241.95	301.65	301.99	187.87	241.95	301.65
Spain (42)	142.87	0.3	136.15	88.88	114.46	139.12	0.6	4.14	142.44	136.88	88.88	114.46	139.12	142.87	88.88	114.46	139.12
Sweden (36)	220.24	1.8	209.39	137.01	176.46	248.82	2.4	1.82	210.25	205.35	137.01	176.46	248.82	220.24	137.01	176.46	248.82
Switzerland (47)	251.69	0.1	153.33	100.08	128.91	128.87	0.4	1.87	160.65	153.99	100.08	128.91	128.87	251.69	100.08	128.91	128.87
United Kingdom (204)	203.37	0.9	182.62	126.52	162.95	182.82	0.8	3.91	201.51	192.25	126.40	161.09	162.25	203.37	126.40	161.09	162.25
USA (518)	191.43	0.9	182.49	118.22	152.95	191.49	0.8	2.81	189.74	182.11	118.05	151.29	189.74	190.04	178.95	178.95	178.95
EUROPE (718)																	
Nordic (116)	216.88	1	206.69	108.78	140.10	155.54	0.8	2.99	173.82	165.64	108.05	138.80	154.27	172.58	133.99	154.27	133.99
Pacific Basin (748)	174.94	0.5	166.89	134.92	173.78	208.78	1.5	1.42	194.49	204.83	132.48	174.17	205.82	222.03	173.19	175.19	175.19
Europe-East (466)	174.94	0.5	166.82	108.78	140.10	155.54	0.9	1.08	174.08	166.50	108.34	138.17	138.17	174.94	108.34	138.17	138.17
Europe-West (252)	174.78	0.6	166.58	108.73	140.17	155.54	0.9	2.80	165.08	175.50	108.34	138.17	138.17	174.78	108.34	138.17	138.17
Japan (489)	186.44	0.5	158.62	103.54	133.38	103.54	0.5	0.74	165.55	157.95	103.03	132.35	103.03	132.35	103.03	132.35	103.03
Europe-EU (514)	155.34	0.8	148.52	96.85	124.86	133.38	0.6	2.44	154.94	147.82	96.82	123.86	123.86	155.34	96.82	123.86	123.86
Pacific-EU (219)	258.82	0.2	248.56	161.91	207.27	239.35	0.3	2.20	256.19	249.33	161.98	208.41	239.35	258.82	161.98	208.41	239.35
World-EU (US 1647)	173.25	0.7	167.97	109.64	141.21	154.33	0.8	2.30	173.82	165.64	108.05	138.80	154.27	172.58	133.99	154.27	133.99
World-EU (UK 1647)	173.25	0.7	167.97	109.64	141.21	154.33	0.8	2.30	173.82	165.64	108.05	138.80	154.27	172.58	133.99	154.27	133.99
World-EU (SE 1166)	173.25	0.7	167.97	109.64	141.21	154.33	0.8	2.30	173.82	165.64	108.05	138.80	154.27	172.58	133.99	154.27	133.99
World-EU (SE 1166)	173.25	0.7	167.97	109.64	141.21	154.33	0.8	2.30	173.82	165.64	108.05	138.80	154.27	172.58	133.99	154.27	133.99
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